

Future Sport, Recreation and Cultural Facility

Needs Assessment Study















Prepared by

dmA Planning & Services Inc.,

WSP Canada Inc., **ARCHITECTURE** 49

October 2014



October 8, 2014

Mr. Bill Jarratt
Director
Department of Recreation and Tourism
Town of Oromocto
4 Doyle Drive
Oromocto NB
E2V 2V3

Dear Mr. Jarratt;

It gives me great pleasure to forward to you a copy of the completed needs assessment report for recreation, Library and cultural facilities. I speak for all members of our team when I say it was a pleasure to work with you, your staff, members of Council, and citizen members of the Steering Committee.

The Town of Oromocto has put in place a process for the smooth and manageable replacement of important community facilities. It is our sincere hope that the information in this document provides sound information for further deliberation. and a road map for future development.

I look forward to presenting the highlights of this report to your Council in October. In closing I wish you and the entire community all the very best as you work through the next steps of this important initiative.

Sincerely,

Wendy Donovan

Principal

dmA Planning & Management Services Inc.,

cc Jim Morgenstern, Principal dmA Planning & Management Services Inc. Christina Townsend, Urban Planner, WSP Canada Inc., Anna Sampson, Architect, ARCHITECTURE 49

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EXECUTIVE SUMMARY

The Needs Assessment documents requirements for indoor recreation, culture and library facilities based on: community input; local socio-demographic, infrastructure, and organizational indicators; and market service trends. The assessment focused on indoor facilities – specifically recreation, sport, culture and library facilities. When referred to as a group this report will use the broader term "leisure" facilities.

Context Highlights

It is the general observation of the consultants that the Town of Oromocto is well provided for with respect to leisure facilities and services. The Town's adoption of a planned process to ensure facilities and services are provided in a manner that is fiscally sound over the long term is commendable. Highlights of background information reviewed, indicates:

- Oromocto is relatively younger than its surrounding community but, as an entire Town (not only the military component) still following a general population aging pattern, with population growth occurring more generally within the older population;
- Key informants commented that the community is more physical activity oriented, due it was felt suggested, to the presence of the military and younger military families;
- Residents have higher (than the provincial average) household incomes and therefore potentially higher purchasing power. It is however cautioned that higher incomes also correlate to families in their highest earning years and therefore in highest years of financial commitment. Income levels do not completely correlate to high levels of discretionary income;
- Compared to the service-to-population ratios often seen in similar size communities there is a higher provision of leisure facilities in Oromocto. The current level of leisure facility provision is however consistent with other communities with military and university operations within their borders;
- There is a wide range leisure programs available to military families and non-military Town residents;
- Community and stakeholder input indicates strong interest in providing a range of leisure facilities and programs;
- The Town's leisure infrastructure, while aging, has been well maintained and continues to have some years of use remaining – from a structural / infrastructure perspective, and
- Service trends indicate that (1) time available for leisure has not changed since the 80's when it was anticipated that Canadian Society would have more leisure time; (2) expenditure on recreation and culture has increased; (3) economic barriers to recreation and culture have increased; (4) Leisure behaviour is shifting to more informal, individual, self-directed activities; and (5) digital experiences and opportunities are having a significant impact on leisure participation.

Consultation Highlights

General themes expressed throughout the different consultation exercises included:

- **Single or Multiple Sites**: there was a range of opinion regarding a single or multiple sites and no strong sense that a single facility or multiple facilities is preferred. However, respondents expressed an interest in combining complementary facilities.
- **Existing Facilities**: General sense that existing facilities are too small and for the most part out dated. Desire for larger, more modern facilities.

Facilities to Support:

- o Desire for more focus on arts and cultural activities. Some expressed need for additional performance space
- Expressed need for improvements to the King's Arrow Arena, Oromocto Library, as well as other organization specific spaces (e.g., Boxing Club)

Cost and Tax Implications:

- o Limited to moderate support for increases in taxes (i.e., no more than \$100 annually) and moderate support for one-time donations expressed in the community surveys
- Limited support for increased user fees and capital contributions expressed in the user group survey
- **Location**: Indication that centrally located facility(ies) is preferred proximity to schools, easy access (e.g., active transportation), familiar location, proximity to outdoor facilities. Individuals who were involved in the consultation exercises also identified several possible locations for a new facility(ies).

Needs Assessment Highlights

<u>Financing:</u> On the whole there was limited to moderate support for increased fees and contribution to capital by various groups. This positioning is not unusual at this very early stage of the facility planning process.

With respect to **need for new or additional facilities** needs identified were more often based on the age and nature of the facilities rather than user demand that has outstripped current supply. There is therefore not significant market demand that would heighten drive up ability to pay higher fees, or contribute significantly to capital cost. As the community continues to plan for future facilities the issue of financial contribution can be pursued in greater detail.

The <u>facilities recommended for replacement or addition</u> based on the current level of analysis include: the Kings Arrow Arena (new replacement); a gymnasium (new); indoor walking track (new); flexible multi-purpose space (new replacement); library (new replacement); and arts and

culture space – non-performing (dependent on decision framework discussion). Meeting space is considered a required ancillary space need that may also be accommodated within flexible multipurpose space.

This review is not recommending new performance space, new aquatic space or program specific fitness space. The assessment did not identify need for indoor field house (e.g., for indoor soccer etc.,) although the gymnasium could certainly provide those opportunities.

Recommendations

The following recommendations are from chapters 4.0, 5.0 and 7.0. Recommendations in chapter 4.0 are for individual facility components and are noted as Recommendation "4-*". The two recommendations in chapter 5.0 are based on the workshop with the Steering Committee that resulted in the recommendation to retain the Arts and Learning Centre and combine other facility components into a single facility. Finally, the single recommendation in Chapter 7.0 is related to next steps.

Recommendation 4-1:	Replace the Kings Arrow Arena with an NHL size pad and ancillary space consistent with modern service and code requirements. Seating capacity requirements should be further assessed but for the purpose of this review a maximum seating of 1,000 is recommended. Investigate opportunity to replace the Soldiers Arena at the same time to create a twin pad facility that incorporates
	appropriate ancillary arena space.

Recommendation 4-2:	The CFB Gagetown pool should continue to provide for the needs of the
	community. To the extent possible through communication measures and
	changing policies that might be available, opportunities to communicate the pools
	availability to residents should be undertaken.

	availability to residents should be undertaken.
Recommendation 4-3:	Provide a multiuse double gymnasium in future development.
Recommendation 4-4:	Incorporate multipurpose space suitable for a variety of user groups within future community facility development.

Recommendation 4-5:	Confirm whether the Judo Clubs wishes to maintain exclusive space for their
	activities and if so are willing to cover the cost of their capital development and
	operations.

Recommendation 4-6:	Provide multi-purpose space for non-exclusive Judo programming. Provide semi-
	dedicated space for Boxing.

Recommendation 4-7:	An indoor	walking	1	running	track	should	be	included	in	future	facility
	developmer	nt.									

Recommendation 4-8:	Provide good, flexible multi-purpose space that can appropriately accommodate
	fitness activities that support healthy lifestyles.

Recommendation 4-9: A new library of about 10,000 sq. ft. designed to contemporary standards and

located on a single floor should be provided.

Recommendation 4-10: Continue to provide space for arts and cultural programming.

Recommendation 4-11: Dedicated performance space should not be provided by the Town although

consideration to including some non-dedicated performance space opportunity

within a multipurpose venue could be considered.

Recommendation 4-12: Begin discussion with non-public users of the Town's space to determine if they

will wish to co-locate within new space the Town may build and determine if this

co-location should be at the organization's expense, or the Town's.

Recommendation 5-1: Retain the Arts and Learning Centre at its current site. Consider moving the

current learning activities to alternate facilities and moving the ceramics activities

to the Arts and Learning Centre to create an Arts and Cultural Centre.

Recommendation 5-2: Develop a multipurpose facility to include the (a) Library with shared

programming space, (b) single pad NHL arena with the option to twin at a future date, (c) indoor walking track (d) double gymnasium, (e) 2-4 multi-purpose rooms suitable for mixed use including judo, boxing, floor fitness programs, and recreation programming space including cupboards and water source for recreational craft activities. Multi-purpose space should be dividable and flexible and should have appropriate storage for mixed use programs (f) kitchenette and (g) staff offices including space for five recreation staff, board room, and office equipment space, customer service counter. Required ancillary spaces and spaces associated with facility components (e.g., change rooms, public washrooms, storage, concession will be added as typically found or required by

legislation).

Recommendation 7-1: Incorporate future feasibility assessment including confirmation of market

demand, fee, tax and policy assumptions, management approach and operating pro forma in concert with the hiring of the design architect so that the design fully

reflects needed and feasible facilities.

Capital Costs

Based on the recommendations of this needs assessment, and if built today, the cost of the proposed multipurpose facility is in the order of \$35,000,000. Chapter 6.0 briefly outlines implications of phasing and suggests that if phasing is contemplated the library and gymnasium/multipurpose space be developed first, with the arena at a later date. This is based on the relative state of current infrastructure not on a priority demand.

1.0 INTRODUCTION AND STUDY OVERVIEW

Recreation, sport, culture and library services are important, albeit expensive, community services. Municipal leaders appreciate that these services are significant amenities in their communities, contributing to healthy and economically stable communities. At the same time leaders understand that to provide these services, delivery methods that are economically sustainable, as well as responsive to community needs, are required.

Indoor recreation, culture and library (*as a group *leisure facilities*) facilities are typically built with a 40-year infrastructure lifespan. With proper maintenance these facilities can indeed last through those decades. On the other hand community needs and activity trends change much more quickly. As the Oromocto's facilities approach the end of their reasonable structural-life the Town wishes to prepare for their replacement in a timely and planned manner. This replacement will address the physical realities of aging infrastructure, and changes in the way community facilities are used in and by today's communities.

It is the Town's intention that existing leisure facilities will be replaced in approximately 7 to 10 years. This timeframe assumes that existing facilities will remain reasonably viable during that period. One of the points of analysis for the current needs assessment is to assess the reasonableness of that assumption.

In advance of future replacement several initiatives are underway. First, a capital reserve fund for future development was initiated by Town Council in the 2014 capital budget. The ability of the Town to create this reserve stems in part from diligent work in the past to limit and pay down existing infrastructure debt. Second, a clear assessment of need and options for future facility development is required, and was the purpose of this study and report. Municipal Staff have indicated the Town plans to undertake a full feasibility study and business plan closer to the redevelopment period currently projected to be 7 – 10 years from now.

1.1. Study Process

This report documents current and future requirements for indoor leisure facilities in Oromocto. The assessment documented existing capacity, future needs and expectations; provided a decision framework to prioritize facility needs; and recommends a preliminary long-term facility development plan.

The Needs Assessment incorporated four phases.

- Phase One Planning Context: documented the current state and established the context for the study.
- Phase Two Public Engagement: included consultation with the general public, stakeholder groups and staff, to identify future needs, priorities, and options for development.
- Phase Three Needs Assessment: identified options for facility development.
- Phase Four Facility Plan: involved development of a decision making framework to guide the prioritization process and a preferred facility plan.

This study was facilitated by the Town of Oromocto Department of Recreation and Tourism with assistance of a Steering Committee comprised of staff and community representatives with an understanding of the operations of leisure services in the Town. The assessment began in early April 2014, with consultation completed in May and June 2014. Analysis and assessment of needs was undertaken through the summer of 2014 with the final report submitted to the Town in October 2014.

1.2. Report Presentation

The Needs Assessment Report is presented in seven sections:

- Chapter 2.0 Community Context (geographic, socio-demographic, population, service trends, and infrastructure)
- Chapter 3.0 Consultation (process and results of consultation activities)
- Chapter 4.0 Analysis (assessment of need)
- Chapter 5.0 Decision Making Framework (process for identifying preferred facility model and development process)
- Chapter 6.0 Preferred Facility Model (preliminary facility development plan)
- Chapter 7.0 Next Steps

2.0 **COMMUNITY CONTEXT**

Facilities, such as those assessed and envisioned in this report, operate within a broad community context. Leisure facilities should respond to: population and socio-demographic realities of the areas they serve, and be consistent with current and anticipated service trends and operational environment. The operational environment includes both the organizational and financial circumstances of those who will build and maintain these facilities. Together these elements are referred to as the "community context", a critical factor in determining both need and viability of the recommended direction. The sections in this chapter describe population and socio-demographic characteristics of the Town of Oromocto and the surrounding region; present information on existing indoor facilities, service trends, and operational information.

2.1. Geographic Context

The Town of Oromocto is located in South-Central New Brunswick on the Trans-Canada Highway. The Town is located approximately 22 km southeast of the City of Fredericton and 5 km from the Fredericton Airport. The Oromocto First Nation and the Local Service Districts (LSDs) of Lincoln, Greater Burton-Geary, Rusagonis-Waasis, and Sheffield are in proximity to the Town. The communities of Gagetown, Fredericton Junction, Maugerville, Hoyt, Tracy, Jemseg and Cambridge Narrows are also a short distance from the Town. Oromocto is home to the Canadian Forces Base (CFB) Gagetown established in 1956.



Figure 2.1: Map of the Town of Oromocto

Source: Statistics Canada, 2011.

2.2. Population and Socio-Demographic Context

The population and socio-demographic information used in this report was obtained from Statistics Canada's 2001, 2006 and 2011 Census Profiles. – In 2010 the mandatory long-form Canadian Census was replaced with the voluntary National Household Survey. Some of the information that was previously available through the long-form census is not available in the National Household Survey, and the statistical validity of that survey is also in question. Consequently in some cases only information from the 2006 Canadian Census is available and used in this report. The Town of Oromocto Municipal Plan and the *My Community at a Glance* document for the region created by the New Brunswick Health Council (NBHC) were also used to inform the study.

2.2.1. Population Change and Growth Areas

In the 2011 Canadian Census, the population of the Town of Oromocto was 8,932 individuals. The Town has a total land area of 22.37 square kilometres, which equates to 399 persons per square kilometre. Table 2.1 indicates the population change over a 10 year timeframe between 2001 and 2011. Population includes military personal, military families and non-military residents. Oromocto was developed in the early 1950s as a planned Town associated with Base Gagetown and, unlike some military bases, is completely integrated within the Town of Oromocto.

 Table 2.1:
 Population Change for the Town of Oromocto

Census Year	Total Population	Change (persons)	Change (%)	Trend
2001	8,843	-	-	-
2006	8,402	441	- 5.0	\
2011	8,932	530	6.3	<u> </u>

Source: Statistics Canada, 2001, 2006, and 2011 Census.

The Town of Oromocto Municipal Plan (2006) states "The Town population fluctuates due mainly to the mobility of approximately 3,700 military personnel at CFB Gagetown and their families." The population trends of the community are affected by the CFB Gagetown, which is the major employer in the Town.

¹ Town of Oromocto Municipal Plan, 2006, Section 2.9.

Oromocto's Municipal Plan indicates that most of the residential growth in the Town since 1987 occurred south of Route 102 in the Oromocto West region. While this still appears to be evident, the current Municipal Plan is nearly 10 years old and uses 2001 Statistics Canada data. The Municipal Plan will be reviewed and updated in the near future.

2.2.2. Age Distribution & Characteristics

An analysis of the age structure in the Town provides demographic trends that will affect delivery of services and market opportunities in the region.

Table 2.2: Population Change 2006 to 2011

		nocto 106	Orom 20		Sunbury (Local I 20		Sunbury County (Local Region) 2011		New Brunswick 2006		New Brunswick 2011	
Age	#	%	#	%	#	%	#	%	#	%	#	%
0 to 9 years	1295	15	1480	17	3340	13	3470	13	73310	10	73,185	10
10 to 19 years	1160	14	1080	12	3570	14	3460	13	92640	13	86,235	11
20 to 29 years	1805	21	2015	23	3670	14	4160	15	86430	12	86,310	11
30 to 39 years	1615	19	1530	17	4225	17	4020	15	95110	13	91,820	12
40 to 49 years	1275	15	1265	14	4415	17	4345	16	121470	17	113,180	15
50 to 59 years	540	6	675	8	2850	11	3440	13	113075	15	122,135	16
60 to 69 years	360	4	430	5	1830	7	2285	8	71615	10	93,775	12
70 to 79 years	245	3	315	4	1130	4	1345	5	46050	6	51,735	7
80 years & over	105	1	150	2	510	2	620	2	30305	4	32,800	4
Total	8402	100	8932	100	25542	100	27143	100	729997	100	751,171	100
Median Age	2	9.6	29	.5	35	5.3	36	.1	41.	5	43.7	,

Data Source: Statistics Canada, 2006 and 2011 Census.

The Town of Oromocto has a younger population than the local region, and the Province as a whole. In 2011, the median age of residents in the Town was 29.5 years compared to 36.1 years in the local region and 43.7 years in New Brunswick. Based on discussion with Base Staff, it is noted that the composition of the military fluctuates between predominantly young single individuals and predominantly married personnel. The Town also has a larger proportion of children (17%) compared to the Province (10%).

The Municipal Plan notes that the 5-19 and 20-24 age groups declined substantially from 1981 to 2001 and the surrounding rural areas also experienced a slight decline.² This trend reverted in the

² Town of Oromocto Municipal Plan, 2006.

2006 and 2011 statistics, which shows a slight increase (2%) in children 0-9 years of age and young adults 20-29 years of age, and a slight decrease (2%) in youth 10-19 years of age within the Town. As well, the Plan notes that "it is apparent that more service personnel are retiring in the Oromocto area." This was reaffirmed through discussions with Base and Town staff, who noted a trend of grandparents moving to the community to be close to their grandchildren.

Therefore, while the Town has a larger proportion of younger residents than either the surrounding region or the Province as a whole, it too reflects the general aging of the population indicating a need to consider the needs of older as well as younger members of the community.

2.2.3. Family Structure

There were an estimated 2,525 census families in private households in the Town of Oromocto in 2011. Of the census families in the Town, 11.7% were lone-parent (single parent) families. With Oromocto's large proportion of military personnel, the percentage of families who operate as 'lone-parent' families when one parent, or in some cases two parents, are posted is higher than is reflected in the socio-demographic data. This is an important consideration for planning of leisure opportunities.

2.2.4. Household Income

The median household income in the Town of Oromocto in 2005 was \$70,094 compared to the median household income in the Province of \$52,878. The median household income of single-parent families in Oromocto in 2005 was \$28,856. The median household income in the region (Oromocto, Gagetown, and Fredericton Junction Area) is \$65,082.⁴

2.2.5. First Languages

The percent of residents in Oromocto reporting English as their mother tongue was 84%, while 14% reported French as their mother tongue, in the 2011 Census.

2.2.6. Employment

In 2006, a majority of the labour force in Oromocto (53%) worked in sales and service occupations while 23% worked in management, business, finance and administration occupations. Military employees would be included in either service occupations or management occupations depending

³ Town of Oromocto Municipal Plan, 2006.

⁴ My Community at a Glance, 2014, New Brunswick Community Profile Report (NBHC, 2014).

on their position as indicated by Statistics Canada. Table 3.3 provides a breakdown of employment by occupation compared to the Province. Oromocto has a significantly higher population employed in sales and service occupations (53%) compared to the Province (26%).

Table 2.3: Occupation Based on Percentage of Population

Occupation	Oromocto (%)	New Brunswick (%)
Management occupations	10	8
Business; finance and administration occupations	13	18
Natural and applied sciences and related occupations	4	5
Health occupations	4	6
Occupations in social science; education; government service and religion	5	7
Occupations in art; culture; recreation and sport	1	2
Sales and service occupations	53	26
Trades; transport and equipment operators and related occupations	8	16
Occupations unique to primary industry	1	5
Occupations unique to processing; manufacturing and utilities	1	6

Data Source: Statistics Canada, 2006 Census.

2.3. Leisure Facility and Service Context

This section of the report describes the facilities and services that are the subject of this assessment. The current state of facilities and services, when combined with demographic, trend, expressed and demonstrated participation, will form the basis of the needs assessment.

2.3.1. Recreation, Culture and Library Facilities

The following table summarizes the recreation, culture and library (leisure) facilities located in the Town of Oromocto and on CFB Gagetown. The facilities include two arenas, a curling rink, leisure and competitive pools, fitness centres, gymnasia, meeting rooms, banquet facilities, the community library and other specialized facilities. A more detailed inventory of these facilities can be found in Appendix A.

Table 2.4 Town of Oromocto Indoor Facility Summary

Facilities	Details	Service Ratio⁵	
Arenas	1 pad municipally owned, < NHL size 1 pad DND owned, < NHL size	1:4,500 (pad)	
Curling Rink	1 4-sheet curling rink, curling club combined with golf club facility, DND owned	1:2,250 (sheet)	
Indoor Pools	1 5-lane 25 metre pool and 1 leisure pool DND owned	1:9,000 (complex)	
	M2 Facility, DND owned (see gymnasia information below) indoor 200 m running track, climbing wall, and 5 regulation size basketball courts*, workout areas, 1 cardio room, 1 weight training room, 1 gymnasium*, 1 martial arts room, 4 squash courts, and additional amenities)	1:9,000 (various)	
Fitness Facilities	Oromocto DOJO and Go-Girl Fitness privately owned	1:9,000	
	Volunteer run Dragon Judo Club, housed in Oromocto Arts Centre	1:9,000	
	Volunteer run Oromocto Boxing Club, housed below Oromocto Library	1:9,000	
O	3 (triple gym) DND + 1 currently decommissioned pending repairs	1:900 (not all available to community full time)	
Gymnasia/Multi- purpose Space	6 School Gymnasia		
	Multi-purpose small gym Oromocto CC		
Meeting Rooms	5 municipally owned meeting rooms	1:1,500	
	Hazen Centre has 2 large reception rooms and 1 board room, municipally owned		
Banquet Facilities	Restigouche Road Legion has 1 large reception room and a games room, privately owned	1:1,500	
	4 churches with reception rooms, privately owned		
Oromocto Community Centre	kitchen and additional amenities, <i>(see multipurpose space above)</i> municipally owned	N/A	
Oromocto Arts and Learning Centre	Art room, music room, adult learning centre, municipally owned (see ratio below)	N/A	
Family Resource Centre	Resource centre open to military and community, DND owned	1:9,000	
Theatre	1 600-seat theatre, used predominantly as a cinema and owned by DND; 1 200-seat theatre located in the High School 89 seats per		
Arts Spaces	1 large ceramics room with Oromocto library; art room and music room in Arts and Learning Centre	1:3,000	
Oromocto Library	Approximately 7,000 GSF, co-located in former Grocery Store with VON and Ceramics Room	.77 sf per capita	

 $^{^{\}rm 5}$ Estimates a current population of 9,000 persons including personal of CFB Gagetown.

2.3.2. Recreation, Culture and Library Programs and Services

Current programming frequently offered in the community is outlined in the following table by the age group served and the type of activity. These programs are offered by the Town, CFB Gagetown, community groups and private recreation providers. The programs noted in Table 2.5 reflect a point in time and were taken from various brochures made available by the Town and discussions with stakeholders and the Steering Committee. This is not intended to be an exhaustive list of activities offered; rather the intention is to present a snapshot of program opportunities around the time of development of this report. It is anticipated that activates offered in the Town will change over time.

Table 2.5 Current Programming

	- and			
Programs by Age	Town of Oromocto Program	CFB Gagetown Program	Community / Regional Group Program	Private Provider
Pre-school program	- Gymkids	- Early Learners - Terrific Toddlers - Free play - Les petits débrouillards - Preschool Picasso - Soccer tots - Preschool music - Preschool ceramics - Ooey gooey - Play & learn drop in - Preschool munchies	- Babies in the library - Preschool story time (library) - Lintuhtine music program	
Child Material Arts (pottery, painting, etc.)		- Ceramics - Craft nights	- Ceramics Club	
Child Recreation	- Specialty camps - Day camp - After School Program - Skate park	- Baking & Cooking - Seasonal activities (e.g., Easter Egg decorating) - Girls movie night - Francophone movie night - Games nights	- Animals (Library Program) - Silent sidekicks Reading to Book Club (library) - Summer reading club/read to me (library) - Girl Guides/Scouts - Games Club	
Child active sport/fitness	- Gym kids - Recreational Gymnastics - Zumba kids	- Swimming lessons - Active Boys - Archery - Day camps	- Oromocto Minor Hockey - Ringette - Figure Skating - Boxing Club	- Oromocto DOJO - Go-girl fitness
Child Performing Arts (dance, drama, etc.)	- Music camp - Zumba Kids		- Lintuhtine Music Academy	- Blackwatch highland dancers

Programs by Age	Town of Oromocto Program	CFB Gagetown Program	Community / Regional Group Program	Private Provider
Youth Material Arts (pottery, painting, etc.)		- Art 101	- Ceramics Club	
Youth Recreation	- Camps - After School - Skate Park	- Games night (minecraft club) - Dinner and Movie Night - Baking - Youth Lock in (swimming, rock climbing, games, sports) - H.Y.P.E. leadership development	- Teen Programs (e.g., Up-cycling class) (Library) - Teen reading (library) - Games Club	
Youth active sport/fitness		- Swimming lessons - Archery - Specialty sport clubs	- Boxing Club - Youth Lacrosse - Ringette - Figure Skating	- Oromocto DOJO - Go-girl fitness
Youth Performing Arts (dance, drama, etc.)	- Zumba kids - Break dancing - Music camp	- Pipes / drums - Band club	- Lintuhtine Music Academy	- Blackwatch highland dancers
Adult Material Arts (pottery, painting, etc.)	- Pencil drawing - Watercolour painting	- Sewing workshop - Knitting/Crocheting - Jewelry making	- Ceramics Club	
Adult Recreation	- Emergency Response Program	- German Cooking - Cake Decorating - Rubberstamping - Soap making - Meditation - Self-development - Second language - Book club	- Adult General Education Development - Adult Learning (Digital and Financial Literacy Programs) - Games Club	
Adult active sport/fitness	- Carpet Bowling - Laughter yoga - Kettlebell - Yoga Fusion - Pilates, Zumba, Tai Chi - Rec Co-ed Badminton - Rec Co-ed Volleyball - Indoor Skate Park (Arena in the summer)	- Adult Swim - Swimming lessons - Aquacise - Scuba - Swim Team - Open Swim - Bowling - Yoga - Archery	- Figure Skating - Boxing Club - Women's Hockey - Gents League Hockey	- Oromocto DOJO - Go-girl fitness - Blackwatch Highland Dancers

Programs by Age	Town of Oromocto Program	CFB Gagetown Program	Community / Regional Group Program	Private Provider
Adult Performing Arts (dance, drama, etc.)		- Pipes / drums - Band club	- Lintuhtine Music Academy - Oromocto Pioneers Square Dance Club	
Seniors Material Arts (pottery, painting, etc.)	- Watercolour painting - Photo workshops		- Ceramics Club	
Seniors Recreation	- 55+ Bridge - Artists Who Care - Scrabble - Workshops, classes (jewelry making, photography, etc.) - Computer workshop - Bingo - BBQ and potlucks		- Seniors Cooking - Library Browse and Brunch	
Seniors active sport/fitness	- 55 & Over Hockey - 55+ Carpet Bowling/Bean bag toss - 55+ Laughter Yoga - 55+ Aquafitness - 55+ Indoor Walking Club - 55+ Recycled Teenagers	- Public Swim - Bowling - Senior's Drop In Curling	- Old Timers Hockey	
Seniors Performing Arts (dance, drama, etc.)	_		- Lintuhtine Music Academy - Oromocto Pioneers Square Dance Club	
Family/All ages	- Family Market - Public Skating - Pioneer Days and Seasonal Festivals	- Parent and Tot Swim - Public Swim - Lap Swim - Fitness - Climbing Wall - Francophone family fun	- Rink – Skills and Drills - Rink – OHS Hockey - Sandman Story Time (Library Program)	

2.4. Service Background Documents

This section summarizes background documents relevant to the Facility Needs Assessment that were reviewed by the consultants.

2.4.1. The Town of Oromocto Municipal Plan

The (2006) Town of Oromocto Municipal Plan has a strong recreation and leisure focus. Many of the goals stated in the Plan focus on active living, quality of life, community character and tourism – all things associated with a strong recreation and leisure department. Specifically, goal 3.3.3 states "Continue to enhance the area's sports, recreational and leisure potential through the coordinated provision and upgrading of sports and recreational facilities and programs." 6 Most sections of the Plan address recreational services and facilities and contain information relevant to this study, including:

- Historical prospective Neighbourhoods were oriented around recreational property
- Overall Development Concept Recreation, leisure infrastructure and services will
 continue to be the focal point to enhance tourism, commerce and the quality of life
- Recreational Development Concept Ensure that appropriate recreational and social facilities are provided to service new residential developments and a new recreational/ leisure complex should be considered to meet changing demographics
- Future Educational and Institutional Facilities The current agreements and practice of using school facilities for Town recreational and community activities should work well. Access to church facilities is also a great benefit for community recreation. There is no apparent need for additional elementary or high schools within the Town in the foreseeable future; there was some indication of need for Community College facilities identified. The Library is an integral and beneficial part of the educational and recreational wellbeing and the location of the Library close to a large residential area and schools is important.
- Recreation and Leisure Avoid duplication of facilities for any one area, and periodically review with CFB Gagetown and School Districts the needs of the students and the community for additional time/space in recreational facilities. Design and construct new community facilities to have flexible function to respond to changing needs of the community. Encourage development of facilities in association with educational institutions.

⁶ Town of Oromocto Municipal Plan, Section 3.3, 2006.

■ **Tourism** – Potential as a tourism destination for sports, leisure, recreational training and competitions. Coordinate sports, recreation, leisure, and commercial and tourism development to the mutual benefit of all.

2.4.2. Town of Oromocto Leisure Service Master Plan

The University of New Brunswick, Facility of Kinesiology, completed a *Leisure Service Master Plan for the Town of Oromocto* in 2006. The following points / recommendations are relevant to the current study:

Level of Service

 Oromocto compares well to other New Brunswick communities of a comparable size in the level of recreational facilities available.

Physical and Cultural Activities

- Feeling from residents that a majority of programs are sport or physical fitness related.
- Many residents would like more cultural programs.
- Recommendation 8: The Leisure Services Department should be concerned with the total person and attempt to develop a balance of physical, social, cultural, psychological wellbeing in their programming.

Cooperation with CFB Gagetown

- Recognition that the CFB Gagetown offers well maintained facilities at a reasonable cost to the community.
- Many groups expressed some degree of difficulty with long-term dependence on CFB Gagetown facilities.
- The need for increased cooperation between the Leisure Services Department and Base Gagetown in terms of program services and facilities.
- Recommendation 9: The Leisure Services Department should develop a better system for communicating and sharing information with CFB Gagetown in order to clarify target audiences and to avoid programming redundancy.

Kings Arrow Arena

- The public survey identified moderate usage, rated the facility as the most important public facility, and identified a relatively high level of perceived satisfaction for the Kings Arrow Arena. The major concern expressed in the survey was the facility's age.
- Recommendation 10: undertake a lifecycle audit for the Kings Arrow Arena and develop plans to replace the arena over the next 5 – 10 years. Explore public-private partnerships for financing.

Oromocto Community Centre

- The public survey identified low usage, rated the facility as important, and identified a moderately high level of perceived satisfaction for the Oromocto Community Centre.
- Recommendation 11: The Town should retain the community centre facility especially due to its central location and juxtaposition to schools and other public and commercial services. Town should up-grade the structure to meet current design. Possible uses would be a senior centre and/or teen centre including a crafts centre.

Hazen Park Centre

- The study identified the Hazen Park Centre as an excellent recreation space.
- Recommendation 13: The Centre should be maintained its current high standard with no expansion or new development of the park or centre until the recommended linear riverfront park is considered.

Other Recommendations Regarding Facility Development

- Recommendation 14: Given the relatively high importance rating given to a Teen Centre by Oromocto Residents, a teen centre should be developed and depending on the needs and other demands it could be hosted at the existing Community Centre.
- Recommendation 15: The development of a regional recreation mall should be considered within the next 2-3 years and developed in the next 5-10 years.
- Recommendation 16: It is recommended that such a centre be located on Town owned land located between Pioneer Avenue and the Trans-Canada highway (TCH). This location would provide ample land, direct access to and from the TCH, and direct access by residents of both Oromocto West and East.

2.4.3. Oromocto and Surrounding Area: Community Health and Well-Being Needs Assessment

The Oromocto and Surrounding Area Community Health and Well-Being Needs Assessment⁷ included a series of recommendations to address health inequalities in the community.

2.4.4. Sustainable Community Strategy 2013-2063

The Sustainable Community Strategy⁸ identifies five strategic pillars: economic, environment, social, culture, and governance. Tourism is a key focus area under the economic pillar. Under short-term actions, the Strategy identifies the need to "research and develop a "Sport Tourism" strategy creating an inventory of best practices." ⁹ The cultural pillar makes reference to arts, sport and library services. A vital arts and cultural sector is noted as focus area with collaborative cultural programming between the Town, Military Family Resource Centre, and Library being a short-term action. ¹⁰ Diverse recreation and sports is noted as a focus area. Specific short-term actions include creating a marketing action plan for recreation and sport, and forming dialogue with the Regional Service Commission on a shared concept for the Kings Arrow Arena and Wassis Road Track. ¹¹ Long-term actions include re-locating the Recreation and Tourism administration staff to a recreational building and combining the Central Valley Adult Learning Association services with the Library facility in a new and expanded building. ¹²

2.4.5. Building Condition Reports

In June 2013, the Town of Oromocto Engineering and Public Works Department commissioned Capital Management Engineering Limited (CMEL) to conduct building condition and energy audit assessments for five recreation and cultural buildings owned by the Town. These buildings are the Arts and Learning Centre (Old Town Hall), Oromocto Community Centre, Hazen Park Centre, Oromocto Public Library, and Kings Arrow Arena.

The assessments involved a review of floor plan drawings and recent energy consumption data; as well as recent capital expenditure information, capital life cycle plans, facility design requirements, and energy audit reports when available. Note: all graphs related to facility infrastructure are taken from the reports of Capital Management Engineering Limited, 2013.

⁷ Verlé Harrop, PhD; 2011

⁸ Amulet Consulting Inc., 2013

⁹ Town of Oromocto, Sustainable Community Strategy 2013 -2063, 2013, page 14.

¹⁰ Town of Oromocto, Sustainable Community Strategy 2013 -2063, 2013, page 36.

¹¹ Town of Oromocto, Sustainable Community Strategy 2013 -2063, 2013, page 37.

¹² Town of Oromocto, Sustainable Community Strategy 2013 -2063, 2013, page 38 and 40.

Visual assessments of the buildings' major systems where conducted, including:

- Architectural and structural
- Roof construction and covering
- Interior finishes
- Mechanical and electoral
- Specialty systems

Only accessible components where observed. The review did not include intrusive investigations, physical tests or sampling. Information was also obtained from the site contact to aid in determining the major system conditions. An anticipated replacement schedule for major components over the next 25 years was created by determining the remaining useful life of systems based on their expected useful life with adjustments based on current condition observations. Recommended priority repairs and Facility Condition Index (FCI) values were provided for each building. The categories of FCI values are 0 - 5% meaning excellent to good condition, 5 - 10% meaning good to fair condition, and >10% meaning fair to poor condition.

The following figures provide a graphical representation of the projected facility condition index for each building. A summary of the building elements identified as needing replacement over the next five and 10 years is also provided for each building.

Arts and Learning Centre

The Arts and Learning Centre is located in former municipal offices, also formerly a school. The Centre underwent a significant refurbishing subsequent to the completion of the facility condition review and accommodates several classrooms used by an adult learning program as well as dedicated space for dance and music and space for a Judo club.

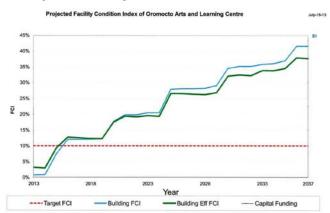


Figure 2.2: Projected Facility Condition Index – Arts and Learning Centre

Table 2.6 Arts and Learning Centre Replacement Needs

Category	Replacement Next 5 Years	Replacement Next 10 Years
Site Work	Asphalt paving, concrete flatwork, concrete stairs, exterior light fixtures	Wood ramp
Architecture – Exterior	Overhead door, brick chimney	n/a
Roof	Tar and gravel roof	n/a
Structure	n/a	n/a
Architecture – interior	Lower level carpet flooring,	Lower level suspended tile ceiling, lower level kitchen and washroom millwork, lower level toilet partitions, upper level spline tile, upper level vinyl sheet flooring, upper level vinyl tile flooring, upper level millwork, upper level toilet partitions
Mechanical	Hot water heater,	Plumbing fixtures, AHU #1
Electrical	Light fixtures, branch wiring	n/a
Life Safety / Fire Suppression	Fire alarm panel, fire alarm devices and wiring	n/a
Speciality Systems	n/a	n/a

Oromocto Community Centre

The Oromocto Community Centre is approximately 60 years old with a large multi-purpose space, kitchen and lower level boxing club. There are basketball hoops on two walls and vinyl tile flooring.

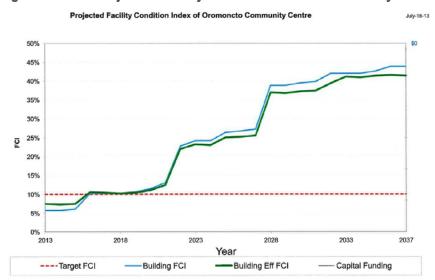


Figure 2.3: Projected Facility Condition Index – Community Centre

Table 2.7 Community Centre Replacement Needs

Category	Replacement Next 5 Years	Replacement Next 10 Years
Site Work	Asphalt Paving	Asphalt Paving
Architecture – Exterior	Overhead Door	n/a
Roof	n/a	Modified Bitumen Roof and Sloped Asphalt Shingled Roof
Structure	n/a	n/a
Architecture – interior	Roll up doors	Gymnasium vinyl tile, washroom partitions, vinyl tile first and second floor, suspended tile ceiling second floor, kitchen equipment
Mechanical	Water and waste water piping,	Plumbing fixtures, heat pump, fan coil units
Electrical	Main switch gear and secondary panels, lighting, branch wiring	n/a
Life Safety / Fire Suppression	n/a	Life safety wiring and devices, fire and security panel
Speciality Systems	n/a	n/a

Hazen Park Centre

Hazen Park Centre is located at the edge of the Oromocto River within a park setting. In addition to a large attractive room used for large meetings and banquets it has a second room and kitchenette as well as offices/meeting rooms on the second level.

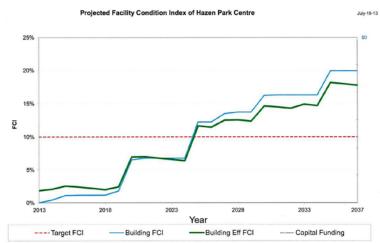


Figure 2.4: Projected Facility Condition Index – Hazen Park Centre

Table 2.8 Hazen Park Replacement Needs

Category	Replacement Less than 5 Years	Replacement Less than 10 Years
Site Work	Asphalt paving, concrete sidewalk,	Asphalt paving, concrete curbs
Architecture – Exterior	Wood siding	Doors 1995
Roof	Roof 1995	n/a
Structure	n/a	n/a
Architecture – Interior	n/a	Main level millwork 1995, main level toilet partitions 1995
Mechanical	Hot water tank 2001	Hot water tank 2005
Electrical	Light fixtures 1995	n/a
Life Safety / Fire Suppression	n/a	n/a
Speciality Systems	n/a	n/a

Oromocto Public Library

The Oromocto Public Library occupies approximately 7,000 GSF within a former grocery facility. The library shares the former store with the VON offices and a ceramics/pottery room. The VON and ceramics space are additional to the library space.

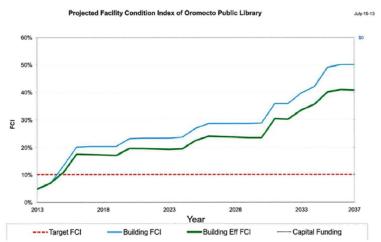


Figure 2.5: Projected Facility Condition Index – Public Library

Table 2.9 Public Library Replacement Needs

Category	Replacement Less than 5 Years Replacement Less than 10	
Site Work	Asphalt paving, concrete walks and curbs	n/a
Architecture – Exterior	Brick masonry, service doors, wood windows	Aluminum doors
Roof	Roof	n/a
Structure	Repair slab on grade	n/a
Architecture – interior	Pottery room vinyl tile, pottery room toilet partitions, pottery room millwork, library carpet, kitchen equipment, health 9"x9" vinyl tile, health 12"x12" vinyl tile, health spline tile, health accordion screen	Library millwork, library suspended tile ceiling, health suspended tile, health reception millwork
Mechanical	Domestic water distribution, waste water distribution, packaged heat pumps	Boilers, circulation pumps
Electrical	Replace T12 lighting	n/a
Life Safety / Fire Suppression	Fire alarm devices and wiring	Fire alarm panel
Speciality Systems	n/a	n/a

Kings Arrow Arena

The Kings Arrow Arena is approximately 60 years old with seating for 600 and four dressing rooms. The ice pad is smaller than NHL size. The arena ice plant also serves the adjacent 4 sheet curling rink. The curling rink serves as the golf pro shop during the golf season.

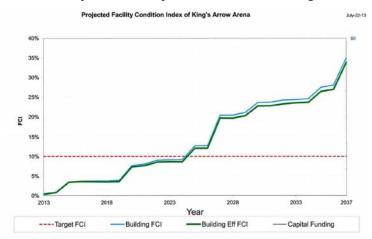


Figure 2.6: Projected Facility Condition Index – King's Arrow Arena

Table 2.10 Kings Arrow Arena Replacement Needs

Category	Replacement Less than 5 Years	Replacement Less than 10 Years
Site Work	Building mounted HID lighting	Asphalt paving repair
Architecture – Exterior	Metal siding, brick repair	Metal service doors, overhead doors
Roof	Tar and gravel roof	
Structure	n/a	n/a
Architecture – interior	Sound system, dressing room rubber floor tiles	Main arena rubber mats, score board, washroom toilet partitions, vinyl tile floors
Mechanical	Plumbing piping	Floor water heating tanks
Electrical	Main switch gear and transformers and wiring, T12 and incandescent lighting, bleacher lighting	
Life Safety / Fire Suppression	Dry sprinkler system	Fire detection devices and emergency lighting
Speciality Systems	Ice plant compressors, ice plant motors	Zamboni

2.5. Service Trends

This section presents trends and best practices that may influence the demand for indoor sport, recreation, and cultural facilities. These trends are provincial and national in scope and their specific relevance to the Town will be considered in the context of other study activities in subsequent stages of the work program. The following sections illustrate (1) general trends affecting service delivery (2) trends influencing facility use and development (3) activity and participation trends.

2.5.1. General Service Trends

Leisure activities, and the manner in which these services are delivered, evolve, fueled by changing technologies, community and societal concerns / values and challenges, available resources, and socio-demographic realities. The following are general trends that influence all the service areas of this study.

Reduction of Barriers to Participation – Residents are demanding, and governments and social interests are supporting, new practices, legislation and policies to reduce physical, financial and language barriers to participation. Programs such as Canadian Tire's JumpStart™ Program, as well as programs and funds specific to various provinces and communities, contribute to reduction in financial participation. Similar barrier reduction related to accessibility is seen in provincial and national legislation designed to remove physical barriers to access. For example, physical changes to arenas to support access and egress to the ice for sledge hockey, enlarged doors and washrooms to accommodate wheel chairs, etc. Facilities built prior to more recent legislative initiatives to reduce barriers to participation may not reflect or accommodate current thinking or policy.

Market Segmentation and Market Integration – Two potentially conflicting trends are the growth in market segmentation and market integration. These two trends are evident in desire for "onestop" locations that meet the needs of all age groups and concurrent demand for specialized spaces for different age groups:

Facilities built prior to the 1990s often included older adult specific facilities. In part this reflected available older adult specific capital funding programs targeted to a demographic that at the time had considerably less wealth than is the average for this generation today. While many *older*, older adults continue to prefer these age specific facilities, younger older adults now express a preference for integration within multi-age facilities. This reflects the recent growth in "newly retired" baby boomers. The emerging cohort of older adults is on average, better-off financially, than either their parents or their children's generation.

- Significant concerns for a growing obesity problem and children and youth much less likely to participate in active and unstructured play than in generations past has helped fuel programs for this age group to become more active in situations that are age specific such as skate parks and plazas.
- As with segmentation among children (e.g., preschoolers, school age, pre-teen, and youth) older adults are similarly segmented and one approach will not meet the needs of this potentially 30+ year age distribution.
- In addition to separate children's sections, many libraries are creating specialized areas for other users, particularly those that are difficult to attract to the library (e.g., youth).

Decline in Volunteerism – Particularly in larger urban communities there has been a significant decline in volunteerism, specifically for sport and recreation, over the past few decades. This reflects several developments including but not limited to" (i) fewer children per family and therefore a shorter participation period of parent volunteers (ii) dual working parents/single working parents (iii) increased concern for risk and liability. The implications for community services that rely on volunteers are clear, as is the need to find ways to retain this important segment of community service delivery.

Reduced Purposeful Social Interaction – There are indications that the ubiquitous use of the Internet, social media and mobile technology is significantly reducing meaningful social interactions and potentially contributing to a sense of isolation. Add to that the fact that "Screen time" - time spent in front of a screen (TV, computer, tablet, etc.) is positively correlated with obesity and a major contributor to the sedentary lifestyles, this societal trend is a concern to many community professionals. The term "screenagers" has been used to define young adults who spend much of their discretionary time "plugged-in" or "on-line", these behaviours are likely to follow today's youth as they age. At the same time People are craving social experience which is one thing that cannot be achieved through at-home entertainment.

Role of media – Younger people are less likely to utilize traditional media and increasingly turn to forms of information that were previously seen as untraditional sources, such as personal communication technologies and online 'word-of-mouth' forms, such as Twitter and Facebook.

Increased Alternative Service Provision – Including partnerships among public, agency, and private providers to ensure cost effective services that address the needs of the whole community. This may be in the context of a formal and legal agreement or a less formal structure whereby community groups and the municipality jointly care for, plan and maintain facilities and services.

Reduction of Service Silos – While there is still much to be done in this regard there are positive indications that formerly segregated service providers e.g., libraries and recreation facilities separate, health care providers separate from community health and fitness etc., there are indications of growing service sharing. This is in part due to financial realities. It also reflects a growing understanding of the synergies in these services.

Growing Attention to Customer Experience – Rather than simply places to recreate, borrow a book, learn to paint etc., today's community spaces are also understood to be community gathering places. This is particularly true for larger or very transient communities where people do not necessarily know their neighbours. In response, community facilities increasingly provide comfortable seating, public art, and landscaped areas for unprogrammed use. Providers need to consider other factors that affect the experience (including ease of parking and proximity to complimentary uses).

Demand for more stimulation – People, particularly younger individuals, have become accustomed to multi-sensory activities (watching, reading, and hearing at the same time). This has resulted in a higher satisfaction threshold and expectations for immediate rewards from the activity.

2.5.2. Facility Development Trends

Facilities as Community Hubs – Recreation facilities are community social and gathering spaces, often incorporating many non-recreation services including health services, libraries, cultural spaces, and retail outlets, and are connected to the local neighbourhoods by alternate transportation options. Contemporary facilities incorporate a variety of components to support a wide range of interests and age groups.

Sustainable Building Practices – Including new technology for arenas, green-roofs, use of new building materials for energy efficiency, etc. The heightened awareness in everything "green" has significant implications for all aspects of service delivery including maintenance, programming, facility development and design. Community engagement in "greening projects" and other environmental stewardship activities is becoming more common. Schoolyard plantings, parks clean-up days, and community gardening projects are examples of activities in support of this trend. Green development is also demonstrated in heat exchange technology in arenas and aquatic facilities, green roof design etc.

Public Space as Social Environments – Urban planners and designers are increasingly concerned with concepts of public space and their role in creating social environments that contribute to identity, attachment and a sense of place. Place-making and concepts of "third spaces" are important principles in community building.

Co-Location of facilities – Opportunities for casual, drop-in use are expanded when users of recreation, library and cultural space are combined. Benefits include a potential for capital cost sharing and operating efficiencies, space sharing and cross-programming opportunities, and the increased convenience for users.

2.5.3. Recreation, Cultural and Library Participation Trends

Macro Trends for Recreation and Culture – A trend document prepared for the 2011 for the National Recreation Summit noted the following macro trends¹³: (1) time available for leisure <u>has not changed</u> since the 80's when it was anticipated that Canadian Society would have more leisure time; (2) Expenditure on recreation and culture has increased; (3) Economic barriers to recreation and culture have increased for some¹⁴; (4) Leisure behaviour is shifting to more informal, individual, self-directed activities; and (5) digital experiences and opportunities are having a significant impact on leisure participation.

Initiatives Designed to Increase Healthy Activity – These include provincial, national and local activity plans, active transportation plans, policies to increase healthy food and snack consumption, and the development of targets for health and wellness. This movement has led to significantly greater attention on the development of trails and walking infrastructure including indoor walking infrastructure and a general focus on overall wellness.

General Physical Activities – The 2010 the Canadian Community Health Survey found that among the ten most popular physical activities for Canadian adults, most were self-directed or individual physically related activities – i.e., walking, jogging, gardening and yard work, home exercises, swimming, bicycling, and weight training. Nearly 70% of surveyed Canadians reported walking during their leisure time¹⁵. (*Note: given both the opportunities and need for high levels of physical fitness of the military it is anticipated that Oromocto residents will display higher levels of fitness than the Canadian average*).

- Research has shown that men are more likely than women to partake in moderate physical activity, and that the proportion of individuals who are at least moderately active decreases with age.¹⁶
- The trend towards increasing personal "wellness" has spurred growing participation in programs supporting holistic health such as yoga, Pilates, and other mind/body centered activities. While private facilities have capitalized on this trend in the past, it is

¹³ Balmer, Ken;, ReThink Inc. (2011)

¹⁴ We note that on the other hand the emergence of formal financial support options from corporations and community foundations has helped to both alleviate and shine a light on this to some degree.

¹⁵ Physical Activity During Leisure Time. Statistics Canada. July 28, 2011.

¹⁶ Canadian Fitness & Lifestyle Recreation Institute (2009). 2008 Physical Activity Monitor: Physical activity levels of Canadians.

increasingly common for public recreation centres to offer these activities in facilities once used primarily for dance, aerobics, and general fitness.

Team Sports The growth in individual sport and active living opportunities as well as the relative decline in the under 25 population have contributed to the decline in team sports in many communities. Sport participation is significantly influenced by age of participant with soccer and hockey the most popular sports among 18 to 24 year olds; hockey and baseball the most popular among those in the 24-44 age group; golf and hockey are the most popular sports played by those 45-64 years of age; and over 50% of individuals 65 years of age or older reported golf as being their choice of sport.¹⁷

Arena Sports and Activities – have typically always held a strong presence in Canadian's recreation activities, however there are differences between sports. For example figure national skating participation has been gradually declining due in part to the growing popularity of hockey for girls and women. Adult recreational hockey has experienced significant growth across Canada with league activity for 19-30 year olds and women's hockey experiencing the highest rates of growth in recent years. Sledge hockey, a sport designed for individuals with physical disabilities and sensory impairments, is increasing, partially due to the exposure of the events as a Paralympics sport.

Aquatic Sports and Activities – typically appeal to a wide range of ages and ability levels. Recreational swimming continues to be one of the most popular leisure activities for all ages. As the population ages and older adults remain active well into their 80's and beyond, opportunities to participation in this mildly aerobic low impact activity will be increasing in demand. Instructional swimming programs continue to experience strong participation among children, whereas leadership and aquatic instructional participation has declined as the population of teenagers declines. Competitive Swimming continues to be strong. Therapeutic swimming programs have also experienced growth as they continue to be recommended as a form of therapy for older adults and rehabilitation patients. Aquatic therapies often serve as a stepping-stone for patients to move onto land-based rehabilitation therapies. Competitive diving and synchronized swimming have both been relatively stable over the past few years. Participation in these programs is limited by the availability of facilities and trained coaches, and typically enjoys success as a result of Canadian athletes in international competition.

¹⁷ CFLRI 2009 Physical Activity Monitor- "Sport Participation Rates of Canadian Adults"

Gymnasium/Indoor Fieldhouse Activities – Participation in activities such as basketball, volleyball and badminton continues to be popular, particularly among youth and young adults and where there are opportunities for unstructured or more flexible participation. Badminton continues to be a popular drop-in activity for young adult couples and seniors. Racquet sports (including indoor tennis, squash and racquetball) have declined nationally since their peak in the 80's. Squash participation has declined considerably nationally but continues to be popular among university-aged males. Indoor soccer on the other hand has experienced significant growth in association with the growing popularity of soccer in Canada and specialized facilities for the purpose will continue to be requested.

Sport Tourism – Facilities and services that support locally recreational interests as well as sport tourism are increasingly popular. These initiatives raise a number of important questions, including the substantial investment, the actual benefits and the merits of sport tourism relative to other economic development strategies; scheduling priorities when community use competes with tournaments serving non-residents; the contribution of what are generally specialized facilities serving higher caliber athletes to physical activity and health objectives; and the relative priority of these facilities in municipal recreation systems where resources are always in short supply.

Art and Cultural Activities

- "As rural communities re-envision and reposition themselves, they are seeking to revitalize [and diversify] their economic base, enhance their quality of life, and reinvent themselves for new functions and roles." The arts and creative activities can profoundly affect the ability of a town not only to survive over time, but to thrive." Rural festivals, events and facilities can help create and maintain rural identities, foster a collective sense of belonging, as well as enable community-building and community cohesion. Artists and other creative workers can be drawn to rural areas by the quality of life, an appealing landscape, lower rents, strong artistic concentrations, access to urban markets, opportunities for part-time employment, a local organizational catalyst, or the overall size of the community or region.¹⁸
- There has been a rise in amateur, home-based, and self-directed arts activities which is leading to an increased demand for more involved 'hands-on' activates such as amateur theatre groups and arts classes.

^{18 &}quot;Developing and Revitalizing Rural Communities through Arts and Creativity", Creative City Network of Canada

Library Activities

- In the past two decades, the single most significant change in library use affecting facilities is the shift from libraries as places to borrow print materials to places to access a wide range of information resources in a variety of formats. This has led to a significant increase in areas for working and reading in the library, as well as other specialized spaces for training; community events and collaboration; creative activities and programming.
- Increasing emphasis on information services and work spaces for small businesses are expanding the role of the public library in an information economy based on small business / home business.
- With increasing demand for access to electronic information the ability of library to meet the needs of their customers depends on appropriate access to technology. Whereas only a few years ago access to computer workstations was seen as the height of technology the expanding use of tablets has reduced the need for computer workstations and expanded the need for WiFi connectivity and training (specifically among older adults) in use of technology, social media etc.
- **Libraries as creative centres** of their communities with "maker spaces"; media labs; technology programming and training focused on experiential learning, creativity and community collaboration.
- Libraries are emulating the marketing techniques used by bookstores. They do so through the use of features such as "recommended by staff" services, video and CD rental collections and popular reading collections that cater to the interests of a particular reading community.

3.0 CONSULTATION

The public engagement activities provide insight for the consulting team, and opportunity for the public and stakeholders to express concerns, wishes and needs. Consultation activities included:

- Key Informant interviews to assist the consultants to identify issues, obstacles and opportunities;
- A general public meeting to present an overview of the study and provide an opportunity for residents to ask questions, and make comments;
- Focus group meetings for stakeholders (age and activity / interest based);
- Three community surveys (cultural, library, sport and recreation); and
- One stakeholder group survey.

This chapter provides an overview of these activities and events, and summarizes the primary themes arising from these consultations.

Appendices to this report include the lists of individuals and organizations involved in consultation activities and the full analysis of the online community surveys and the user group survey.

Please note: the opinions and views expressed in Chapter 3.0 – Consultation Activities are those of the individuals interviewed for this study process and not those of the consulting team. The purpose of this section is to record and summarize input and submissions. Input from different sources can be contradictory. No attempt is made at this point to verify or evaluate the information provided.

3.1. Key Informant Interviews

Key informant interviews were conducted either in person or by telephone with senior staff of the Town, CEOs from the Gagetown Military Family Resource Centre and Ignite Fredericton, as well as representatives with VON, the area schools, the library, and individuals with insight into the Regional Service Commission. A list of individuals interviewed is provided in Appendix C. Key informant interviews are conducted to identify both common themes and, as appropriate specific points of information relevant to this study. Common themes and relevant points are as follows:

 Strong interest in recreational activities expressed by residents and Town Council and opinion that these services help to retain employees and contribute to the sense of community;

- The need to replace various aging infrastructure in approximately 7 10 years and the need for long-term capital planning;
- Discussion of a non-resident fee for programs as well as implications of the Provincial Regional Service Commissions for recreation facility development and financing;
- Opinions regarding the distribution of facilities (e.g., centralized vs. distributed facilities);
- Future financing of operations and capital;
- Partnerships with DND and acknowledgment that approval times are longer than Municipal or Provincial partnerships;
- Opportunities for joint programming between the Library and the Town's Recreation and Tourism Department;
- Benefits from shared community spaces;
- The need for informal social spaces and more cultural programming;
- Need for additional programing space and better configured space within the Library (note that the York Library Region is in the process of preparing a Needs Assessment for the Oromocto Library);
- Military families are staying in the community after retirement;
- Benefits for local schools being in proximity to recreational and library facilities (e.g., schools use Town space for programming and youth utilize library and recreation facilities after school);
- Reciprocal agreements in place between the School Board and the Town's Recreation and Tourism Department are adequate;
- The school board does not have plans to close or construct new buildings in the area near future.

3.2. Public Meeting

A public meeting was held May 21st, 2014 at the Hazen Park Centre to introduce the general public to the Recreation, Sport, Culture and Library Facility Needs Assessment. Over 60 residents representing a number of community organizations were in attendance. This included residents involved with arts and cultural groups (e.g., Ceramics, Lintuthine Music), sport and recreation groups (e.g., TOPS, Gage Curling, Oromocto Boxing Club, Zumba), other community groups (Oromocto Market, Community Gardens), local Councillors and Municipal Staff, and residents from surrounding communities. The Consultants presented the methodology and goals of the study and introduced the online community surveys. Residents were invited to provide comments on the study. Comments primarily focused on details of the online community surveys. Attendees were

also invited to complete questionnaires which offered an opportunity to provide general comments that could aid in informing the study. Six participants submitted written comment forms, noting:

- The comments were mainly specific to individual need and included a multi-use performance facility, multi-use sport and fitness facility, seniors' needs, changing rooms for Wassis Field, new boxing club space, community information board and a space that is welcoming.
- Indication that a sooner timeframe would be preferred for redevelopment (5 year timeframe rather than 7 – 10 years). Respondents indicated that more emphasis is needed on cultural facilities and specific needs for organizations (e.g., Boxing Club).
- Many respondents noted that one facility or multiple facilities located throughout the Town both have benefits.
- Respondents noted that volunteers are aging and the numbers are declining; new / modern facilities could attract younger volunteers. Respondents also noted that cultural programs are important to attract visitors, new residents and retain existing residents.

3.3. Focus Group Meetings

Focus groups were held with specific stakeholder groups to gather information that pertains to their group's needs. The focus groups were asked four questions: (1) *Ideal Space – thinking about your ideal recreation, social, cultural or library activity space – what is it about that space that makes it special? Describe it for us.* (2) *Specific Requirements – Thinking about how you or your group would use the space do you have any special requirements that might have implications for others that use the space?* (3) *Location – Thinking about the Town and the needs of residents, where – in your opinion – is the best location for future facilities, why?* (4) *Other things we should know – Is there anything else you feel we should know about your facility needs, issues that should be part of our review?* A summary of responses by group is provided in the following paragraphs.

Herald Peterson Middle School Students

<u>Ideal Space</u> – Multiuse 'Super Centre' facility (like Willie O'Ree Place) with large rink (heaters and heated blankets for rent), larger changing rooms, more seating, a place for banners and trophies, skate sharpening, workout room for all ages, accessible (ramps, etc.), indoor track, turf field, driving range, daycare, library, canteen, gaming rooms (sliding walls to break up space, boards, chairs and large tables, arcade games), dance space (mirrors, ballet bar, closets), party rental room, options for shared spaces, and small and large pool with diving board (like YMCA), recording space (closets, radios, props), climbing wall, skate park with outdoor option for summer and indoor option for winter, outdoor space for soccer field, football

field, volleyball courts and running track. This would allow for a more competitive hockey team, more jobs in the community, and a more fit community.

Specific Requirements – Cheerleading organization, bingo hall, bowling lanes, rock climbing, large gym, a campground and bigger mall (like UPEI facility). Track: different lanes, specific timing for different age groups. Skate park: smaller ramps for beginners and bigger ramps that increase in difficulty. Gaming: room for just gaming and family time gaming. Dance: rooms dedicated to specific age groups. Gym with field house: open to everybody on certain days of the week.

<u>Location</u> – One big building (like Woodstock Arena) close to Oromocto West so people will not need to drive between facilities and not far for field trips. One big building and one smaller facility: replace and make movie theater bigger, locate smaller facility there and larger facility in Oromocto West next to waterpark.

Other Things – Fancier design, larger parking lot, outdoor facilities close to indoor facility, able to support a basketball league, sports stores, facility like Magic Mountain, a zoo and place to showcase animals from the SPCA for adoption, exhibition centre (like Fredericton Exhibition Centre), and more fairs. Things are too expensive, make a new facility bigger (existing facilities are too small), need a bigger hockey arena, bigger library and music school (guitar lessons, etc.).

Oromocto High School Students

Ideal Space – Different activities coming together could lead to more well-rounded youth, unique space with everything connected, more open space would make everyone more comfortable, viewing areas would enable more revenue, interest and people coming to the facility, locker rooms and bathrooms with lots of space, membership with benefits and deals for parents, everything in one space would make it easier for parents with more than one child doing numerous activities, theatres, volleyball courts, windows (energy efficient, saving money, comfort). Modern, new, good condition, organized, big, clean, well maintained, inviting, designed for specific activities, comfortable, lots of space, convenient location, lots of options for activities, proper and quality equipment (pianos, lights, instruments, games, books, furniture), safe, food, accessible and open to everyone.

<u>Specific Requirements</u> – WiFi everywhere, open at early and late hours, open later hours so young adults have access, scheduled time for adults in gym, FINA approved pool for competitions, accessible (removable stairs for seniors, nothing interfering e.g., slides), offices for coaches and instructors, equipment rooms, library with computers open late, place to purchase food (e.g., digital bean, themed nights 'Taco Tuesday'), place to hang out between games / practices (comfy, food, WiFi), visually pleasing. Different sections for specific age groups (e.g., playroom for kids, teen room, 65+ room), set times of use for age groups, first come first serve, option to rent all spaces. Teen club house open late with pool tables, video games, TVs, tabletennis, music, theatre, art room, concerts, and hosting younger kids summer camps.

<u>Location</u> – close to schools, centralized, at MacKenzie Ave. field, separate / campus style buildings, similar activities in same building, Restgouche Road by traffic circle (most space and central), incorporate golf course with the facility (teardown Kings Arrow Arena), PMQ area (if some are torn down in a couple of years), different buildings in different areas (campus style), close to schools, central, accessible by bike and walking, safe place.

Other Things – currently there is a lack of arts or music in the Town, new rink, library (separate areas for hanging out and homework, computer lab with longer time blocks for use), gaming centre (video games) in community centre or library, arts and music classes and workshops, FINA approved pool, incorporates nature, dome over turf field (yearlong use), inside/outside track, year round rink, youth committee council located in facility, sports hall of fame in facility, record boards, WiFi everywhere, food, theme nights, military facility does not satisfy needs for hours.

Library Users

- <u>Ideal Space (Library Users)</u> Welcome plants, nice paint job, nice soft chairs to sit on (a variety of places to site), defined areas for different groups (kids, teens, seniors); Teen space for books, comfortable seating, café style (casual seating to encourage socializing), make it their space, but able to be supervised by Staff; 'WiFi bar' area to plug in laptops and devices; programming (authors visits and speakers); bigger space for larger groups (60+ people); access to an auditorium space; dedicated children's room with a sink and close to family washroom.
- <u>Ideal Space (Board Members)</u> Couches and comfy chairs; quiete space to read books; make children's area welcoming (toys, carpets, etc.); thrilled by uniqueness of library (display case and displays around Town); separate room for group meetings (children's programs, author visits), and large room with sliding wall to make two smaller rooms.
- <u>Ideal Space (Youth)</u> More computers, laptops, x-box; teen lounge (comfortable chairs, TV); near schools for after school visits; separate space for group room and computers.
- <u>Specific Requirements (Library Board)</u> Modern wheelchair accessible washrooms; lots of electrical outlets in public area (for slow cookers or computers); nursing room (rockers, soft chairs, tables, etc.); sound system with speakers in wall; good air circulation; debit machine.

<u>Specific Requirements (Youth)</u> – Soundproof room and teen lounge.

Location (Youth) – Close to schools.

- <u>Location (Library Board)</u> Walking distance from schools and PMQ's; current location preferred close to GMFRC; expand onto field behind community centre.
- Other Things (Library Board) Building is old and was not built to be a library, the space does not function properly; new building should have lots of windows; large number of young military families utilizing the library; message board for a program / use; need for more programming rooms; dedicated room for children and large room that can be divided.

Service Groups

- <u>Ideal Space</u> Inclusive of everyone; location; utilize space, more seating, canteen, play area for younger children, service area; adequate parking at location of facility; one building housing all activities (rec, cultural, library, etc.).
- <u>Specific Requirements</u> Library with 'snoozlen' room (sensory room) and more tech. equipment (computers); needs a swimming pool ('Town' swim team), lift equipment for pool (person with physical disabilities and seniors); conference room for service clubs; elevators; bowling alley (6 alley min.); gym area for inside sports (basketball, walking, etc.).
- <u>Location</u> Area for parking and facility; area close to Town Hall off Black Watch Road because it is a central location, Town owned, easy access from highway. If two facilities: (1) arena and recreation should stay where it is at (2) cultural and library (with senior programs and conference rooms) stay where it is at. Residents are familiar with these locations and closer for non-drivers, near military families (PMQ).
- Other Things Affordable sporting store within recreation centre; food service area and seating; seniors will use this facility (gatherings, walking, social activities); cost for Town residents and LSD residents (membership should be the same for everyone); why do we have to have everything separate (Federal, Provincial, military, Town)?

Older Adults (65+)

- <u>Ideal Space</u> Larger library facility and more space for group meetings, disability friendly facility (elevator in the Hazen Centre), and places for walking.
- <u>Specific Requirements</u> Access for persons with disabilities (elevators and ramps), locker rooms and storage for equipment, soundproofing between rooms with different uses, food/drink shops, bingo facility, kitchen with access to supplies, computer access and training for seniors.
- <u>Location</u> Maintain Hazen Centre location. New facility located across from Ridgeview (currently a soccer field). Site should be local for easy access. New twin pad arena in existing location. Facility in Oromocto West could be for seniors and youth. Locate near existing schools and existing community centre. If it is accessible to persons with disabilities and transportation is available it would not matter where it is located.
- Other Things The number of seniors is increasing and they will require more space, activities, elevators, better communication about activities, and transportation services to recreation facilities. Traffic lights and crosswalks at lights should be sight impaired friendly. All and any new facilities need to be accessible to persons with disabilities.

Recreation Staff

Ideal Space – A place where families can go spend quality time (can read, write and learn about the history of certain areas), where kids can be active and have fun in a safe a clean environment; generations have grown up in the Town and have the privilege of seeing their kids grow up playing in these facilities. Facility should include walking trail / track indoors, accessibility for mobility and active transportation, multi-purpose, meeting space, classrooms, gymnasium, social rooms, office space, lots of storage; proximity to other community institutions (active transportation), parks, outdoor sports fields, aquatic environment; arena, canteen, community room with kitchen, meeting room, seating, large change rooms for both genders, leisure pad for smaller groups or free skate; creative performance space with staging (amphitheater), multi-cultural space; library with modern technology; a reception area and recreation staff administration offices, plus a cardio room.

Specific Requirements – Designated Town storage space; workshop; staffroom, kitchen and washroom; offices, specific cleaning supplies room (custodian) not accessible to the general public for safety; storage for certain maintenance equipment / tools that is separate from storage for user groups; wash bay / Zamboni room with enough space; designated shared rooms for specific programs (e.g. wellness classes (yoga / Pilates), fitness, dance); spring / cushion floor for active classes, cupboards for equipment / supplies, mirrors; generator for EMO / backup power; storage for other users; flooring for covering ice for other events; acoustics; playroom for afterschool programs; and building designed for easy additions; lounge / lobby area should be welcoming (not rushed through the entrance of the facility); facility should house all recreational users (e.g., gym / walking track, offices for recreation services).

<u>Location</u> – One multi-use building in a centralized location would be easier for maintenance and operations, families can use several areas at the same time in the building, residents can enjoy services that recreation provides. Locate in proximity to schools to promote AT for students (potentially on library/community centre or MacKenzie Field area); by MRDC for outside users / easy access from TCH and AT for residents. Facility should have enough area to park and entre with ease, all age groups can use facility if centralized location (e.g., walking, exercise, hockey, library).

Other Things – New facilities will open doors to different ages of residents (e.g., walking track and exercise gym), old facilities have out lived their time in regards to size / space / condition / main purpose of providing recreational space for all age groups; Town needs to provide for all uses with different needs of recreational services. LSD / regional buy-in to help with costs (non-resident fees), financing, increased taxes for residents, regional and provincial needs of library, public / private partnerships, maintain reasonable program / rental fees, increased operation and maintenance costs with increased number of staff (modern technology will require more

training and professional development needs), Board of Directors (to represent a variety of users), sustainability.

Arena Users

Ideal Space – A multi-sport complex with at least two ice surfaces, conference rooms, walking track, gym facilities, pool and outdoor play area; accessibility; six dressing rooms (larger and for both genders); shower facilities; one high school dressing room and equipment room; OHS Coaches room; bigger entrance, waiting area, tables, chairs, ticket sale area, heated; referees room larger; one NHL sized ice surface so facility can be used by all groups in the area; stadium seating; heated viewing area upstairs so both ice surfaces can be viewed; roads and grounds equipment should be stored elsewhere; community room on the ground level; storage available for larger organizations/users; sound / PA system; canteen / restaurant on main floor; proper heating system; proper parking facilities; summer ice. Other facilities: turf field, baseball, hockey, soccer, tennis, curling ice surface, library, golf, community centre.

<u>Specific Requirements</u> –Training aids (e.g., harness for skate team / off ice practice area), spacious dressing rooms, good sound / PA system, shot-clocks (Ringette), enough seating and seating on both sides, high school dressing room, coaches room, washer/dryer, proper benches with visibility for coaches, fitness room, meeting rooms, hospitality room, skate sharpening room, modern timekeeping clock, washroom facilities, equipment rooms (skating club, OHS girls and boys / OMHA), fitness room for teams and residents (time set aside for each team), walking track / warm up area for teams, community meeting room, daycare facility, canteen on main floor with heat and salamander style oven to cook healthy food options.

<u>Location</u> – One multi-use complex located either at MacKenzie Field, Gateway area, or current location. Two separate facilities including a library / cultural facility and a sports facility located for easy access for all residents. Location could be current arena location but dual ice surface. Location could be between R View and OHS (soccer field) Waasis Road.

Other Things – Beside High School (across from track), Gateway, arena / community centre / walking track, must be fully accessible, parking, accommodate all demographics; entertainment venue (e.g., cultural events, basketball, special events); high school graduation; Kings Arrow is not being used from March to mid-October, current facility should be used during off season (e.g., floor hockey, roller derby, craft fairs, children's events, pioneer pub, dancers, community yard sales, seniors' walking club, sports summer day camps, daycare facility, gym).

Other Recreation User Groups

<u>Ideal Space</u> – Group like activates in the same building, share infrastructure, parking and traffic plan, shared rooms not containing equipment, partnership to share facilities across jurisdictions, large area, accessible, recognizable to public, 6 sheets of ice, better viewing, multimedia, social area, sound proofing, heat, lights, access, focal area, dual purpose for seasonal use; changing rooms for players using sports fields, field and track improvements, happy with ceramics club space, TOPS would like to have own space and accessible space, domed turf facility; multiplex would attract community to try new uses, floor space for large groups (e.g., gymnasium or double classroom size), lots of parking, meeting space with projector, storage important, kitchen; could be two major centres – sports centre and arts centre.

<u>Specific Requirements</u> – Showers, storage, permanent fixtures, ice plant, social area, changing rooms and washroom facilities for home and away teams, access to change room / washroom facilities for field users, wheelchair accessible, ventilation, air conditioning, proper heating, rubberized flooring, instructional area, office, first aid room, conference room, seasonal storage, convertible space for training / competition / entertainment, sound proofing, light, power, janitorial services, Special Olympics.

<u>Location</u> – Central location, co-located with other ice users, space between rinks and Black Water Ball Field, close to schools and housing, access to walkways and trails, hotels, accommodations and accommodations for special needs, all under one roof for shared parking and access to all facilities without going outdoors (tunnels), place that stands out to the public; close to existing fields; large field where PMQs use to be located on St. John Ave. across from Drummond (DND owned land); down by mall (would increase traffic through Town and would be good for business); large sportsplex near Gateway (Tim's area off Highway) for easy access for large events, owned by the Town.

Other Things – Federal, Provincial and Municipal partnerships, private sector, financial support for groups, ability to hold Provincial and National competitions, ability to generate revenue, accessible space, place to display banners and awards; important to include arts; access to large gym, pool, bowling, etc. without having to go to the base gym; women's facility; concerns around cost of running program because of cost of new facilities.

Local Service District and First Nation Representatives

The group meeting with representatives of First Nation and Local Service Districts focused on three questions. Responses to each question are summarized following each question.

1. What do the LSD's and First Nation residents think about partnering with the Town on development of recreation, culture, library, sport facilities?

- a. Most LSD's don't control their own funds: an LSD has to petition its residents to pay toward recreation services on a project specific basis; to begin the process of petitioning residents they must first gather 30 names on a petition to approve the purpose of the money should it receive majority support in the petition. It is therefore not easy to arrange for LSD buy-in to a project. It was felt that this legislation needs to be changed. LSD's often have an interest in partnering but no easy way to raise funds. This is one of the limitations of local service districts.
- **b.** If LSD's do not formally partner this will put the onus on individual families to come up with their share of the "tax burden" of the neighbouring town and there is concern that many children will be left out.
- **c.** Might get more support if approached the broader concept of shared services.

2. What do you think residents want with respect to facilities?

- **a.** User fees should be charged both ways. For example there are Oromocto children playing on LSD fields but not paying additional fees.
- **b.** LSD's can't own property, all land owned by Province, making maintenance difficult. Maintenance typically falls to volunteers.

3. How would you like the Town of Oromocto to engage the LSD's and First Nation community?

- **a.** Lots of dialogue.
- **b.** Be sensitive to the hoops LSD's must go through relative to the provincial role.
- **c.** Don't start conversations with taxes and user fees.
- **d.** Need strong evidence and information to sell the community on a partnership e.g., how are numbers arrived at, what are the true operating and capital costs, what are the tax implications in Oromocto etc?

3.4. Community Surveys

Three on-line community surveys (one each focusing on library, active recreation / sport, and culture) were available to residents of Oromocto via a link on the Town's website. Individuals who were uncomfortable with or who did not have access to a computer with an internet link were directed to the Town's library where the librarians could assist and public internet access is available.

The on-line community surveys were not statistically valid, as they do not represent a random sample nor can it be guaranteed that an individual did not respond more than once. However, respondents were cautioned not to respond more than once and the online survey does represent an opportunity for those interested in making their opinions known to do so. It is as reliable an input option as a public meeting and is used in our analysis with a similar weighting of the information received.

Respondents were asked a variety of questions regarding their current use of facilities in the Town of Oromocto, and elsewhere in the area. Respondents were also asked to identify their recreational needs and the best ways to provide those needs.

The main findings of the surveys have been summarized below. The full survey analysis is provided in Appendix D.

3.4.1. Cultural Survey

A cultural questionnaire was available to the public, online, through the Town of Oromocto's website. The survey was available in English (96% of respondents) and French (4% of respondents). In total 104 members of the public responded. Participants had the option of responding as an individual (45% of responses) or responding on behalf of their household (55% of responses).

Participation in Arts and Cultural Activities

Respondents indicated that they are somewhat satisfied (29%) overall with arts, cultural and heritage programs and activities, events and opportunities available in the Town of Oromocto. The majority of respondents (68%) indicated that the arts, cultural and heritage activities that they would like to participate in are currently available in the Town. Respondents were asked to indicated the arts, cultural and heritage activates they participated in over the past year. The most frequently selected events were 'attended a local band or performance at a casual setting' (55%), 'attended a festival' (29%), and 'attended a formal theatre or concert hall performance' (29%). Nearly 30%

indicated that they did not participate in any of the arts and cultural related activities listed. Most participants (82%) indicated that there are no barriers affecting their or their household members' participation in arts, cultural and heritage activities and events. Most of those who indicated 'yes' (18%), noted that 'transportation' and a 'lack of activities of interest to them currently being offered' as barriers affecting their participation. The majority of respondents (69%) indicated that they / members of their household were most likely to attend or participate in an arts, cultural or heritage activity or event within the Town of Oromocto rather than another Town. The remaining 31% indicated that they were more likely to attend or participate outside of the Town of Oromocto as they felt the events were of higher quality.

Town Involvement in Arts and Cultural Activities

Approximately a third of (32%) of respondents think arts, cultural and heritage amenities and opportunities are not well promoted in the Town. Thirty eight percent noted the Town is not known for its arts, cultural and heritage amenities and opportunities. Just over a third of respondents agreed that the Town (administration and Council) should provide more leadership and resources to support arts, culture and heritage in Oromocto. Respondents neither agreed nor disagreed that there is a strong network of arts, cultural and heritage organizations in the Town. Approximately a third of respondents (37%) agreed that arts, cultural and heritage resources could benefit from better collaboration between the Town and surrounding communities.

Support for New Facilities

Responses were mixed whether new indoor cultural facilities were needed in the Town to meet their household's needs, 35% indicated 'yes', 32% indicated 'no' and 32% indicated they did not know.

Financing

Individuals who indicated that new cultural facilities were needed (and those who were not sure) were asked about their willingness to pay increased taxes or contribute to a fundraising campaign. Over a third of respondents (39% or 27 respondents) indicated that they were prepared to have their annual taxes / rent increased by \$100 to have new cultural facilities, while 36% (25 respondents) indicated they would not be prepared to have their annual taxes / rent increased. The majority (59% or 42 respondents) indicated that they would be willing to contribute to a fundraising program for new cultural facilities in Oromocto. Of the third who responded 'yes', the majority (71% or 29 respondents) indicated they would be willing to contribute \$100 or less as a one-time donation. Alternatively, some respondents expressed that they would be willing to volunteer and take part in community auctions to contribute. Most respondents indicated that their contribution

would be dependent on certain considerations, such as location, fees, type of facility and the space provided for arts and cultural activities.

Additional Comments

At the conclusion of the survey, respondents were invited to indicate other items they find relevant to this study. Many comments were left about the need for more / better cultural facilities as well as suggestions to expand programming and activities offered.

3.4.2. Library Survey

A library questionnaire was available to the public, online, through the Town of Oromocto's website. The survey was available in English (96% of respondents) and French (4% of respondents). In total 91 members of the public responded. Participants had the option of responding as an individual (43% of responses) or responding on behalf of their household (57% of responses).

Library Use

Just over a quarter of respondents (27%) identified themselves / members of their household as avid users of the Oromocto Library (at least once every two weeks); while 26% were frequent users (at least once a month) and 13% were non-users (have not used the library in the past year).

The majority of respondents (82% or 65 respondents) do not regularly use a library other than the Oromocto Library. Of the individuals who responded that they do regularly use a library other than the Oromocto Library (18% or 14 respondents), 50% (or 7 respondents) frequently use a public library in another community. The main reasons respondents use another library other than the Oromocto Library are 'better selection of resources / materials' (50% or 7 respondents) and 'better library facilities' (43% or 6 respondents).

Library Improvements

Most current library users rated the quality of the library service provided between 3 – 5 out of 5, with the largest group (38% or 30 respondents) rating the quality of the library service as a 5 (very high quality). Current users were also asked to select from a list provided, other things the Oromocto Library can do to better meet their household's needs. Many of the top selected answers related to the physical library building, including 'improving the library building' (58% or 45 respondents), 'increasing / improving the areas for reading in the library' (42% or 33 respondents) and 'update the appearance / upkeep of the library' (51% or 40 respondents).

Non-library users were asked to identify reasons they have not visited the Oromocto Library. Only a few respondents provided reasons for non-attendance at the library including a few comments noting that they get information from other sources such as the internet, were not interested or too busy. Only a few respondents commented that the library space was not suitable.

Respondents were also asked to select from a list provided noting other things the Oromocto Library can do to encourage them to visit and use the library more often. Two respondents indicated 'improve the hours of operation' and 'make the library more welcoming, comfortable' (2 respondents).

Support for New Library Facilities

Approximately half of the respondents (48%) did not think new library facilities were needed in the Town to meet their household's needs, while 40% indicated that new library facilities were needed. Individuals who answered that new library facilities were needed (and those who were not sure) were asked about their willingness to pay increased taxes or contribute to a fundraising campaign. Fifty three percent (25 respondents) indicated that they were prepared to have their annual taxes / rent increased by \$100 to have new cultural facilities while 34% (16 respondents) indicated they would not be prepared to have their annual taxes / rent increased.

Thirty six respondents indicated that they would be willing to contribute to a fund-raising program for new cultural facilities in Oromocto. Of those who responded 'yes', 30 respondents (or about one third of all respondents) indicated they would be willing to contribute \$100 or less as a one-time donation. Alternatively contributing with volunteer time was also stated. Of those respondents 18 indicated that their contribution would be dependent on location, facility type, building design, the proposal and business plan, new building compared to renovations, provincial contribution, and improvement of services.

Additional Comments

Many comments were left by survey respondents expressing the importance of the library and the good work they do as well as suggestions for upgrades to the facility and services offered.

3.4.3. Sport and General Recreation Survey

A sport and general recreation questionnaire was available to the public, online, through the Town of Oromocto's website. The survey was available in English (95% of respondents) and French (5% of respondents). In total 217 members of the public responded. Participants had the option of responding as an individual (34% of responses) or responding on behalf of their household (66% of responses).

Sport and Recreation Use within the Town

In the past year, the of respondents or members of their household have used the gymnasium at CFB Gagetown (59% or 126 respondents), the indoor pool at CFB Gagetown (56% or 120 respondents), fitness (weights, cardio, etc.) at CFB Gagetown (54% or 115 respondents), and / or the Kings Arrow Arena (52% or 111 respondents).

The majority of respondents (75%) indicated that there are "no indoor recreation or sport activities that they or members of their household would like to participate in but cannot at this time". Individuals who indicated that there are activities they would like to do but cannot currently (25% or 55 respondents), were asked to indicate which activities. Running or walking on an indoor track was the most frequent response (40% or 20 respondents). The main reasons respondents do not currently participate in activities they would like to, are 'participation costs are too high' (53% or 29 respondents), 'the activities are available but do not fit with my / household schedule' (40% or 22 respondents), and 'not aware of these programs within Oromocto' (33% or 18 respondents).

Use of CFB Gagetown Recreational Facilities

The majority of respondents (76% or 165 respondents) indicated that *they or members of their household use CFB Gagetown recreational facilities*. Those who answered 'no' (24% or 52 respondents), where asked to indicate the reasons why they or members of their household do not use CFB Gagetown facilities. The largest group of respondents (48% or 22 respondents) indicated that they 'do not feel comfortable using CFB Gagetown recreational facilities'. Some of the other reasons provided were: cost / too expensive, nicer facilities in Fredericton, too far from neighbourhood, not required and nothing for non-military users.

Support for New Indoor Recreation Facilities

Responses were mixed whether new indoor recreation facilities were needed in the Town to meet their household's needs, 44% indicated 'yes', 40% indicated 'no' with and 16% did not know. Those who indicated that new recreation facilities were not needed were asked why they were satisfied with the current facilities. Seventy seven percent of respondents indicated that 'existing facilities

meet my / household needs', while 16% indicated that 'facilities outside of Oromocto meet my / household needs'.

Respondents were asked to indicate their / their household's level of priority for indoor recreation and sport facilities. An arena was listed as the highest priority by one third of respondents (35% or 45 respondents) and an indoor pool for recreation and leisure was the second highest priority (33% or 43 respondents).

Individuals who indicated that new recreation facilities were needed, and those who were not sure, were asked about their willingness to pay increased taxes or contribute to a fund raising campaign. Just over one third of respondents (39% or 50 respondents) indicated that they were prepared to have their annual taxes / rent increased by \$100 to have new recreation and sport facilities while 32% (41 respondents) indicated they would not be prepared to have their annual taxes / rent increased.

Seventy four respondents indicated that they would be willing to contribute to a fundraising program for new recreation facilities in Oromocto. Of those who responded yes, 50 respondents (one quarter of all respondents) indicated they would be willing to contribute \$100 or less as a one-time donation. Other responses consisted of – feeling that paying out-of-town fees is equal to a contribution, depends on membership fees, and contribution in a volunteer role. One quarter of all respondents indicated that if they contributed financially this contribution would be dependent on certain considerations, which they specified as – Town needs a new location for the boxing club, location and cost for users, multiplex facility joined with library, inclusion of the curling club, sport specific (e.g., soccer and hockey), dual rink, located in the middle of Town, waiving of out of Town fees, easily accessible, and/or more services in Oromocto West.

Additional Comments

Many comments were left by survey respondents regarding the type of facilities that should be developed; specific mention was made of the boxing club, arena, martial arts, curling rink, ball hockey, an area for walking, a dome over the turf field, and an indoor skate park. Mixed views were expressed about funding; specifically user fees, collaboration with different levels of government and corporate funders, taxes and out-of-town fees. It was also expressed that cooperation between LSDs and the Base was important.

3.5. User Group Survey

Town of Oromocto staff identified 32 voluntary cultural, sport, general recreation, and community organizations that currently use community indoor cultural, library, general recreation and sport facilities to complete an on-line questionnaire. A representative from each group was provided with an email inviting them to participate in the survey process and providing them a unique on-line identification code and web address to access the survey. Information requested on the survey included the types of programs and services groups, membership trends, use of and satisfaction with facilities and, anticipated demand for additional or new facilities or services in the future. In total 24 organizations responded to the survey. The respondents were organizations that covered a range of activities including cultural, sport, general recreation and community activities. Half the responding groups represent ice-base activities. A complete list of respondents is found in Appendix C.

Participation Levels

While the participation rates of some organizations are growing, others are in decline. Detailed information about specific organizations participate rates and trends are provided in Table 3.1.

Table 3.1: Total Participant Rates

Organization / Group	2014	2013	2012	2011	Past	Perceived 5	% Increase /
Oramasta O Area Miran Danahall					Trend	Year Trend	Decrease
Oromocto & Area Minor Baseball Association	145	135	120	145	Stable	Increase	6 – 10%
The Gage Curling Club	250	244	250	219	Stable	Increase	6 – 10%
Arena user group - Oromocto High School	45	45	45	45	Stable	Stable	-
Oromocto Ceramics Club	36	24	32	37	Stable	Increase	6 – 10%
Arena user group - private adult hockey group 1	22	22	22	22	Stable	Stable	-
Arena user group - private adult hockey group 2	10	12	14	10	Stable	Stable	-
Oromocto Market Vendors	50	0	0	0	New	Increase	16 – 20%
Oromocto Pioneer Quilters	15	15	17	15	Stable	Stable	-
Arena user group - Oromocto Women's League	19	19	19	19	Stable	Remain Stable	-
Yoga-Pilates Instructor	200	200	200	200	Stable	Stable	-
Zumba (Town's) ¹⁹	24	24	30	50	Declining	Decrease	< 5%
AA	520	520	520	520	Stable	Stable	-
Oromocto & Area Minor Hockey Association	472	440	425	421	Increasing	Increase	11 – 15%
Central Valley Adult Learning Association	105	96	300	300	Declining	Stable	-
Arena user group - Oromocto Old-Timers League 2	18	22	17	20	Stable	Stable	-
Arena user group - Oromocto Ringette Association	48	35	30	30	Increasing	Increase	6 – 10%
Oromocto Figure Skating Association	150	105	85	78	Increasing	Not Sure	-
Arena user group - Anglophone West School District PE	-	-	-	-	Stable	Stable	-
Arena user group – V-reds skating program	88	100	75	70	Increasing	Increase	> 20%
First Aid Instruction	100	125	100	80	Stable	Increase	> 20%
CAMFA (Football storage)	680	706	720	804	Declining	Decrease	6 – 10%
Arena user group - Oromocto Old-Timers League 1	15				Stable	Stable	-
Oromocto Boxing Club	40	54	60	65	Declining	Stable	-
Lintuhtine Music Academy	130	135	120	135	Stable	Increase	11 – 15%

¹⁹ It was noted by staff that while the Town's programs have decreased several private Zumba programs have become available.

Over the past four years, V-reds Skate Program, Ringette, Figure Skating and Minor Hockey indicate increasing in participation, while Zumba, Central Valley Adult Learning Association, CAMFA, a the Boxing Club participation is decreasing. Several organizations think their participation rate will increase over the next five years. These groups include:

- Minor Baseball
- Curling Club
- Ceramics Club
- The Market
- Minor Hockey
- Ringette
- V-reds Skate Program
- First Aid
- Lintuhtine Music Academy

A couple of organizations, Zumba and CAMFA, think their participation rates will decline over the next five years. The organizations reported that the main reason they think there will be changes in their membership levels (increase or decrease) are 'interest in their activities', 'quality and availability of facilities' and 'cost to participate'.

Issues and Concerns

Respondents were then asked whether the current facilities used in Oromocto were adequate for the organizations' current and future needs. Of the 24 respondents, 71% indicated that facilities are adequate, while 29% (or 7 respondents) reported that the facilities are not adequate for the following reasons:

- Insufficient dressing rooms space (e.g., not big enough)
- Inadequate ice time making it difficult for women members to join in a hockey league
- Poor maintenance of arena
- Inadequate music playing facilities
- Poor boxing club due to the upkeep of the building, small changing rooms, scarce training area and bad air quality

Facilities - Current Use

The Kings Arrow Arena (11 respondents) and the meeting / multi-purposed room at Hazen Park (8 respondents) are used by the most organizations. The total current usage (hours per week) of the various facilities used by the surveyed organizations can be seen below in the following table, which shows that the most utilized facilities are storage for props / sport equipment, multi-purpose rooms and meeting spaces.

Table 3.2 indicates the current usage based on responding groups. Additional usage is likely as not all groups responded to the survey. This also may not include all usage by the Town, but rather focuses predominantly on external groups. There are however a few Town associated groups included in the survey data.

Note arena (ice time) indicates a lower than actual use based on discussions with Arena staff. Oromocto Minor Hockey did not provide current usage information in the survey which this discrepancy. The King's Arrow Arena schedule will be utilized in the needs assessment as the best available data on current arena use, rather than relying on the survey results presented.

Table 3.2: Current Utilization of Facilities in Oromocto

Hours per Week*	Average Weeks per Year**	Total Annual Hours***
516.5	44	26,560
134	41	6,348
49.25	26	1,545
50	26	1,300
35	26	1,210
30	39	1,170
30.45	25	704
6.5	35	232
4	22	88
6	10	60
	per Week* 516.5 134 49.25 50 35 30 30.45 6.5 4	per Week* Weeks per Year** 516.5 44 134 41 49.25 26 50 26 35 26 30 39 30.45 25 6.5 35 4 22

^{*} Total Hours per Week is the sum of all hours used by responding groups per week

^{**} Average Weeks per Year is total weeks divided by total groups

^{***} Total Annual Hours is the sum of all hours used by responding groups per year

^{****}Oromocto Minor Hockey did not specify the ice time they currently use. Consequently, their current usage is not reflected in the table.

Facilities – Desired Additional Use

Of those respondents who do use facilities in Oromocto, 8 respondents would like additional time. The following table shows that a substantial amount of additional time is required for both multipurpose / meeting space and arena ice time. Oromocto Ringette Association, Oromocto Figure Skating Association, and V-Reds skate Program combined require an additional 11 hours of ice-time. Oromocto Minor Hockey also indicated that they require additional time, but did not specify the amount of time. The two most common reasons given for requiring more time within the facilities are 'to improve programs we are currently offering' and 'for new programs we would like to start'.

	Hours per Week*	Average Weeks per Year**	Total Annual Hours***
Multi-purpose	18	22	432
Other	10	40	400
Arena (Ice Time)	11	25	284
Fitness Space	1.5	44	66
Gymnasium	4	4	16

Table 3.3: Additional Hours required at Oromocto

In total 11 of the respondents, accounting for 46% of the survey groups, expressed that *if a new arena was developed in Oromocto their requirements would be:*

- Minimum seats: While most groups identified 1,000 seats or less as a minimum, one group requested 1,500 seats minimum.
- **Maximum seats:** 1,500 seats were identified by some groups, with the largest maximum seats requested being 2,500.
- Average number of days per year maximum number of seats would be required: 4.5
- Number of dressing rooms: Most groups requested 6 dressing rooms
- Size of ice surface: Most groups requested an NHL sized surface

Lastly, participants where ask what should be considered when selecting an appropriate site for the multi-purpose complex; 'on land capable of supporting future further development' was rated as

^{*} Total Hours per Week is the sum of all additional hours required by responding groups per week

^{**} Average Weeks per Year is total weeks divided by total groups

^{***} Total Annual Hours is the sum of all additional hours required by responding groups per year

most important by over half of the respondents. 'On municipally owned land', 'on land large enough to also accommodate outdoor facilities' and 'highly visible' were also considered very important.

Financing

Eighteen (18) respondents, or 75% of all responding groups, currently pay fees for the facilities they use. The respondents who currently pay user fees were asked a series of questions to gain an understanding of their views on this – 78% (14 participants) believe that the fee is reasonable and 53% (9 respondents) would pay higher user fees to improve the quality of the facility. Lastly, 31% (5 respondents) would contribute to the capital cost of developing new facilities, while 44% (7 respondents) would not, and 25% (4 respondents) were unsure. The respondents who currently do not pay user fees were also asked questions about their views on user fees. In contrast, out of 6 responses, none would pay user fees to improve the quality of the facilities, and 2 respondents would contribute to the capital cost of developing new facilities.

It was asked if the cost to participate in a program or activity was a major concern for members of their organization, 46% (11 respondents) agreed, 37% (9 respondents) do not agree, and 17% (4 respondents) were unsure. Of those who agreed, 36% (4 respondents) believe that the current cost to take part in their activity is the reason for low participation, while 45% (5 respondents) do not believe this, and 18% were unsure. Lastly, the majority (67% or 16 respondents) said that they would transfer the time they currently use to a new facility if one was built in Oromocto.

4.0 NEEDS ASSESSMENT

Indicators used to prepare the needs assessment included: (1) <u>Demand indicators</u> - population, current facility provision levels, condition of the existing facilities, current use and demonstrated demand²⁰, expressed demand²¹, activity participation trends; and (2) <u>Support indicators</u> - responses to finance related questions. Demand and support indicators are grouped by facility in the tables that follow.

The tables and discussions that follow summarize the key decision points leading to recommendations for future facility development.

²⁰ This evaluation included 'expressed demand' based on survey responses. Indicators of 'demonstrated demand' include current usage, and unsatisfied requests that might be available through waiting lists or requests to staff.

²¹ Number of hours users indicate they would use if they had access to additional facilities

4.1. **Arenas**

Supply/Demand Indicator	Local Indicators		
Existing Supply	 The Town currently owns and operates one one-pad arena 'King's Arrow Arena' which serves residents of Oromocto and surrounding LSD's and the area schools. The King's Arrow Arena does not have summer ice and is occasionally used as an indoor skate park. Accessibility issues with the building and space limitations (e.g., no elevator, small change rooms, only 4 change rooms etc.,) DND operates one one-pad arena 'Soldiers Arena' which serves CFB Gagetown troops and Oromocto and area residents. Limited access for civilian organizations due to military personnel training and bookings for military only hockey leagues. Existing supply surpasses average supply ratio in many communities Both arenas are aging, are < NHL size and do not have the ancillary space and amenities found in newer facilities. 		
Demonstrated Demand	 Both arenas report as near capacity, although at an average of 47 hours of prime time use weekly this appears to be below capacity (60-65 hours weekly). Arena users indicate they currently use 80 hours of arena ice accommodated in both the Kings Arrow arena and the Soldiers Arena. Discussion with the Town's arena manager indicates that, on average the Kings Arrow Arena is used 47 hours weekly during prime time. Staff indicate there are requests for approximately 4 additional hours weekly by the OMHA. While these hours are available during prime time they are not available at the desired time, contributing to the outstanding time request while existing prime time hours are available. 		
Expressed Demand	 An arena was listed as the highest priority by the largest number of respondents in the sport and recreation community survey. Indication that organizations are going outside of Oromocto to meet ice time demands. Survey respondents indicated that if available [at the time they desire] they would use an additional 11 hours per week. Respondents often indicated 1,000 seats at the minimum and maximum number of seats in the arena although they also indicated that most of the year they would only require a small number of viewing seats. Average number of days per year maximum number of seats would be required: 4.5 Average number of dressing rooms: 6 Most respondents indicated a desire for an NHL size arena. 		
Trends	 General trends indicate stability in recreational ice uses among both males and females, and in female competitive hockey; stability to decline is anticipated in minor hockey; figure skating based on declining youth population, new users already incorporated within the system and competing activities particularly from an increasingly multicultural population. Arenas are also used for non-ice events such as trade shows, concerts, and indoor sport competitions (e.g., martial arts and volleyball). Indoor soccer and other indoor sports could be accommodated in an arena during shoulder seasons or non-ice season with specialized flooring, artificial turf, appropriate cooling, etc. 		

Discussion

Based on population figures the current level of supply is consistent with or surpasses other similar size communities. The younger than average demographics and the military influence will create demands greater than might be typical in other communities. Staff indicate that, on average, the Kings Arrow Arena is used 47 hours weekly during prime time, which is somewhat less than prime time hours of 60-65 hours weekly²². Stakeholder respondents indicated they required an additional 11 hours of prime time ice weekly. Staff note that they have received requests for only 4 additional hours. These hours are currently being met in area arenas. It is felt that additional hours are required at an earlier time than is available. In future years scheduling may allow children and youth programs at earlier hours with older adult teams later in the evening. This may help to accommodate those additional hour requirements.

As ice time demand has dropped in the last two decades it is increasingly common for smaller arenas to have available ice time, or ice at what in the past would have been considered (but may no longer be) "good ice time" e.g., 10:00 PM. This has had the effect of creating market demand for even earlier hours, or has driven down rental costs to recoup some ongoing operational costs.

Ice users and usage have changed significantly since the Kings Arrow Arena was built including mixed gender teams requiring more change rooms; more equipment requiring larger change rooms; accessibility requirements for both spectators and participants (e.g., Sledge Hockey); more and larger referee rooms to address issues of gender and minor and adult referees; chalk talk and training requirements; demand for leisure as well as sport ice programming; and changes in energy and refrigeration technology.

While this assessment does not identify <u>additional</u> ice needs due to demand, it acknowledges that the arena is undersized, in need of structural attention, and lacks many of the code and service amenities of a modern arena. It has served the community well over its life but it is time to replace the facility.

If CFB Gagetown wishes to replace their ice pad within the same time frame a twin pad arena serving both communities of use would be appropriate. Consideration of adding a leisure pad in the design (this is not a full pad but a half pad without boards) is a cost effective way to provide opportunity for informal use concurrent with team use and expand accessibility.

²² 65 hours of prime time is generally Monday through Friday 4:00 – 11:00 PM = 40 hours; Saturday and Sunday = 25 hours. With drop in ice demand over the past two decades 11:00 PM ice rentals have dropped off and 60 hours may be typical when the market provides other options e.g., excess capacity in area arenas.

Recommended Action:

Replace the Kings Arrow Arena with an NHL size pad and ancillary space consistent with modern service and code requirements. Seating capacity requirements should be further assessed but for the purpose of this review a maximum seating of 1,000 is recommended. Investigate opportunity to replace the Soldiers Arena at the same time to create a twin pad facility that incorporates appropriate ancillary arena space.

4.2. Indoor Swimming Pool

Supply/Demand Indicator	Local Indicators
Existing Supply	 The Town does not currently own or operate an indoor pool. There is 1 five-lane 25 metre pool and 1 leisure pool with a slide at the Base Gagetown facility owned by DND which serves DND members and residents of Oromocto and surrounding areas. Due to high base unit training use throughout the day, the civilian community has limited access. Base pool is used for community swimming lessons, public bookings and public swims. The pool is reported as near capacity. The hotel has a pool that is available for small community rentals (e.g., child birthday parties). New aquatic facilities are planned for the City of Fredericton in the medium term of the Town of Oromocto's timeline for additional facilities.
Demonstrated Demand	 During the winter 6:00 to 9:00 PM time slot is available to the public with adult swim available daily except on Mondays during Swim lessons. During the summer the outdoor pool is available from 3:00 PM to 9:00 PM except when either a rec ID or drop-ins can be paid for scheduled swims. 2:00 to 3:00 PM 1300-1500 is reserved for Rec Members only (no drop in option) however anyone can become a member should they choose.
Expressed Demand	An indoor pool for recreation and leisure was the second highest priority indicated on the sport and recreation community survey; while an indoor pool for instruction and lane swim was indicated as a moderate priority. It should be noted that while this was the second highest indicated facility it was so indicated by a very small percent of the overall community.
Trends	 Recreational swimming continues to be one of the most popular facility-based leisure activities for all ages, and trends indicate that participation in aquatic activities will continue to grow in the future. Growing numbers of older adults and seniors will drive demand for warm water aquatic opportunities and therapeutic aquatic opportunities. Accessibility should be a built-in feature of the aquatic component. This would involve a ramp/lift, as well as an accessible change room space.

Discussion

In spite of the interest on the recreation and sport survey and other aquatic related consultation activities in the region, this assessment is not recommending additional aquatic facilities. These are expensive facilities to build and operate and decisions to add to aquatic infrastructure should not be taken lightly. It is not common to provide an indoor aquatic facility for a population of the size of Oromocto (minus the Base population). While it is appreciated that the aquatic facility at CFB Gagetown is at times off limit due to military use, and that there is a perception that non-military personal and families are not welcome, those are perceptions that can be addressed more easily than adding additional expensive aquatic facilities. Additionally, the City of Fredericton has plans to develop a new aquatic facility in the south part of the City at some point in the future, which will augment existing aquatic facilities in the area.

Recommended Action:

The CFB Gagetown pool should continue to provide for the needs of the community. To the extent possible through communication measures and changing policies that might be available, opportunities to communicate the pool's availability to residents should be undertaken.

4.3. Gymnasium

Supply/Demand Indicator	Local Indicators
Existing Supply	 6 school gymnasia owned by the school board used by the school district each with gym, stage and changing rooms. Gesner Street, Summerhill, Hubbard, and Assiniboine school gyms are used by Scout and Girl Guide troops. Ridgeview school gym used by Taekwondo Club. Harold Peterson Middle School Gym used by the Town's Recreation and Tourism Department Public access for non-school use only in evenings and weekends Priority school events bump non-school user groups frequently Limited storage for non-school user groups 1 gymnasium (Harold Peterson Middle School) identified as under capacity and 5 identified as near capacity use. One gymnasium at CFB Gagetown is currently not accessible due to needed maintenance. The timing for this is unknown. CFB Gagetown has a triple gym with walking track. It is available to the public during the hours of 9:00 and 11:00 AM and 1:00 and 10:00 PM when not booked for a specific purpose. These specific uses can change daily. While not a full size gymnasium the multipurpose room at the community centre functions as a small gymnasium. The supply of gymnasia is generally within the range of other communities of this size.
Demonstrated Demand	 Staff indicate the Oromocto Community Centre, which while undersized is a gymnasium "type" facility, is used on average 37 hours weekly. Not all of this use requires a gymnasium.
Expressed Demand	 Gymnasium for court sports was indicated as a moderate priority on the sport and recreation community survey.
Trends	 General trends indicate increases in a range of gym-based activities (e.g., basketball, badminton, volleyball, gymnastics). Gymnasia are one of the best used and most versatile recreation and sport facilities accommodating many activities including in many communities presentation activities.

Discussion

As a popular and versatile recreational facility a gymnasium with multipurpose capacity is well used by a wide variety of participants and groups. The CFB Gagetown gymnasium appears to be highly used by both military personal and the community. As spaces for indoor walking tracks, and a wide variety of court sports, and community gathering space, including during times of community emergency this is increasingly important community recreation space.

Further assessment on demand should be undertaken prior to development. However, for the purpose of this exercise a double/dividable gymnasium is recommended. The potential to use the gymnasium for non-sport uses such as EMO site, large public meetings, even presentations should

be considered. The gymnasium is not designed or intended to perform as a formal presentation site but consideration to aspects such as a portable stage could be considered during the future design phase of this process.

Recommended Action: Provide a multiuse double gymnasium in future development.

4.4. Multi-purpose Space / Meeting Rooms

Supply/Demand Indicator	Local Indicators			
Existing Supply	 5 municipally owned meeting rooms with 4 identified as under capacity and 1 identified as at capacity, which is exclusively used by the soccer association Hazen Centre has 2 large reception rooms and 1 board room, municipally owned, reported as near capacity in the mornings, evening and weekend, and under capacity in the afternoons Restigouche Road Legion has 1 large reception room and a games room, privately owned, reported as under / near capacity 4 churches with reception rooms, privately owned, reported as under / near capacity. Public access pending the needs / use of the churches 1 large open room, kitchen and additional amenities at the Oromocto Community Centre, municipally owned. Reported as under capacity. Storage limitations Accessibility limitations (e.g., no elevator in the Hazen Centre) 			
Demonstrated Demand	If multi-use space includes spaces that can be used for Boxing, Judo, general activity Municipal Staff indicate approximately 20 hours each for Boxing and Judo			
Expressed Demand	 Multi-purpose space was indicated as a moderate priority in the sport and recreation community survey; while meeting space was seen as a lower priority and 37 hours for the community centre space (also noted above in discussion of gymnasium). Focus group respondents identified a number of multi-purpose spaces including youth and craft rooms, pre-school and older adult space. Indication that organizations are going outside of Oromocto to meet demand for multi-purpose space although the nature of the space referred to is not indicated. 			
Trends	 General trends indicate increases in activities that use multipurpose space such as martial arts, exercise and wellness programs, dance, etc. 			

Discussion

For active multi-purpose space see discussion in previous section regarding gymnasia. Other multiuse spaces for crafts, youth, older-adult and pre-school programs, meetings and various fitness/dance activities, can be designed to accommodate multiple users with careful consideration to storage and spaces for unique group needs. Dividable multiuse space can also accommodate

meeting rooms where a smaller space is needed. Part of the issue with older multi-purpose space is functional limitation as much as demand. Facilities that are not accessible to all, that do not provide sufficient storage, or that are designed as exclusive space, will be less well used than space that is designed for maximum flexibility.

Acknowledging that spaces where one must set up and take down large apparatus may not be as desirable as dedicated space, consideration to these shared spaces with respect to capital and operating costs is important to the decision process. While more discussion and input with users of currently dedicated space is warranted it is possible to create good multi-purpose space in a more cost effective manner than providing dedicated spaces. Multi-use space with appropriate storage to accommodate group specific needs, multi-purpose flooring, and acoustic/movable walls can create spaces that serve dual purposes.

Some existing multiuse space such as that used by the seniors at the Hazen Centre is excellent space that can be made more accessible with elevators and ramps.

Recommended Action:

Incorporate multipurpose space suitable for a variety of user groups within future community facility development.

4.5. Martial Arts and Boxing Space

Supply/Demand Indicator	Local Indicators
Existing Supply	 1 martial arts room in the CFB Gagetown Facility Privately run Oromocto DOJO Privately run Dragon Judo Club housed in the lower level of the Oromocto Arts and Learning Centre which is not accessible. Volunteer run Oromocto Boxing Club, housed below Oromocto Library. This space is undersized and in need of upgrades such as accessibility. High level of <i>public</i> supply of this very specific space for a community of this size.
Demonstrated Demand	 The Judo Club (privately operated) programs approximately 20 hours weekly. The boxing group (community volunteers) programs approximately 18 hours weekly. The boxing group's survey indicated that the group participation had declined in recent years. Steering Committee Members were of the opinion that the small nature of the space was a factor in decreasing demand. The current membership demonstrates a majority of users are women who use the program for fitness, as well as a focus on youth membership.
Expressed Demand	 Demand expressed throughout consultation exercises for a larger, more modern boxing club The Oromocto Dragon Judo Club did not complete the user group survey and no expressed demand for improved facilities was expressed.
Trends	 There has been growth in female participation in boxing both competitively and as fitness and strength training.

Discussion

Based on the consultation activities and input of groups and Town staff it appears that these are reasonably well used spaces. The Judo group is a privately operated club. It would be appropriate for groups desiring exclusive space to contribute to the capital and operating costs of these spaces. Where groups reflect community volunteers and where space can be used in a non-exclusive manner these are often accommodated within public space on a rental basis. Acknowledging that it is more difficult to set up and take down a boxing ring it may be appropriate to consider more dedicated space for this use if demand continues to warrant.

Depending on the future plans for the Arts and Learning Centre the Judo program could be moved to shared space within new facilities, pending discussion related to shared capital funding for exclusive or private space.

Recommended Action:

Confirm whether the Judo Clubs wishes to maintain exclusive space for their activities and if so are willing to cover the cost of their capital development and operations. **Recommended Action:** Provide multi-purpose space for non-exclusive Judo programming.

Provide semi-dedicated space for Boxing.

4.6. Indoor Walking / Running Track

Supply/Demand Indicator	Local Indicators
Existing Supply	 Currently there is no indoor walking track within the Town of Oromocto facilities. The M2 Facility indoor running track is accessible to the community, but shared with military uses. It can only be booked as "out of bounds" (to all other users) approximately 2-3 days per year, for major track meets.
Demonstrated Demand	 Currently seniors use the mall as a place to walk indoors. It is our understanding that this mall is being converted to a strip mall which will not have interior places for recreational walking.
Expressed Demand	Running or walking on an indoor track was the most frequent response in the sport and recreation community survey when asked if there are activities they would like to do, but cannot currently.
Trends	 Very popular facilities and few new leisure facilities are built today without an indoor walking track either at floor level as is the case at the Base facility or a raised track around an arena or gymnasium.

Discussion

This very popular facility is a basic component of most new leisure facilities, particularly in parts of the Country that experience long and difficult winters. Walking for pleasure – outdoors during parts of the year and indoors during the winter is consistently the most popular leisure time activity for adults. The only space currently provided for indoor walking is a mall that will be converted and lose indoor walking space.

Recommended Action: An indoor walking / running track should be included in future facility

development.

4.7. **Fitness Space**

Supply/Demand Indicator	Local Indicators
Existing Supply	 No public facilities although several private fitness providers and significant fitness facilities (weight room, aerobics etc.,) at CFB Gagetown.
	At the M2 Fitness facility the public has access to the Weight and Cardio rooms, from 9:00 to 11:00 AM and from 1:00 to 10:00 PM, accessed through memberships, passes and/or a drop-in fee.
	■ There are 2 court spaces at the M2 Facility that are kept open during the above times for drop-ins, (note with the hardwood gym currently out of circulation this is not available at time of writing, however M2 Staff indicate that their aim is for at least 1 court free during the 6:00 to 10:00 PM - when most drop ins happen.
	A private fitness facility focusing on youth grade five and under has opened in Oromocto.
	 Note: Judo and Boxing activities also fitness related.
Demonstrated Demand	 There are currently no public facilities for fitness in Oromocto's recreation facilities. However the weight and aerobics room as well as other fitness spaces are well used in the DND facility.
	There is some sense among the non-military public that the costs to use the facilities and feeling of being welcome are disincentives to their use of these facilities. (the consultants note that the cost to non-military users is not inconsistent with those costs in area private facilities or public facilities in many communities)
Expressed Demand	 Fitness (cardio and free weight) space was indicated as a moderate priority in the sport and recreation community survey.
Trends	While larger communities often provide fitness space within their multiuse facilities this space is either "open" space that is actually multipurpose space or is managed by a third party (e.g., the Fredericton YMCA operates the fitness facility at Willie O'Ree.

Discussion

Fitness activities rather than dedicated fitness space can take place in good multi-purpose space. As fitness trends among the general public (not including those who are involved in a specific training program) tend to change relatively frequently. Full equipment based fitness operation can be expensive for the operator and it is not particularly common to see full equipment based fitness centres in public space unless it is through a public private partnership e.g., the YMCA Fitness Centre with the City of Fredericton in the Willie O'Ree Centre.

Recommended Action: Provide good, flexible multi-purpose space that can appropriately

accommodate fitness activities that support healthy lifestyles.

4.8. Library

Supply/Demand Indicator	Local Indicators
Existing Supply	 Oromocto Library is centrally located in a building not designed as a library (formerly a grocery store). VON, Ceramics Club and Oromocto Boxing Club also share the building. The current design creates limits to how the library is used and is not consistent with designs of more modern libraries. There is a considerable amount of wasted space. 6 computer work stations (4 with internet access) are not adequate to serve the community's population. Visibility and supervision are major problems; the quality and supply of in-library reading and working areas is poor; and at roughly 500 sq ft. the program/meeting room is under-sized. The building opened in 1956 and is aging. There are accessibility issues with the lower levels. The library is not appropriately wired for technology or to accommodate the personal computers and devices used by library patrons. At 7,000 square feet the current library meets the Provincial standard (.065 sf/capita) for the population of Oromocto. It should be noted that while this is the accepted standard and it is in line with those adopted in other North American jurisdictions, many libraries in New Brunswick, and elsewhere do not meet the standard. The Oromocto Library also serves a regional population (just less than 40 % of the library survey respondents were non-residents) and they must also be considered when applying per capita standards for facility space. However, this requires a regional level of analysis that is beyond the scope of this study. We do not know what proportion of the regional population should be considered as primary users of the Oromocto library (or to what extent the roughly 20% of Oromocto library their primary service point. We understand that the York Library Region has done a needs assessment for the Oromocto Library. Unfortunately this has not yet been released, but perhaps it can help to clarify the population in the library's primary service area.
Demonstrated Demand	We have no reliable indicators of unmet demand for library services, except for those that emerged from the survey of library users (see Discussion). However, research clearly demonstrates that the primary issue faced by public libraries today is retaining existing users and, more importantly, attracting new users. The library's ability to attract the next generation of users and to successfully reach out to non-users, will have a major impact on future facility needs, both in Oromocto and in every other Canadian community.
Expressed Demand	 Most library users (48%) did not see the need for a new library, but clearly indicating the need for library improvements. The most frequently requested improvements (in order of priority) were improve the building; update the building appearance; expand the collection; and increase/improve working and reading areas. This need for library improvements was also expressed by key informants and focus group participants.
Trends	Libraries are evolving from traditionally being primarily a source for print resources to a being a place that is a community space for a variety of uses (e.g., community programs, business needs, etc.) and increasingly technology oriented. To date these trends have generally indicated a need for larger libraries. However, the future is uncertain and there is no consensus on library space requirements in the future which will continue to be affected by new technologies and significant improvements in virtual access.

Discussion

As noted above, with the information available to us, it is difficult to determine the exact population served by the Oromocto library. The library serves the region and consequently has a service population of greater than the roughly 9,000 Oromocto residents. However, the extent of this population is unclear, and the appropriateness (both now and in the future) of the provincial guideline of 0.65 sq. ft. per capita is debateable. Simply applying this level of provision to an assumed regional population is not a defensible basis for predicting library needs. Furthermore, while there is some indication based on the input of users and library staff that space is a problem; it is also clear that the existing library is poorly designed and current space is not efficiently used. The concerns of library users appeared to have more to do with the design and quality of the spaces, than the total amount of space (although the two are obviously related).

It is very clear that the current library design and allocation of space is both inefficient and inconsistent with the needs of the contemporary library user. There are major issues with the configuration and functionality of the space that can best be corrected with a new library.

Our analysis indicates the need for a new library, the size of which will require further investigation in a more detailed feasibility study. However, assuming that the space is efficiently designed and particularly there are opportunities to share both public use areas and operational areas as part of a larger multiuse complex, a building of roughly 10,000 sq. ft. would appear appropriate. The most efficient allocation of this space, and the most efficient and cost effective operation of the library will be realized if the library is built a single floor.

Recommended Action: A new library of about 10,000 sq. ft. designed to contemporary

standards and located on a single floor should be provided.

4.9. Arts and Cultural Space

Non-Performance Space

Supply/Demand Indicator	Local Indicators
Existing Supply	 Oromocto Arts and Learning Centre houses a variety of activities. Art and cultural activities include the Lintuhtine Music Academy, Artists Who Care, art classes and private bookings. Building is reported as under capacity Recent upgrades have been made to the building, however accessibility issues related to the lower level remain. There is a volunteer run ceramics room located in the basement of the Oromocto Library building. The space is leased and fully dedicated to the ceramics club. There are accessibility issues with the space.
Demonstrated Demand	■ N/A
Expressed Demand	 Indication from some survey respondents for more focus on arts and cultural activities and facilities that are currently lacking, including performance space Survey responses indicate an almost even split (35/32/33) among respondents who indicated "yes", "no", "don't know" to the desire for additional indoor arts and culture space.
Trends	 Cultural trend information is most often available for regional and national cultural trends that do not translate well to the local level. Review of the library trend information particularly related to creative space is relevant.

Performance Space

Supply/Demand Indicator	Local Indicators
Existing Supply	 There is no publicly-provided, dedicated performance facility in Oromocto. The Hazen Centre, operated by the Town, has capacity for 500 standing audience and 365 in non-fixed seating. Sound attenuating ballasts have recently been added to the walls and indications are that sound management has improved. There is a 600-seat theatre owned and operated by DND that is used predominantly as a cinema for movies. It is understood that this facility is in significant need of repair. The building is accessible to the public, but limited due to military use, and use as a cinema Friday through Sunday evenings. Music and dance room in the Oromocto Arts and Learning Centre is sized for practice and instruction and not large enough to be used as a performance space. 6 school gymnasiums, while not specifically designed for performances, have stages that could be used for certain performances. The High School has a 200 seat theatre. The City of Fredericton is currently studying the need for a future major performance venue.
Demonstrated Demand	■ N/A
Expressed Demand	 Demand expressed through consultation exercises for more focus on arts and cultural activities. Dance and music classes are currently available through community / private providers. The most frequent cultural activities participants of the cultural survey took part in were attended a local band or performance at a casual setting, attended a festival, and attended a formal theatre or concert hall performance. Focus group youth noted a desire for a better movie theatre. As a Town only 11 km from the Provincial capital many of the major performance venues that those who wished to have these in Oromocto are currently provided.
Trends	 Cultural facilities in rural communities provide venues for annual events that support community identify and create a collective sense of belonging. Importance of creating a social experience and facilitating active participation. As expensive facilities to build and operate performance venues must be cognisant of their market and capacity. Smaller venues also typically require some alternative revenue and management option to run close to efficiently.

Discussion

Community level culture activities (e.g., local dance and music instruction, material and visual arts, performing arts etc.,) are an important part of local leisure services and in many respects should be considered on a par with more active recreational activities. The significant focus on active healthy living initiatives at the provincial level has in recent years overshadowed the more passive creative activities. The full development of an individual's active and creative sides are however, well understood by professionals in these related fields and leisure providers understand the need to provide and promote a full range of leisure activities.

There is some indication that the Town is providing space for what may be private businesses. This is a model used by some communities and there is no reason not to continue to do this. The concern is whether taxpayers should fully or partially fund the spaces used by private businesses or whether there should be some form of partnership developed to do so. That is a discussion for a future date but one that should be considered in the process of development or redevelopment of art and cultural facilities.

Notwithstanding the preceding comments there are two types of cultural facilities considered in this discussion.

Non-Performance Space – spaces for material and visual arts such as ceramics, painting, arts and crafts, creative spaces in the library, dance and music practice etc., require what are generally multi-purpose spaces augmented by specialized flooring (e.g., sprung wood for dancing or easily cleaned for painting rooms), sinks and clean up space, ample storage, sound attenuation for music programs. Careful design of multipurpose space can make these rooms more flexible for multiuse. Programs that currently have dedicated space may not be satisfied with shared space and discussions related to cost and flexibility will need to be undertaken to reach a suitable end. These are valuable spaces and should be incorporated in an appropriate and cost sustainable manner in future facilities. A consideration for the next phase of this study will be whether or not to replace the current Arts and Learning Centre. The space has recently seen some renovations and incorporates dedicated space that may not be replaced in a future facility.

Performance Space - Dedicated performance space is expensive to build and operate. Theatres with fewer than 1,000 seats are particularly difficult to operate in a reasonably cost effective manner and are so expensive that they often then can't be used by the community, or if made available are at a significantly subsidized fee. The City of Fredericton is currently studying development of a major performing arts centre to replace the aging Fredericton Playhouse. A current study process is examining the feasibility of replacing the Playhouse with a new performing arts centre that would better meet the needs of audiences and the arts community, also serving the broader goals of the community and region. In light of the costs involved, and perhaps more importantly in anticipation of the regional approach to new leisure infrastructure it is the consultant's recommendation that the Town not provide dedicated large performance space. Survey respondents note that they currently go elsewhere to performance events and this was not seen as a particular hardship. Some small performance space, which can be built into some of the previously recommended spaces, can be accommodated in facility design.

Recommended Action: Continue to provide space for arts and cultural programming.

Recommended Action:

Dedicated performance space should not be provided by the Town although consideration to including some non-dedicated performance space opportunity within a multipurpose venue could be considered.

4.10. Non-Leisure Facilities and Uses

The Town of Oromocto currently provides rental space to groups such as the VON, as well as the adult learning programs operated by the Central Valley Adult Learning Centre at the Arts and Learning Centre. As non-public organizations these groups would typically locate in other rental spaces available in the community. Should the Town wish to continue to provide these organizations with rental space this would be over and above its responsibility for recreation, culture and library services.

Recommended Action:

Begin discussion with non-public users of the Town's space to determine if they will wish to co-locate within new space the Town may build and determine if this co-location should be at the organization's expense or the Town's.

5.0 **DECISION MAKING FRAMEWORK**

The decision making framework provided the Steering Committee with a process to identify and confirm the best physical development scenario. This was done through the assessment and prioritization of options available for the replacement of the Town's indoor recreation, sport, culture and library infrastructure. The process incorporated five elements:

- 1. Need identification (Needs Assessment) *Chapter 4.0 of this report*
- 2. Description of development scenarios
- 3. Evaluation criteria and process
- 4. Scenario evaluation
- 5. Best siting scenario identification

- Chapter 5.0

As noted in the preceding chapter the facilities recommended for replacement or addition based on the current level of analysis include: the Kings Arrow Arena (new replacement); a gymnasium (new); indoor walking track (new); flexible multi-purpose space (new replacement); library (new replacement); and arts and culture space – non-performing (dependent on decision framework discussion). Meeting space is considered a required ancillary space need that may also be accommodated within flexible multi-purpose space.

This review does not recommend new performance space, new aquatic space, or program specific fitness space. It did not identify need for indoor field house to house indoor soccer etc., although the gymnasium could certainly provide those opportunities.

The next few pages outline the facility development scenarios the consultants put forward as potential grouping scenarios of the recommended facilities.

5.1. Facility Development Scenarios

With respect to grouping of indoor facility components there has been a trend in community facility design since the late 1980's to consolidate multiple facility components in a single multiplex facility, and this would be one possible solution. There are strong reasons to consider this model including but not limited to: (1) capital cost savings over building separate venues (2) economies of scale for both capital and operating costs (3) one-stop "shopping" for those who access recreation and cultural activities, (4) creating a central community gathering place, and (5) creating a sense of civic pride and representation in a large public facility.

In spite of the well-established benefits of a single multipurpose facility, it is not the only model. Other models, which would see some less inclusive version of the multi-purpose facility in two or more locations, may be better suited to local circumstances. For example situations where the community wishes to spread opportunities through their geographic area more equitably, particularly where the community is divided by major transportation arterials, may make multiple locations more appropriate. There may be program objectives that suggest separating facility elements, such as a desire to create a certain ambience around a theatre that co-location with an active sport facility might inhibit. There may be physical constraints of land availability sufficient to locate all facilities on one site. There may be historic reasons or existing partnerships that make retaining or relocating a specific component apart from other components more appropriate. These comments do not reflect "industry" standards, simply an overview of some of the reasons some communities choose not to create a single multi-purpose facility. Based on the analysis of need for indoor recreation and culture facilities in Oromocto four facility scenarios are proposed for discussion:

- A. Single multipurpose facility with all facility components co-located on one site. All existing facilities removed.
- B. Two multipurpose facilities (i) Arena, some minor multi-purpose and indoor track (ii) library, cultural space, gymnasium, multi-purpose space. All existing facilities removed.
- C. Two facilities (i) Retain Arts and Learning, move ceramics/pottery to facility and move Judo to new space (ii) All other facility components in a new multi-purpose space. *Arts and Learning Centre retained and all other facilities removed.*
- D. Three Spaces (i) Retain Arts and Learning, move ceramics/pottery to facility, move Judo to new space (ii) Separate Arena with Track and minor multi-purpose space (iii) library, cultural space, gymnasium, multi-purpose space. *Arts and Learning Centre retained and all other facilities removed.*

Scenario A: Single multipurpose facility with all facility components co-located on one site.

Land requirements for a single multipurpose recreation and cultural centre (including single (or partnered) arena, gymnasium, multipurpose space, library and arts and culture spaces) including parking and appropriate landscape and external areas will be in the order of a minimum of 5-6 hectares (12-15 acres). This will allow for some expansion and parking for up to 400 cars depending on the design of parking area, as well as some peripheral landscaping. This is the minimum area required and would not accommodate outdoor fields, walking trails, sport courts or play areas which might be desired. A much larger site of 10 – 15 hectares (25 to 40 acres) would be needed to accommodate outdoor sport and recreation spaces. In this scenario all existing facilities are removed.

Benefits of such a facility include (i) capital and operating cost savings (relative to other multiple sites that do not retain any existing facilities) from economies of scale on construction, (ii) elimination of staff duplication,

(iii) good potential for energy capture and redistribution within the facility, (iv) cross programming multiple facility component membership options, (v) participant capture across facility participants, (vi) public statement with major and highly visible infrastructure, (vii) a single community gathering space. Other benefits may also be identified.

Potential detractors for consideration include (i) perception of accessibility to more remote parts of the community, (ii) implications for existing partnership with the Base and the arena; (iii) loss of "human" size or "coziness" with a very large space, (iv) competing atmosphere between cultural and active sport activities; (v) options to phase while there add to capital expense; and (vi) cost of removing and replacing any existing facilities that are in good condition.

Scenario B. Two multipurpose facilities (i) Arena, some minor multi-purpose and indoor track (ii) library, cultural space, gymnasium, multi-purpose space.

Minimum space requirements for the facility "i" – Arena, would be 2.5 hectares (6 acres); site "ii" would be somewhat smaller at perhaps 2 hectares (4 – 5 acres). Both space estimates include parking. As with Scenario A these space estimates do not accommodate any outdoor spaces.

Benefits of this option include, (i) more site opportunities than might be readily available for a single site; (ii) less concern for competing atmosphere between arena and cultural activities; and (iii) opportunity to distribute services in two areas of the community.

Potential detractors of this scenario will be (i) loss of any of the benefits seen as critical in the *all-in* scenario; (ii) this scenario may remove the arena from its current site and connectivity with the curling club this may be an issue for a current partner; (iii) replacement of what is from all appearances a well-functioning Arts and Learning Centre and the loss of some expensive to replace facility components.

Scenario C - Two facilities (i) Retain Arts and Learning, move ceramics/pottery to facility, move Judo to new space (ii) All other facility components in a new multi-purpose space.

The Arts and Learning Centre is in much better structural space than the other facilities and has recently received upgrades. As a former school it has spaces that are unlikely to be replaced (due to cost) in a new facility and may therefore be worthy of retention. In Scenario C the space currently used by the Judo group is moved out and the ceramics pottery use moved in. This may require other redistribution of users within the facility and potentially consideration to an expansion at some time in the future. Space requirements are only slightly less than for scenario A and for the purpose of this exercise a site of approximately 4 hectares (10 acres). Arena parking is a significant reason to retain generally the same site size even though the Arts and Learning space would not be replaced. It is assumed that all the current A & L space is not likely to be replaced in its current form and will therefore take minimal space in a new facility (Scenario A).

Benefits of this scenario include (i) creation of a sport hub augmented by association with the library, giving residents an opportunity to access multiple leisure time experiences in a more consolidated space; (ii) some capital cost reduction from retention of the Arts and Learning Centre; (iii) retention of very good space in the A & C that may not be replaced in a new facility; (iv) cross programming between the sport facility users and the library as well as participant capture from this arrangement; (v) better option to phase with less disruption to existing programs and (vi) distribution of leisure spaces in two areas of the Town.

There would be a loss of participant capture and cross programming with respect to users of the A & L Centre and the other spaces, particularly the library.

Scenario D - Three Spaces (i) Retain Arts and Learning, move ceramics/pottery to facility, move Judo to new space (ii) Separate Arena with Track and minor multi-purpose space (iii) library, cultural space, gymnasium, multi-purpose space.

Minimum space requirements for the facility "ii" – Arena, would be 2.5 hectares (6 acres); site "iii" would be somewhat smaller at perhaps 2 hectares (4 – 5 acres). Both space estimates include parking. As with Scenario A these space estimates do not accommodate any outdoor spaces. Although this scenario does not include the Arts and Learning Centre with the second multipurpose space that space is likely to take less than ½ acre in a new facility and is therefore not significant with respect to land requirements at this level of analysis.

This scenario is similar to Scenario B except that the Arts and Learning space is retained. Potential benefits of this scenario include (i) greater geographic distribution of facilities, (ii) somewhat reduced land requirements for any specific site over an all-in scenario, (iii) reduced capital cost with the retention of the Arts and Learning Centre and (iv) easier option to phase development.

Potential downsides of this scenario would include (i) loss of economies of scale for capital and operating costs, (ii) loss of some of the benefits noted in the "all-in" scenario (iii) loss of participant capture and cross programming with respect to users of the Arts and Learning Centre and the other spaces, particularly the library. Other downsides would include any other benefits of a single site.

5.2. Scenario Evaluation Assumptions

The following assumptions were provided to assist in the evaluation of scenarios²³:

- In a situation where all facility components are built regardless of within which scenario they are incorporated it will be less expensive from a capital cost perspective to build fewer than more separate facilities due to (1) less duplication of common space such as lobbies, public washrooms, staff space and (2) site development economies. While it is not possible to quantify this at this time it is assumed the savings could be several \$M.
- At approximately 7,800 sf the Arts and Learning Centre if replaced today at a cost of \$300 per sf net space would cost approximately \$2,340,000.00.
- In a situation where all facility components are built regardless of within which scenario
 they are incorporated it will be less expensive from an operating cost perspective to build
 fewer than more facilities, due to reduced duplication of operating staff at a single site.
 Fewer sites also provide better (but not the only) options for energy efficiency and savings
 and may enhance revenue generation through cross programming.
- Opportunities for cross-programming and participant-capture are enhanced in situations
 where different facilities are co-located rather than in separate locations. The greater the
 distance the less these opportunities. Opportunities are best in a single facility, moderate in
 a campus situation, and lowest when separated by some distance.
- The consultation activities did not indicate a preference for one or multiple sites.
- With respect to user convenience it is often felt that a one-stop shopping site may be more
 convenient to busy families with children in multiple activities. There is also some indication
 that single sites provide better opportunity for cross programming. The latter consideration
 may be less reliable than the former.
- There may be some concern that one site would inconvenience some residents due to location than others. However, Oromocto is not a large community and on the assumption the facility(ies) is built in Oromocto location may not be a significant issue with respect to geographic accessibility.

²³ Note: the evaluation of scenarios was undertaken through a facilitated workshop by the Study Steering team at a session conducted in July 2014.

5.3. Scenario Evaluation Process

The steering committee / study team participated in a workshop on July 23rd that included the following steps to confirm the preferred facility grouping scenario.

- Each facility grouping scenario was discussed for clarity, and to expand as appropriate on the pros and cons for each.
- The evaluation process including screening step and comparative criteria was discussed; screening and comparative criteria, and weighting scores were confirmed; the description and scoring process for comparative criteria was confirmed.

3. Screening step:

- a. The Steering Committee confirmed that there would be a site within the Town to accommodate the largest scenario (approximately 15 acres, or 40 acres if outdoor fields were added) and consequently none of the scenarios were eliminated. Note the identification of a specific site was not part of the current study, in this situation it was simply a matter of confirming if a site could be made available.
- b. If the intent is not to include outdoor facilities with these indoor spaces then the high level land requirements for each scenario would be:

All Components but Single Multipurpose Library/Culture/Gym/ Arena/Track **Scenario Multi-Purpose Space** Centre Arts and Learning **Hectares** (acres) **Hectares (acres) Hectares (acres) Hectares** (acres) Α 6ha (12-15 acres) В 3+ha (8 acres) 2.5 ha (5 acres) C 5ha (12- acres) D 3+ha (8 acres) 1.6 ha (4 acres)

Table 5.1 - Land Requirements without Outdoor Facilities

Please note the above land requirements are estimates only. During later discussion with the committee the importance of space for future expansion was noted and so these spaces should be considered minimum land requirements.

Table 5.2 illustrates the same indoor space with acreage added for outdoor spaces.

Scenario	Single Multipurpose Centre Hectares (acres)	Arena/Track Hectares (acres)	Library/Culture/Gym/ Multi-Purpose Space Hectares (acres)	All Components but Arts and Learning Hectares (acres)
Α	15ha (35-40 acres)			
В		15ha (35-40 acres)	2.5 ha (5 acres)	
С				15ha (35-40 acres))
D		15ha (35-40 acres)	1.6 ha (4 acres)	

Table 5.2 - Land Requirements with Outdoor Facilities

4. Scoring of each scenario on weighted criteria:

- a. Each of the four scenarios were evaluated against weighted criteria. Please note the evaluation did not evaluate the priority of facility components. The recommendations of the needs assessment identified which facilities need to be replaced, removed and not replaced, and retained with no or some modifications. The identification of most appropriate facility grouping scenario assumed that each of the recommended facility components would be included in future recreation facility development. The task of the evaluation of scenario options was to determine the most viable "grouping" scenario for future development.
- b. **Comparative Criteria**: A scale of 0 to 3 was used to assess each facility grouping option with respect to how well it achieves the "ideal reflection" of the criteria. Criteria that "fully or best" meet the intent of the criteria would be given a score of "3"; those "partially" a "2"; those "minimally" a "1"; and "not at all" a "0". These raw scores where then multiplied by a weighting score.
- c. **Weighted Score**: Costs related to money (capital and operating costs) are often weighted highest, those related to municipal directions and public support are weighted nest highest, those related to non-Municipal interests are not weighted (except by "1"). The table that follows includes the final comparative criteria and relative weighting used to assess scenarios by the study team.

Table 5.3: Comparative Criteria and Weighting

	Comparative Criteria	Weight	Description
1.	Relative Capital Costs	3	The high-level capital costs of each scenario will be assessed with the one with the lowest total capital cost being the most "ideal".
2.	Relative Operating Costs	3	The high-level operating costs of each scenario will be assessed with the one with the lowest total operating cost, based on assumptions, being the most "ideal".
3.	Cross Programming Opportunities	2	The scenario that allows the greatest amount of cross- programming and opportunity to introduce the cliental of one component to another will be considered the most "ideal"
4.	Contribution to Municipal Strategic Directions	2	Scenarios that can best contribute to the objectives of the Municipal Strategic Plan will be deemed the most "ideal".
5.	Anticipated Public Support	2	Where information from surveys indicates strong support for one or other type of scenario this will be deemed the most "ideal".
6.	Implications for Current Partners	1	Situations that do not disadvantage current partners will be considered the most "ideal".
7.	User Convenience	1	Where information from public consultation and from general user trends indicates the greatest support this will be deemed the most "ideal".

Table 5.4 illustrates the composite scores as created by members of the study team attending the July 23rd workshop. This table provided the basis for discussion as to whether the composite scores could be used for the recommended grouping decision, or if on further assessment an alternate option was preferred.

Table 5.4 – Scenario Composite Scoring

							•	•								
	Scenarios	Raw Score Capital Cost	Weighted Score	Raw Score Op. Cost	Weighted Score	Raw Score cross Prog.	Weighted Score	Raw Score Mun. Strat.	Weighted Score	Raw Score Public Pref	Weighted Score	Raw Score Partner Impact	Weighted Score	Raw Score User Conv.	Weighted Score	Total Weighted Score
A.	Single Site / All facilities combined	22	66	22	66	24	48	20	40	20.5	41	15	15	18.5	18.5	<u>294.5</u>
B.	Two multipurpose facilities: (i) Arena, some minor multi-purpose and indoor track (ii) Library, cultural space, gymnasium, multi-purpose space.	17	51	17.5	52.5	19.5	39	20	40	19.5	39	16.5	16.5	18	18	256
C.	 Two facilities – Arts and Sport: (i) Retain Arts and Learning, move ceramics/pottery to facility, move Judo to new space (ii) All other facility components in a new multipurpose space 	19.5	58.5	19	57	17	34	18.5	37	16	32	17.5	17.5	15	15	251
D.	 Three Spaces – Arts, Arena, Other: (i) Retain Arts and Learning, move ceramics/pottery to facility, move Judo to new space (ii) Separate Arena with Track and minor multipurpose space (iii) Library, cultural space, gymnasium, multipurpose space. 	13	39	12	36	11	22	16	32	16	32	16	16	13	13	190

5.4. Facility Grouping Discussion

The results of the weighted scoring process (see Table 5.3 on the preceding page) generated the following discussion points:

- The highest scoring scenario Scenario A generally seemed preferable on many measures. However, on further discussion (see following points) the Steering Committee agreed that Scenario C actually was the more cost effective option given the savings from retention of an existing facility.
- The relative infrastructure quality of the Arts and Learning Centre, the recognition that the
 facility is a part of the community's history, and either no preference to move those
 activities, or a preference to keep them resulted the Committee moving to a preference for
 Scenario C, which would retain the Arts and Learning Centre and combine all other
 facilities into a single site.
- It was commented that Scenario C performed better than B on cost of capital and operating as well as cross-programming.
- The size of an almost all-inclusive facility was a concern with additional comments related to making it a "green" building.
- There was some discussion of where the facility could be sited, although it was cautioned
 that this is not part of the current study except to note that there was the option of a
 suitable site within the Town.
- Some comments not to create a situation where there was a sea of parking downtown and the need to connect the future facility to other Town amenities through an active transportation network.
- With respect to the lower than anticipated demand for arena space some discussion ensued regarding the need to (a) ensure that space is available for expansion should an additional ice pad be needed in the future and (b) consideration of the addition of a leisure ice pad to the NHL arena in the ice development phase of the multipurpose facility.
- Discussion of the need to develop the facility in phases based on affordability.

5.5. Recommended Facility Development Scenario

Ultimately the recommendation on facility grouping based on the study group / steering committee discussions was to:

Recommended Action

Retain the Arts and Learning Centre at its current site. Consider moving the current learning activities to alternate facilities and moving the ceramics activities to the Arts and Learning Centre to create an Arts and Cultural Centre.

Recommended Action

Develop a multipurpose facility to include the (a) Library with shared programming space, (b) single pad NHL arena with the option to twin at a future date, (c) indoor walking track (d) double gymnasium, (e) 2-4 multi-purpose rooms suitable for mixed use including judo, boxing, floor fitness programs, and recreation programming space including cupboards and water source for recreational craft activities. Multi-purpose space should be dividable and flexible and should have appropriate storage for mixed use programs (f) kitchenette and (g) staff offices including space for five recreation staff, board room, and office equipment space, customer service counter. Required ancillary spaces and spaces associated with facility components (e.g., change rooms, public washrooms, storage, concession will be added as typically found or required by legislation).

Section 6.0 presents a further description of the proposed facility based on input during the consultation phase, discussion with the Steering Committee, and experiences of other communities. A high level concept illustrating how these spaces might fit together and a high level costing based on current typical square footage costs is presented.

It must be understood that the purpose of the needs assessment was to identify what facilities need to be replaced, in what priority, and in what grouping. The next phase of development, which should be undertaken closer to the actual construction, will look again and more closely at the design of the facility and specific nature of spaces. The concept and capital costs presented in section 6.0 provide the Town with information to support future siting consideration and current and ongoing capital reserve fund creation.

Understanding the concern for the capital cost for the recommended facilities section 6.0 provides a discussion on phasing suggestions and a high level comparison with the cost of building all at once or in several phases.

6.0 FACILITY PLAN

The concept described in the preceding section is for retention of the existing Arts and Learning Centre, albeit with some adjustment of current tenants to focus the facility more fully as the Town's art centre, and develop a multi-purpose facility to include:

- a) 10,000 sf library
- b) Single pad NHL Arena with seating for 1,000 to 1,500²⁴; 6 change rooms²⁵; two referee rooms; skate sharpening room, storage, mechanical room, workshop, staff office.
- c) Walking Track around arena
- d) Double gymnasium
- e) Multipurpose space with suitable flooring, storage, sink, cupboards for storage, dividable/expandable
- f) Kitchen for serving banquets that might use multipurpose space.
- g) Recreation administration space 4 offices, a work/photocopy room, kitchen / lounge area
- h) Public spaces e.g., washrooms, lobby, concession
- i) Space identified for a twinned arena

While this review did not identify a specific site the space requirements for parking and for such things as turnarounds, deliveries, drop-offs and snow dumping for the arena are identified.

6.1. Design Brief

The following plan diagram offers a design solution for a new multiuse recreation complex for the Town of Oromocto. This plan diagram was created in the absence of a building site and as a result the layout does not respond to site conditions such as property lines, grade, views, access, etc. It does represent the approximate size of the building program areas, circulation throughout the building and the adjacency relationships between the rooms.

²⁴ Also to be assessed closer to building to confirm the requirement for this many seats. See chapter 7.0 for further discussion.

²⁵ The number of change rooms to be confirmed during detailed design. Six change rooms is most likely needed during tournaments. Consideration to a 7th change room for a dedicated change room e.g., for a high school or Junior Team could be considered.

General

The building is structured around a main lobby that provides views and access to the three major programmed spaces, the arena, the library and the gymnasium. The lobby is a through-way with access from the front and back of the building. The lobby acts as a gathering space, a sitting area, a cafe, and a large room that can also host informal functions. The lobby also acts as the line of separation between the 'cold' program (the arena) and the remaining program. A reception desk is located centrally with views throughout the lobby and adjacent the corridor with access to change rooms. The central location makes reception easily visible upon entry of the facility and can also easily monitor both building entries and program access points. Two large stairways lead to a second floor where arena spectators can access their seats and multipurpose rooms overlook the building's program.

Arena and Track

The arena seating-capacity of 1,500²⁶ seats is divided equally on two sides. The advantages and disadvantages of full bowl option can be investigated in a schematic design stage.

The current diagram shows an arena sized to accommodate 1,500 seats although it may be determined that fewer are required. There are many design solutions for seating in a spectator arena. With 1,500 seats, seating would typically be located equally on two sides of the arena. With fewer seats (e.g., less than 1,500) seating is often on a single side. There is a view that seating on opposing sides of an arena allows for a more charged atmosphere of opposing sides and by locating a few rows of seating on one side with the majority on the opposite side the atmosphere can be improved, even with a smaller number of seats.

The change room program for a single pad arena can typically be housed under the bleachers on one side of the pad allowing for most of the seating to be on one side, and 2 or 3 rows of seats to be on the opposing side.

Concert layouts are aided by the fact that the majority of seats are on one side and the stage can be positioned on the side with fewer seats. Concert goers would face the stage directly. The seats could also extend down closer to the ice surface for better viewing. Should the seats be split with half of the seats on either side, the bleachers on at least one side would typically be raised to accommodate the height of the rooms required below them.

²⁶ Please note that while the recommendation is for 1,000 to 1,500 seats and costing is given at both the higher and lower level it is felt that the lower seating amount (1,000) is the most likely scenario at this time. Should there be a local Junior Team or a high school team generating more spectator interest, or a desire to host concerts, the higher seating capacity may be more viable. Most local arenas including Oromocto's do not use much seating except during playoff games. This feature should be further assessed during the more formal design and feasibility process.

A three lane walking track circles the concourse of the arena. On the side closer to the main entry, the arena change rooms are housed under the arena bleachers. On the opposing side under the bleachers is marked for storage, reserved for the expansion of change rooms should the facility expand with a second ice pad. Electricity and plumbing would be roughed in during the construction of this area. The service rooms for the arena are located at the far end of the arena. Circulation space is left for Zamboni access to a second ice pad should the building expand one. Five change rooms and two referee rooms and first aid room are indicated in this concept.

While not included in the costing, nor specifically identified in the needs assessment, consideration could be given to adding a small leisure pad to one end of one pad. This amenity, along with other ancillary arena space such as a goalie practice area can provide desired activity place along with revenue generating elements. In the more formal design process closer to construction it is recommended these added spaces be considered. If built during the construction, and depending on the market, they may add little to the overall facility cost.

Library

The specific breakdown of the library program is yet to be determined, but the location of the library would be featured at the front of the building. The library is an important civic building that contributes to the image and identify of the community. By placing the library at the front of the multi-purpose centre it will present a welcoming, social and imaginative space to those entering the building. From the standpoint of urban design, placing the library at the front of the facility creates a sense of communal space and contributes significantly to place making. With respect to design the following should be considerations when the Town is ready to proceed with more detailed drawings with respect to the library. The library space should provide:

- a) Sufficient space for community information and comfortable and informal seating;
- b) Adequate space for working and reading;
- c) Connectivity (not necessarily library-exclusive spaces) for community assembly and program areas;
- d) Flexible layout to accommodate a variety of programs, users, uses, and to accommodate change in future programming;
- e) Appropriate staff work space, office space, visible staff presence throughout the library;

- f) Self-serve features including self-sort book drops, self-checkout, and online public access computer connectivity;²⁷
- g) Good signage and excellent wireless access.

The recommendation for 10,000 net sq. ft. (roughly 12,500 gross sq. ft.) of library space must be confirmed during more detailed design activities to include: (1) an accurate determination of the service area population, (2) preparation of a functional space program allocating areas for various uses and users. However, as a new building specifically designed as a library this amount of space to be extremely functional. There will be no wasted or duplicated space in the design, as is the case with the existing library.

A well designed library of 10,000 net sq. ft. on a single floor in a relatively rectangular configuration is the ideal arrangement to maximize functional space. There is no reason that an area of this size cannot fully accommodate all of the desired public, staff and programming requirements for a contemporary library. This is particularly the case in the Oromocto project because many functions that would need to be accommodated in a stand-alone library (lobby, mechanical, service areas, custodian space, some circulation, etc.) are being accommodated elsewhere in the multipurpose facility. In this program, all 10,000 net square feet are being dedicated to library uses.

A library of this size can accommodate a dedicated program area for perhaps 20-30 individuals, which would be customary for parent-children or pre-school reading programs. Larger programs (author readings; presentations; training courses, community events; etc.) would use multi-purpose space in the larger complex. A library of this size can also accommodate adequate space for reading and working, as well as areas designated for special users (such as teens).

Gymnasium

The gymnasium in this concept is accessed either directly from the far end of the lobby, or through the gym change rooms. The gym is sized to hold one full basketball court, one full volleyball court, two cross-court basketball courts, two cross court volleyball courts and six badminton courts. Retractable bleachers for viewing can be positioned along one side of the gymnasium.

²⁷ Computer technology is changing rapidly and recent provision of computer terminals is now giving way to e-books and other hand-held technology. Development of future libraries will need to be very cognisant of the current and near future technology when it reaches the design stage.

Multi-purpose Space

The multipurpose rooms are located on the second floor overlooking the arena, library and gymnasium. The large multipurpose room can be divided into three smaller rooms to house multiple groups. Smaller class rooms have been provided for assigned recreation space (i.e. aerobics, judo) and would have floors, mirrors and equipment to compliment that activity.

6.2. Program Brief

The following program has been developed based on recreation facility trends and the consultants' own design experience with similar facilities for the purpose of developing a facility floor plan diagram and high level gross building cost estimation. Supplemental rooms and areas are suggestions and should undergo review in a detailed programming exercise with a programming consultant and the Town of Oromocto.

Table 6.1 Functional Space Program

	Not Floor Area (CF)	tion Facility Functional Program					
A	Net Floor Area (SF)	Notes					
Arena Occasional and Occasional	00.000	4500					
Spectator Ice Surface	38,000	1500 seats					
Walking Track	0	Located on arena concourse					
Home Team Change Room	800	To be barrier free					
5 Change Rooms	2,700	3 rooms @ 500SF, 2 barrier free rooms @600SF					
2 Referee Change Rooms	600						
First Aid Room	100						
Lunch Room	100						
Storage	7,000	Storage to be replaced with change rooms if second ice is buil					
Workshop/Maintenance	650						
Mechanical	900						
Refrigeration	1,100						
Electrical	300						
Resurfacer	1,000						
Arena Office	400	Positioned adjacent reception with view to arena entrance					
Expansion of Second Ice Surface	22,000	Area provided on site, not included in overall square footage					
TOTAL Arena	53,650						
Library	10,000	Program breakdown to be determined					
TOTAL Library	10,000						
Gymnasium							
Gymnasium	8,600						
Storage	300						
Change Rooms	2,000						
Office	100						
TOTAL Gymnasium	11000						
Multipurpose							
Multipurpose Room	3,600	Divisible into 3 rooms.					
Kitchenette	150						
Storage	250						
3 breakout rooms	2,000	Could be classrooms, meeting rooms, youth centre, etc.					
TOTAL Multipurpose	6,000	, 3, ,,,					
Shared Program	-,,,,,						
Lobby	3,000						
Main Office	1800	5 offices @ 13'x13' + workspace, storage, staff washrooms					
Reception	200	and the second s					
Staff Room	150						
Concession	500						
Public Washrooms	3,500						
Electrical	100						
LAN Room	75						
Custodian	75						
	250	Room area will meet a set requirement if building targets LEEI					
Recycling TOTAL Shared Brogram		100m area will meet a set requirement il bulluing targets LEEL					
TOTAL Shared Program	9,650						
TOTAL Net Square Footage	90,300						
x 1.25	30,300	 					
TOTAL Gross Square Footage	112,875						

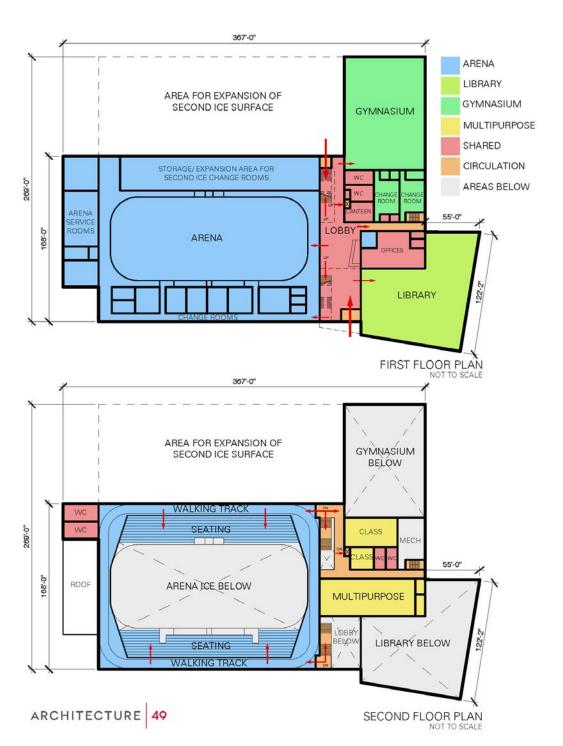


Figure 6.1: Facility Concept

6.3. Cost Estimation

The estimated gross building construction cost, based on a recreation facility of this size in Oromocto, is \$25,632,000. This carries a 10% construction contingency to cover unknowns in design and pricing. This estimation **does not include the costs for site construction.** Site construction costs can vary significantly depending on the chosen site. This number is also based on current day estimations and does not include escalation or an allowance for construction phasing.

In addition to the construction costs the total project costs will include soft costs which are typically about 25% of the total project cost. For this project that amounts to an estimation of \$8,544,000 for soft costs. Soft costs may include furniture, fixtures and equipment, fees and expenses and other costs not yet identified.

Based on a very high-level calculation the order-of-magnitude capital cost of the proposed facility, including soft costs, and furniture, fixtures and equipment are projected to be <u>in the order of</u> \$35,000,000²⁸.

The estimated cost difference between a 1,000 seat arena and a 1,500 seat arena will be impacted by the detailed design, not yet prepared at this stage of the study. A high level construction cost estimate based on square footage alone indicates that the 1,000 seat arena would cost around \$900,000 less than the 1,500 seat arena. This does not take into account the savings from reduced steel in the roof structure, a reduction in exits and washrooms, the revised design for the walking track, and the seats themselves, which would all impact the estimated cost.

6.4. Site Area

A building of this size would require a site area in the range of 12 to 15 acres. Site area would include access, parking, exterior public space and landscape areas. This does not include any outdoor facilities other than parking and landscaping in the general vicinity of the building.

²⁸ Note this includes arena seating for 1,500. At today's cost the reduction to 1,000 seats would result in a capital cost saving of at least \$1,000,000.

6.5. Phasing

The option to phase the multipurpose facility is something the Town may wish to consider. In considering the option to phase, the Town will need to weigh financing capacity if the facility as a single "built-at-one-time" entity against paying for the facility component by component. Phasing costs will always be higher over not phasing²⁹. However, phasing may sometimes be the best or only approach depending on the specific need to replace a particular facility component or if full financing is not available in a timely manner.

A review of the Building Condition reports suggests that the library and then the community centre have the most immediate need for replacement³⁰. The library will move into the "fair to poor" category on the condition index in the next year or two while the community centre will do so by approximately 2020. Unlike these two facilities the arena will not move to this category for approximately ten years. Delaying replacement of the arena will also delay construction of an indoor track based on the preliminary design. However, as indoor tracks are most popular during morning and lunch times with older adults and stay at home parents (major users of such facilities) the option to use the gymnasium as a walking area would be possible as these are not times when the gym would be in high demand.

In summary, if the Town wishes to phase the facility, or begin development earlier than 7 to 10 years from current, the most required first phase could include the library, gymnasia and multipurpose space with the arena added at a later date. As noted elsewhere this reflects the conditions of existing facilities not necessarily the relative demand for any facility component. This would provide an initial cost reduction to the Town in the order of \$10-\$13M. As noted earlier phasing will add costs to the project when the arena is added.

²⁹ This is due to economies of scale with a single phase, site development and redevelopment costs, and potentially inflationary costs.

³⁰ It is acknowledged that the Arts & Learning Centre also received a condition score that suggested it would move into the "fair to poor" ranking in the short term. However, it is the understanding of the consulting team that some work has been done on the Arts & Learning Centre subsequent to that condition report. As well, the items identified in need of repair appear to be reasonably minor and do not reflect any life safety or major structural items. It is therefore assumed that the items identified will be remedied through the Town's annual infrastructure maintenance program.

7.0 IMPLEMENTATION AND NEXT STEPS

Figure 7.1 provides an overview of major tasks organized in streams of activity over the course of four phases: (1) Needs Assessment (2) Detailed Project Planning (3) Development and Operations and (4) Construction and Opening. Within these phases work on all or many of the following elements would be undertaken as each move forward in an interrelated fashion.

- **Site** (size requirements, selection, approvals and development)
- **Facility** (initial concept, call for architect, design development, construction)
- Consultation and communications (initial consultation to identify need, confirmation of and input to detailed design needs, ongoing communication with the community and stakeholders)
- **Market Assessment** (needs assessment and confirmation of needs with respect to required fees, tax implications, fundraising contribution etc.)
- **Financial Plan** (initial order of magnitude capital costs, operating cost projections with confirmed concept plan, financial requirements for capital and fundraising and funding strategy)
- Operational Plan (staffing plan, new policies and procedures, partnerships, contributions of partners etc., decommissioning plans for existing facilities, preparation for official opening)
- Decision Points (initial approval of needs assessment directions, decision to phase or not phase based on cost and other factors, decision to scale up or down based on cost and other factors)

Please note the tasks in Figure 7.1 are not exhaustive but rather provide a guide. For example, recent provincial developments related to regional facilities and funding will likely factor into future discussions related to site, financing, fee policies etc. Similarly the Town's relationship with the facilities of CFB Gagetown presents another important element. In other words the tasks outlined in Figure 7.1 should be used as a guide with other activities very specific to Oromocto incorporated in a timely fashion as well.

While all tasks are interrelated a few must assume a more iterative connection. The red circle surrounding tasks related to detailed design, confirmation of needs and financing reflects an important grouping. The current needs assessment has identified a facility concept based on the information available. With this preliminary concept and high level costs the Town and its partners are positioned to assess tax impact on residents and potentially residents of neighbouring LSD's,

and consult with neighbouring LSD's with respect to financial contribution, site considerations, as well as other facility and policy options.

The Town has indicated that future building plans are 7 to 10 years from now. For the arena, the building condition reports suggest this is not an issue. However, for the library and the community centre time <u>may</u> be a greater consideration. Decisions as to what maintenance is necessary in the short to medium term will need to be made. Based only on those condition reports the Town may wish to consider phasing of the library, gymnasium and multipurpose space earlier rather than later.

Regardless, the process of community consultation, design, and financing should be conducted in a more iterative process than is often the approach municipalities take. In our experience it has been traditional for municipalities to prepare one or more feasibility studies well in advance of hiring an architect and preparing detailed design. As a consequence, the market assessment, operating cost assumptions, and even the facility space program of the feasibility study are quite different from the final built product.

It is therefore our recommendation that the Town delay any additional feasibility assessment until such time as the Town, and potentially its partners, are positioned to engage an architect and proceed shortly to development. This will allow development of the final and detailed design to incorporate:

- Confirmed user and community need incorporating fee³¹, tax and policy assumptions
- Ensure the design fully reflects a current market assessment
- Engage users in the design process that is imminent and not well into the future

Recommended Action:

Incorporate future feasibility assessment including confirmation of market demand, fee, tax and policy assumptions, management approach and operating pro forma in concert with the hiring of the design architect so that the design fully reflects needed and feasible facilities.

³¹ Typically user groups and individuals are asked such questions as "would you pay a higher fee for the facility you would like to have"; or "would you as a tax payer be prepared to have your taxes increased by ***"?" Responses are variable. With information now available from the needs assessment, and working with the client those doing a future needs assessment will be able to ask more specific questions and use those responses to guide some of the design features.

ture Sport, Recreation, and Cultural Facility Needs Assessment Final Report October 2014

Stage One: Needs Assessment Stage Two: Detailed Project Stage Three: Development Stage Four: Construction (completed) Planning and Operations and Opening Consideration of one or Site Options Site Planning Site multiple sites; land Site Evaluation Site Development Site Approvals requirement Preferred Site Identified Initial Description of the RFQ and RFP calling for Conceptual Design, **Facility Concept** Construction Concept architects Development Drawings and Community Outreach/ Consensus Building In consultation with project Consultation & architects * Consultation with Ke Communication Stakeholders Communications Programs general public; interest groups; public agencie; etc., Confirmation of needs larket Assessment Needs Assessment based on facility concept and Funding Strategy **Detailed Capital Costs** Development bases on Final Design Fundraising Strategy 8 Commence Fundraising Process Order of Magnitude Capital Funding in place, Financial Plan fundraising ongoing Operating Cost and Revise Operating Cost and Revenue Projection Revenue Projections based on final concept Development of Staffing Confirm Management and Staff hiring and Model, Operating Policies Operational Plan Staffing Plan; update redeployment as and Procedures policies etc., appropriate Requirements Official Opening Official Decommissioning Plan Official Opening Plans Opening Plans Approval of Project in Decision to scale back or Decisions **Decision to Phase** Principle proceed dmA Planning & Services Inc.,

Figure 7.1 Next Steps in Development

APPENDIX A: Indoor Facilities Inventory

Town of Oromocto NB INDOOR FACILITY INVENTORY

Type of Facility	Name of Facility Location of Facility	Ownership	Number of facility components	Primary Users	Market Area Served	Primary User Groups	Capacity / Use	Description/Comments
		M=municipal B=school board P=private O=other	that are the same (e.g., 2 ice pads) at one location	S=Seniors A= Adults Y= Youth C=Children	using	(Please list the names of primary organized groups who make use of facility)	canacity	(Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)

Arenas								
Arenas	Kings Arrow Arena 55 Fraser Avenue	M	1 pad	A/Y/C	Oromocto and surrounding LSD's	Oromocto High School Anglophone West School District Oromocto Ringette Association Oromocto Skating Club Oromocto Minor Hockey Association Minor Lacrosse (summer) Roller Derby (summer) Recreation and Tourism Department Oromocto Gentlemen's Hockey League Oromocto Old-Timers Hockey League Oromocto Women's Hockey League UNB V-Reds Prospects Private ice bookings Public skating	NC	1 staff kitchen 1 canteen 1 meeting room suitable for small events (team parties, board meetings etc) 1 skate sharpening concession 5 change/shower rooms Recent upgrades include: a new heat exchanger (chiller) in the refrigeration plant (2011) new flooring in the change rooms (2013) new main entrance doors with accessible entrance controls (2014) rafters re-painted (2012) change room shower room upgrades (2012-2013) canopy's over emergency exits (2011) limitations include: small change rooms (relative to newer facilities) single use facility for the most part small community room seating for 600 limits larger event hosting opportunities

Town of Oromocto NB
INDOOR FACILITY INVENTORY

			I	Town of Oromo NDOOR FACILITY I				
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal	Number of facility components that are the	Primary Users S=Seniors	Market Area Served (Describe	Primary User Groups (Please list the names of	Capacity / Use	Description/Comments (Please describe facility components
		B=school board P=private O=other	same (e.g., 2 ice pads) at one location	A= Adults Y= Youth C=Children	using identifiable area or community)	primary organized groups who make use of facility)	NC=near capacity UC=under capacity	(i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)
Index Dead	Soldiers Arena Canadian Forces Base (CFB) Gagetown	O- DND	1 pad	A/Y	CFB Gagetown troops and Oromocto and area citizens	CFB Gagetown training units including broomball leagues and competitive teams Oromocto Minor Hockey Association Oromocto Skating Club Oromocto Women's Adult Rec Hockey General public – public skating	NC	1 Skate sharpening concession 6 large change/shower rooms Adjacent to a Tim Horton's and retail outlets (Canex Mall) Limitations Single purpose facility Access for civilian organizations limited due to military personnel training and bookings for military only rec-hockey leagues
Indoor Pool Curling Rink	CTC Gagetown (Base) Indoor Pool	O - Federal Gov't	1 competitive 25m tank and 1 child leisure pool with slide	A/Y/C/S	CFB Gagetown DND members and civilians in the Oromocto and surrounding area LSD's	Department of National Defense soldiers (various training units on base for physical training) Rec Association Members Youth and adult swim lesson classes Town Rec and Tourism Department (55+ Aquafitness) Anglophone West School District General public (free swims)	NC	The pool area is contained within Building M2 the primary Base fitness centre. The complex includes facilities that will be listed below Limitations – due to high base unit training use throughout the day the civilian community has limited access Membership and drop in fees may create a barrier for those experiencing financial challenges

Town of Oromocto NB
INDOOR FACILITY INVENTORY

INDOOR FACILITY INVENTORY								
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)
	CGB Gagetown Golf and Curling Club	O - DND	4 sheets of ice	S/A/Y/C	Oromocto and surrounding LSD's	CFB Gagetown Gage Curling Club members Competitive teams General public School District	NC	4 ice sheets 1 canteen with full kitchen to cater to larger events 1 large reception area Shared refrigeration system with Town owned Kings Arrow Arena Space occupied by Gage golf club in summer months Large change facilities and showers in lower level Limitations – the refrigeration plant is owned and operated by another level of government

Town of Oromocto NB INDOOR FACILITY INVENTORY									
Type of Facility	Name of Facility Location of Facility	Ownership	Number of facility components	Primary Users	Market Area Served	Primary User Groups	Capacity / Use	Description/Comments	
		M=municipal B=school board P=private O=other	that are the same (e.g., 2 ice pads) at one location	S=Seniors A= Adults Y= Youth C=Children	(Describe using identifiable area or community)	(Please list the names of primary organized groups who make use of facility)	AC=at capacity NC=near capacity UC=under capacity	(Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)	

Fitness Facilities

Town of Oromocto NB
INDOOR FACILITY INVENTORY

Town of Oromocto NB INDOOR FACILITY INVENTORY									
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)	
	CFB Gagetown Fitness Centre (M2)	O - DND	Multi use (see description)	S/A/Y/C	CFB Gagetown DND employees and dependents Oromocto and surrounding LSD's in region Fredericton area			1 large field house with triple gym, indoor 200m track and climbing wall + 5 regulation size basketball courts* 1 indoor competitive 25 m pool 1 child leisure pool with slide 1 cardio room 1 weight training room 1 large gymnasium 1 class room 1 martial arts room 1 babysitting facility 4 squash courts Several offices Large change / shower rooms 1 sauna Not centrally located and within the base area Set hours for public access Priority use to military member and unit training Cost to entry Membership costs to join * The gymnasium / basketball courts are currently out of commission as the building is in need of repair. It is not known when these repairs will be completed and the area reopened.	

Town of Oromocto NB						
INDOOR FACILITY INVENTORY						

Type of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)
Oromocto DOJO / Go-Girl Fitness 285 Restigouche Road Dragon Judo Club (housed in the Oromocto Arts and	P M	2 fitness rooms 1 martial arts room	A/Y/C	Oromocto and area LSD's Oromocto and area	Club members Club members	NC - evenings and weekends	1 - cardio fitness room 1 - martial arts room Limitations Small size caters to small groups Exclusive to group membership 1 dojo with judo mats 1 office
Learning Centre)				LSD's		NC - evenings and weekends	1 storage room Access to shared facility washrooms and kitchen No recent upgrades Limitations Single use facility Accessibility challenges due to basement location

Town of Oromocto NB
INDOOR FACILITY INVENTORY

	INDOOR FACILITY INVENTORY										
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)			
	Oromocto Boxing Club (housed below the Oromocto Public Library)	M	1 training room	A/Y/C	Oromocto and area LSD's	Club members	NC - evenings and weekends	1 training area 1 washroom 1 small storage room No recent upgrades Limitations Single use space Accessibility challenges due to basement location Poor storage space Limited growth potential Location has experienced poor air quality and flooding Poor natural lighting and aid flow			

Town of Oromocto NB INDOOR FACILITY INVENTORY

Type of Facility	Name of Facility Location of Facility	Ownership	Number of facility components	Primary Users	Market Area Served	Primary User Groups	Capacity / Use	Description/Comments
		M=municipal B=school board P=private O=other	that are the same (e.g., 2 ice pads) at one location	S=Seniors A= Adults Y= Youth C=Children	using	primary organized groups	canacity	(Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)

Gymnasia								
	Harold Peterson Middle School Gym	В	1 multi-use gym	A/Y	Oromocto and surrounding LSD's	School district Rec and Tourism Department	UC	1 gym 1 stage 2 change rooms Limitations Public access for non-school use only in evenings and weekends Priority school events bump non-school user groups frequently Limited storage for non-school user groups
	Gesner Street School Gym	В	1 multi-use gym	C/Y	same	School District Scout and Guide troops	NC	same
	Summerhill School Gym	В	1 multi-use gym	C/Y	same	School District Scout and Guide troops	NC	same
	Hubbard School Gym	В	1 multi-use gym	C/Y	same	School District Scout and Guide troops	NC	same
	Assiniboine School Gym	В	1 multi-use gym	C/Y	same	School District Scout and Guide troops	NC	same
	Ridgeview School Gym	В	1 multi-use gym	A/Y	same	School District Taekwondo Club	NC	same

Town of Oromocto NB INDOOR FACILITY INVENTORY

Type of Facility	Name of Facility Location of Facility	Ownership	Number of facility components	Primary Users	Market Area Served	Primary User Groups	Capacity / Use	Description/Comments
		M=municipal B=school board P=private O=other	that are the same (e.g., 2 ice pads) at one location	S=Seniors A= Adults Y= Youth C=Children		(Please list the names of primary organized groups who make use of facility)	AC=at capacity NC=near capacity UC=under capacity	(Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)

Meeting Rooms								
	Miramichi Room 62 Miramichi Road	M	1 small meeting room	S/A/Y/C	Oromocto and surrounding LSD's	Oromocto Public Library Oromocto Victorian Order of Nurses	UC	1 meeting room for 12-20 people max. No recent upgrades Limitation includes size and lack of storage space, no kitchen
	Tom Hasson Room (in KA Arena) 55 Fraser Avenue	M	1 small meeting / reception room	A/Y/C	Oromocto and surrounding LSD's	See Kings Arrow Arena	UC	Small meeting reception room for 30- 50 people Counter space with a microwave and sink. Whiteboard No recent upgrades Limitations: Lack of storage space Small size 2nd level location results in accessible challenges for disabled Accessible during regular Arena open hours only No kitchen facility No air conditioning

Town of Oromocto NB
INDOOR FACILITY INVENTORY

			ı	INDOOR FACILITY	INVENTORY			
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)
	Board Room – Hazen Park Centre 994 Onondaga Street	M	1 meeting room	A	same	TM Cert first aid provider TOPS classes Rec and Tourism Department training / back-up space Town staff training	UC	Medium sized meeting / reception room (20-40 people comfortable) No recent upgrades Limitations: Lack of storage space 2nd level location results in accessible challenges for disabled No kitchen facility
	2 nd level meeting room Hazen Centre 994 Onondaga Street	M	1 meeting room	A	same	Back up space for Rec and Tourism classes Office space for summer student employees	UC	Very small sized meeting room (4-8 people comfortable) No recent upgrades Limitations: Lack of storage space Small size 2nd level location results in accessible challenges for disabled No kitchen facility

Town of Oromocto NB INDOOR FACILITY INVENTORY

	INDOOR FACILITY INVENTORY										
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)			
Meeting Rooms (Cont)	Main level meeting room Arts and Learning Centre 137										
	Activity Centre	M	1 room 2 washrooms	A	Oromocto and area LSD's	Oromocto Soccer Association	AC	1 small meeting room / office 2 washrooms Rebuilt in 2012 due to a fire Limitation Small size Exclusive use by soccer association			

Town of Oromocto NB INDOOR FACILITY INVENTORY

Type of Facility	Name of Facility Location of Facility	Ownership	Number of facility components	Primary Users	Market Area Served	Primary User Groups	Capacity / Use	Description/Comments
		M=municipal B=school board P=private O=other	that are the same (e.g., 2 ice pads) at one location	S=Seniors A= Adults Y= Youth C=Children	(Describe using identifiable area or community)	(Please list the names of primary organized groups who make use of facility)	AC=at capacity NC=near capacity UC=under capacity	(Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)

Banquet Facilities								
	Hazen Park Centre, 994 Onondaga	M	2 large	S/A/Y/C	Town of	Town Rec and Tourism	NC	1 large reception hall (200-300 people)
	Street		meeting/rece		Oromocto	Dept.	mornings	1 smaller reception hall (100-150
			ption rooms		and	Autumn Yrs Seniors Club	evenings /	people)
			1 board room		surrounding	Sunbury Seniors Club	weekends	2 kitchens
					LSD's + we	Living Fit Training		1 storage room
					have	Services	UC	
					reservations	Take Off Pounds Sensibly	afternoons	No recent upgrades
					from	(TOPS) weight loss groups		
					Fredericton	TM Cert – first aid		Limitations include:
						provider		
						Recycled Teenagers fitness		Lack of storage space in smaller
						group (seniors)		reception hall
						Seniors carpet bowling and		Kitchen small in both halls resulting in
						bridge clubs		food preparation for large
						Scrabble Club		receptions with external food prep
						Oromocto Community		No 'bar' area resulting in caterers and
						Market (not for profit)		bar services sharing small kitchen
						Various private rentals and		space
						functions		
						Canadian Blood Services		Parking for larger receptions or
						Elections Canada		multiple use
						Oromocto Pioneer Quilters		
						Capital Area Minor		
						Football Association		
						(basement)		

Town of Oromocto NR

	Town of Oromocto NB INDOOR FACILITY INVENTORY											
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)				
	Legion Restigouche Road	P	1 banquet room 1 games room	S	Oromocto and area LSD's	Legion members Various private reception bookings Game night groups (darts/pool/cards etc)	UC-NC	1 large (200-300) person banquet /reception room 1 games room and bar 1 large banquet capacity kitchen Staff offices Limitations Storage space				
	Most churches in the Town have a "church hall" that can host large (200-300) people receptions including SJ Anglican Oromocto United St. Vincent de'Paul's Catholic Oromocto West Baptist	P	1 banquet room in each with large food prep kitchens	S/A/Y/C	Oromocto and area LSD's	Church members Private functions	UC-NC pending church use	1 large (200-300) person banquet /reception rooms 1 large banquet capacity kitchen Staff offices Limitations Public access				

	Town of Oromocto NB INDOOR FACILITY INVENTORY							
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)

Other Indoor Recreation Facilities								
	Oromocto Community Centre 66 Miramichi Road	M	1 large open room 1 kitchen	Y/C	Oromocto and area LSD's	Rec and Tourism Department Girl Guides	NC weekday afternoons UC Mornings weekends and weeknights	1 large open room 1 small kitchen 1 large storage area main level 1 second level meeting / activity room 1 second level office 1 main level office and cloak room 2 washrooms 1 small storage area second level Recent upgrades include natural gas installation, kitchen renovation and interior lighting Limitations Low ceiling does not allow active sports Tile floor not suitable for active sports or fitness classes 2nd level inaccessible

Town of Oromocto NB
INDOOR FACILITY INVENTORY

	Town of Oromocto NB								
				NDOOR FACILITY	INVENTORY	1	Γ		
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private	Number of facility components that are the same (e.g., 2 ice pads) at	Primary Users S=Seniors A= Adults Y= Youth	Market Area Served (Describe using identifiable area or	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen etc.), recent upgrades, facility	
		O=other	one location	C=Children	community)		capacity	limitations, etc.)	
	Oromocto Arts and Learning Centre 137 MacDonald Ave.	M	Main level meeting space Music Academy rooms Adult Education classrooms		Same	Central Valley Adult Learning Association Oromocto Dragon Judo Club Lintuhtine Music Academy Artists Who Care Alcoholic Anonymous Private bookings Art classes	NC weekday afternoons UC Mornings weekends and weeknights	1 arts room 1 music hall Several offices 1 storage room main floor 1 judo club (see fitness above) 1 adult training classroom 1 computer lab 1 storage area lower level 1 kitchen lower level 2 washrooms lower level 1 washroom upper level Recent upgrades include new external siding, natural gas installation Limitations Lower level access causes accessibility issues	

Town of Oromocto NB
INDOOR FACILITY INVENTORY

	Town of Oromocto NB INDOOR FACILITY INVENTORY							
Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)
	Gagetown Military Family Resource Centre (multi-use) St. Lawrence Avenue	O-DND	Multiple activity and meeting spaces	A/Y/C	Base Gagetown Oromocto and area LSD's	Military members and family dependents	NC-AC	Full time child care space Small group activity space Larger meeting room with kitchen reception capacity Many offices and washrooms all on one main level Recent upgrades include a major expansion of the daycare space Limitations include limited access for outside user group access due to high demand for internal use and programming No space internal for high active recreation / sport programs

Town of Oromocto NB INDOOR FACILITY INVENTORY

Type of Facility	Name of Facility Location of Facility	Ownership M=municipal B=school board P=private O=other	Number of facility components that are the same (e.g., 2 ice pads) at one location	Primary Users S=Seniors A= Adults Y= Youth C=Children	Market Area Served (Describe using identifiable area or community)	Primary User Groups (Please list the names of primary organized groups who make use of facility)	Capacity / Use AC=at capacity NC=near capacity UC=under capacity	Description/Comments (Please describe facility components (i.e., hall, multi-purpose room, kitchen, etc.), recent upgrades, facility limitations, etc.)
	Ceramics Room 62 Miramichi Road	M	1 ceramics room and kiln room	A/Y/C	Oromocto and area LSD's	Ceramics Club members and general public	UC-NC pending day of week and time	1 large ceramics craft room 1 large kiln room 3-4 storage areas 2 washrooms Small kitchen space No recent upgrades Limitations Single use facility (ceramics club) Lower level causes accessibility challenges No natural lighting Poor air quality (?)
Theatre	Base Theatre Small Craft Aquatic Centre 996 Onondaga Street	O -DND 2 canoe / kayak storage rooms 2 washrooms	1 room 600 seat theatre		Base Gagetown Oromocto and area LSD's same	Base Gagetown Eco-Logical Adventures (canoe / kayak outfitter)	AC	

Oromocto Library Profile – Part One					
BRANCH INFORMATION					
Estimated Catchment Population (as available)	Town-8,932 22,423 in 9 km radius				
2. Geographic Area Served	Oromocto, Burton, Geary Lincoln, Haneytown, French Lake, Waterville				
3. Branch Type	Large Class B				
4. Collection Size (Volumes)*	62,649 books & 9,404 non-books total = 72,053				
5. Total Weekly Hours of Operation(note variations if seasonal)	50 (open 6 days/week)				
FACILITY/STAFFING					
6. Branch Size (Gross sq. feet)	6,995 sq. ft				
7. Facility meeting room/program space (sq. feet)	486 sq. ft				
8. Year Opened/Age of Facility	1956 (library here 1971)				
9. Barrier free access (yes/no)	Yes				
10. Accessible washroom space (yes/no)	Yes but tight				
11. Staff in FTE	1 librarian, 1 Lib Asst. and 3 Lib. Clerks Total 5				
EQUIPMENT					
12. # of public access computer workstations	6 (2 are on-line catalogues)				
13. # of public access computer workstations with internet access	4				
14. Wireless Internet access (Yes, No)	Yes				
15. Seating, # of user spaces	48 not including those at computers				

Explanations for Information Requested in the Template: (see attached page)

Please provide all information for the most recent year for which you have complete data.

- 1. Catchment Population: estimated population of the geographical area served by the Library,
- 2. Geographic Area Served: if the library primarily serves a specific community or area within the larger service area, please specify
- 3. Branch Type: if your library has adopted a classification system, please indicate branch level and type. Provide documentation to describe classifications.
- 4. Collection Size: total of all print materials available
- 5. Total weekly hours of operation (note variations by season)
- 6. Branch Size: Gross Sq. Ft. please provide an estimate if exact size unknown. Only include space controlled by the Library. If there are shared spaces, please indicate these separately.
- 7. Facility meeting room/program room: For spaces available for public use. If available, provide total sq. ft. If shared with other user, please note.
- 8. Year Opened/Age of Building:
- 9. Barrier Free Access: (yes/no).
- 10. Accessible washroom: (yes/no)
- 11. Staff FTE's: Annual
- 12. Number of public access computer workstations total including those with and without internet access
- 13. Number of public access computer workstations with internet access
- 14. Wireless Internet access: (yes/no)
- 15. Seating: total number of seating spaces for public use in the library: study tables or workstations, chairs for casual reading in the library, etc. Provide figures and comment on suitability of available seating/work spaces in general

Oromocto Library Profile – Part Two					
SERVICE INFORMATION					
1. Annual Circulation	72,053				
2. Number of Personal Visits	51,210				
3. Number of Virtual Visits	Provincial stats only				
4. Number of Holds	10,300 placed on YO items, 8,968 placed by YO patrons				
5. Reference stats	2,566				
6. Number of Programs Offered	433				
7. Number of Program Attendees	8129				
USE OF E-RESOURCES					
8. Internet usage stats	5,450				
9. Wifi usage stats	3,478				
10. Database usage stats	Provincial stats only				
11. Library homepage usage stats	Provincial stats only				

Explanations for Information Requested in the Template: (see attached page)

Please provide information for the last complete year for which stats are available (if possible).

- 1. Annual Circulation: annual circulation count
- 2. Number of Personal Visits: annual information
- 3. Number of Virtual Visits: annual, if available.
- 4. Number of Holds: annual number of items put on hold
- 5. Reference Stats: annual total number of reference / research queries asked of staff
- 6. Number of Programs Offered: annual total number of programs offered
- 7. Number of Program Attendees: annual total number of attendees at programs
- 8. Internet Usage Stats: annual total number of Internet connections generated
- 9. Wifi Usage Stats: annual total number of Wifi connections generated
- 10. Database Usage Stats: annual total number of events of usage of online databases
- 11. Library Homepage Usage Stats: annual total number of accesses to the Library's homepage

APPENDIX B: Survey Reports

Oromocto User Group Questionnaire May

Please enter your USER ID found on the invitation letter you received via email and click NEXT. When your USER ID appears, again, click NEXT a second time, and the name of your organization should appear. If you experience difficulty with your USER ID, please call Bill Jarratt, Director of Recreation and Tourism at (506) 357-4456 during regular business hours.

		Response total
User ID		24

Statistics based on 24 respondents;

E-mail

	Response total
	24

Statistics based on 24 respondents;

Welcome!

		Response total
Our records indicate you are a representative of		24

Statistics based on 24 respondents;

ORGANIZATIONAL PROFILE

Contact Information

		Response total
Name of Contact Person		24
Position/Title of Contact Person		23
Daytime Telephone Number for Follow-up (if required)		22
Email Address for Follow-up (if required)		22

Statistics based on 24 respondents;

Please check the box that most closely describes your organization's MAIN type of activity.

	Res	sponse percent	Response total
Ice-based activities (e.g., figure skating, ice hockey, curling)		50%	12
Arena floor (no-ice) activities (e.g., lacrosse, roller hockey)		4.17%	1
Aquatic activities (e.g., swimming, diving)		0%	0
Gymnasium-based activities (e.g., basketball, volleyball, badminton)		4.17%	1
Arts and cultural activities (e.g., dance, arts and crafts classes)		12.5%	3
Programs or activities in multi-purpose or meeting room space		12.5%	3
Other (please specify)		16.67%	4

Statistics based on 24 respondents;

Please estimate the proportion of participants in your organization that live in the following areas? (Total must add up to 100) Response total Oromocto 57.05 21 Oromocto First 1.48 21 Nation Greater Burton-Geary LSD 17.48 21 Lincoln LSD 8.19 21 Rusagonis-5.24 21 Waasis LSD Cambridge 1.71 21 Narrows municipality / LSD 8.86 21

Statistics based on 21 respondents;

Approximately how many members/participants belonged to your organization in 2014, 2013, 2012, and 2011. Please do not include coaches, spectators, etc. (If you do not have information for a particular year, please provide your best estimate)

	Mean	Response total
Number of Participants in 2014	138.35	23
Number of Participants in 2013	146.57	21
Number of Participants in 2012	152.43	21
Number of Participants in 2011		21

Statistics based on 23 respondents;

In the space below, briefly describe the nature of the programs or services your organization provides.

	Response total
	24

Statistics based on 24 respondents;

What percentage of your total membership fits into the following age categories? (Total must add up to 100%)

what percentage of your total membership has into the following age categories: (Total mast add up to 100 %)		
	Mean	Response total
Children 0-12 years	30.71	14
Teens 13-19 years	35.54	13
Young Adults 20-34 years	25.39	13
Adults 35-54 years	35.29	17
Adults 55-64 years	25.86	14
Adults 65 years and over	8.92	13

Statistics based on 24 respondents;

Based on 2013/14 membership statistics, what percentage of your total membership is male and what percentage is female? (Total must add up to 100%)

		Mean		Response total
Male		59.95		20
Female		57.95		19

Statistics based on 23 respondents;

Over the next 5 years, do you expect that the number of participants in your organization will increase, decrease, or remain stable?

		Response percent	Response total
Increase		37.5%	9
Decrease		8.33%	2
Remain Stable at 2013/14 level		50%	12
Not Sure		4.17%	1

Statistics based on 24 respondents;

Please estimate the percentage increase in your membership over the next 5 years?

	Response percent	Response total
Less than 5% total increase	0%	0
Between 6% and 10% total increase	44.44%	4
Between 11% and 15% total increase	22.22%	2
Between 16% and 20% total increase	11.11%	1
Greater than 20% total increase	22.22%	2

Statistics based on 9 respondents;

Please estimate the percentage decrease in your membership over the next 5 years?

	Response percent	Response total
Less than 5% total decrease	50%	1
Between 6% and 10% total decrease	50%	1
Between 11% and 15% total decrease	0%	0
Between 16% and 20% total decrease	0%	0
Greater than 20% total decrease	0%	0

Statistics based on ${\bf 2}$ respondents;

Please identify the conditions that you think will contribute to changing membership/participation levels in your organization over the next 5 years.

	Response percent	Response total
Population decline	9.09%	1
Population growth	36.36%	4
Quality of our marketing and promotional efforts	45.46%	5
Interest in our activity	81.82%	9
Availability of volunteers	27.27%	3
Quality and availability of facilities	63.64%	7
Cost to participate	54.55%	6
Competition from new activities	27.27%	3
Other (please specify)	9.09%	1

Statistics based on **11** respondents;

Please use the space provided below to explain your responses to the above question or to provide additional information.

	Response total
	10

Statistics based on 10 respondents;

What facility(ies) does your organization regularly use within Oromocto? Response percent Response total Indoor pool at CFB Gagetown 4.17% 1 Kings Arrow Arena 45.83% 11 Soldiers Arena 20.83% 5 Gymnasium / Multipurpose room in Oromocto Community Centre 8.33% 2 Fitness areas at CFB 4.17% 1 Gagetown Curling Club adjacent to Kings Arrow Arena 8.33% 2 Bowling Alley at CFB 4.17% 1 Gagetown 0% 0 Oromocto Library Meeting / multipurpose room at Hazen Park Centre 33.33% 8 Boxing Club in Oromocto 4.17% 1 Library Building Ceramics Club in Oromocto 4.17% 1 Library Building Oromocto Arts and Learning 12.5% 3 Centre CFB Gagetown Theatre 0% 0 Storage area for supplies / 16.67% 4 equipment Other (please specify) 20.83% 5

Statistics based on 24 respondents;

The following question is designed to gather detailed information about the amount of time (i.e., rentals/permits) your organization currently uses. For each type of facility within Oromocto your organization currently uses, please provide the requested information.

	# of Hours Used in a Typical Week	# of Weeks Used Per Year	Season(s) of Use (Spring/Summer/Fall/Winter)
Indoor Pool	View text responses	<u>View text responses</u>	View text responses
Arena (ice time)	View text responses	<u>View text responses</u>	View text responses
Arena (non-ice use)	<u>View text responses</u>	<u>View text responses</u>	View text responses
Gymnasium	View text responses	<u>View text responses</u>	View text responses
Multi-Purpose Space	View text responses	View text responses	View text responses
Meeting Space	View text responses	<u>View text responses</u>	View text responses
Fitness Space	View text responses	View text responses	View text responses
Performance Space	<u>View text responses</u>	<u>View text responses</u>	View text responses
Storage for Props and Sport Equipment	View text responses	View text responses	View text responses
Other	View text responses	View text responses	View text responses

Statistics based on 22 respondents;

Does your organization require additional time at any of the facilities within Oromocto that you have indicated you use?

zoos your organization requi	2000 your organic additional annotation, or the realistic control and you have managed you about				
		Response percent	Response total		
Yes		33.33%	8		
No		66.67%	16		

Statistics based on 24 respondents;

We would like to know how many new hours you anticipate your organization requiring that is not being met now by current facilities in Oromocto. Please tell us how many ADDITIONAL HOURS PER WEEK your organization requires for each type of facility that you currently use within Oromocto.

	# of Hours Used in a Typical Week	# of Weeks Used Per Year	Season(s) of Use (Spring/Summer/Fall/Winter)
Indoor Pool	View text responses	View text responses	View text responses
Arena (ice time)	View text responses	<u>View text responses</u>	<u>View text responses</u>
Arena (non-ice time)	View text responses	<u>View text responses</u>	<u>View text responses</u>
Gymnasium	View text responses	View text responses	<u>View text responses</u>
Multi-Purpose Space	View text responses	<u>View text responses</u>	<u>View text responses</u>
Meeting Space	View text responses	View text responses	<u>View text responses</u>
Fitness Space	View text responses	<u>View text responses</u>	<u>View text responses</u>
Performance Space	View text responses	<u>View text responses</u>	<u>View text responses</u>
Storage for Props or Sport Equipment	View text responses	View text responses	View text responses
Other	View text responses	View text responses	<u>View text responses</u>

Statistics based on 7 respondents;

Please indicate why your organization requires additional facility time. (Check all that apply)

	Response percent	Response total
To meet demand for programs we are currently offering	50%	4
To improve programs we are currently offering	75%	6
For new programs we would like to start	75%	6
For both existing and new programs	62.5%	5
To secure more convenient hours that better fit our schedule	25%	2
To expand the number of tournaments or meets we host	12.5%	1
Other (please explain)	25%	2

Statistics based on $\boldsymbol{8}$ respondents;

Other than the time available to your organization, are the facilities you use within Oromocto adequate for your current and future needs?

	Response percent	Response total
Yes	70.83%	17
No	29.17%	7

Statistics based on 24 respondents;

Please explain why these facilities are not adequate in the space below.

	Response total
	7

Statistics based on 7 respondents;

ARENA USERS: In the event that a new arena is developed in Oromocto as part of a multi-purpose facility, what would your functional requirements of the facility be?

	Minimum Number of Seats	Maximum Number of Seats	How many days per year would you require the maximum number of seats?	Number of Dressing Rooms	Size of Ice Surface
Please detail requirements	View text responses	View text responses	View text responses	View text responses	<u>View text</u> <u>responses</u>

Statistics based on ${f 11}$ respondents;

Does your organization currently host tournaments or meets?

	Response percent	Response total
Yes	25%	6
No	75%	18

Statistics based on 24 respondents;

For each tournament or meet that you hosted in the past year, please estimate the total number of players and spectators who attended from outside of Oromocto.

	How many people from outside of Oromocto (including players and spectators) attended?	How many nights do you estimate they stayed in the area?
Tournament / Meet 1	<u>View text responses</u>	View text responses
Tournament / Meet 2	<u>View text responses</u>	<u>View text responses</u>
Tournament / Meet 3	<u>View text responses</u>	<u>View text responses</u>
Tournament / Meet 4	<u>View text responses</u>	<u>View text responses</u>
Tournament / Meet 5	<u>View text responses</u>	<u>View text responses</u>

Statistics based on 5 respondents;

Would your organization like to hold more tournaments / meets than you are already hosting?

	Response percent	Response total
Yes	83.33%	5
No	16.67%	1

Statistics based on 6 respondents;

Would your organization like to hold tournaments / meets in the future?

	Response percent	Response total
Yes	22.22%	4
No	77.78%	14

Statistics based on ${f 18}$ respondents;

Why is your organization unable to hold additional tournaments at this time?

	Response total
	9

Statistics based on 9 respondents;

Does your organization regularly use any facilities OUTSIDE of Oromocto for programs and activities? (Please do not include facilities you may use or visit for away games, tournaments, or other special events.)



Statistics based on 24 respondents;

What type of indoor facility(ies) does your organization use $\operatorname{OUTSIDE}$ of $\operatorname{Oromocto}$?

	Response percent	Response total
Indoor Pool	0%	0
Arenas (ice time)	56.25%	9
Arenas (non-ice uses)	12.5%	2
Gymnasium	12.5%	2
Multi-purpose Space	25%	4
Meeting Space	6.25%	1
Indoor Fitness Space	12.5%	2
Performance Space	0%	0
Indoor Tennis Courts	0%	0
Indoor Track	6.25%	1
Curling Rinks	0%	0
Indoor Field House	12.5%	2
Other (please specify)	25%	4

Statistics based on 16 respondents;

Please indicate why you use facilities outside of Oromocto. (Check all that apply.)

	Response percent	Response total
The type of facility we need is not provided in Oromocto	37.5%	6
We don't have access to facilities in Oromocto when we need them	31.25%	5
Facilities outside of the town are of higher quality	18.75%	3
Facilities outside of the town are less expensive	6.25%	1
Other	56.25%	9

Statistics based on 16 respondents;

Does your organization currently pay fees for the facilities you use?

	Response percent	Response total	
Yes	75%	18	
No	25%	6	

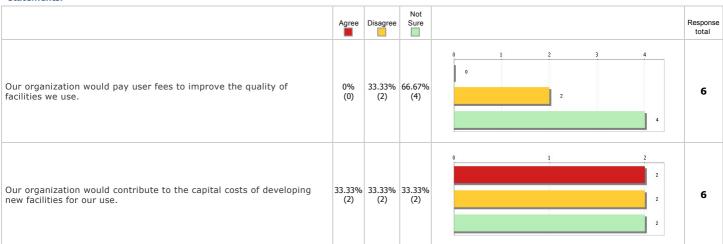
Statistics based on 24 respondents;

We are interested in your organization's views concerning facility user fees. Please indicate whether you agree or disagree with the following statements.



Statistics based on 18 respondents;

We are interested in your organization's views concerning facility user fees. Please indicate whether you agree or disagree with the following statements.



Statistics based on 6 respondents;

Do you feel that the cost to participate in your programs or activities is a major concern for members of your organization?

	Response percent	Response total
Yes	45.83%	11
No	37.5%	9
Not Sure	16.67%	4

Statistics based on 24 respondents;

Do you believe that the current cost to take part in your activity significantly restricts the number of participants in your organization?

	Response percent	Response total
Yes	36.36%	4
No	45.46%	5
Not Sure	18.18%	2

Statistics based on 11 respondents;

If a new multi-purpose complex was bulit in Oromocto, with facilities that your organization currently uses, at a location accessible to your participants, would you transfer the time you use at existing facilities to the new complex?

	Response percent	Response total
Yes	66.67%	16
No	12.5%	3
Unsure	20.83%	5

Statistics based on 24 respondents;

How important do you feel the following considerations are when selecting an appropriate site for the proposed multi-purpose complex? 1 Not at All 5 Very Response Important Important total 8.33% 12.5% 20.83% 33.33% 25% Close to the largest population centre 24 (5) (6) (2) (8) (3) 16.67% (4) 16.67% 33.33% 8.33% 25% Close to the geographic centre of the Town 24 (4) (8) (2) (6) 8.33% 8.33% 25% 25% 33.33% On municipally owned land 24 (2) (2) (6) (6) (8) On a site large enough to also accommodate outdoor 16.67% (4) 16.67% 29.17% 0% 37.5% 24 facilities (0) (4) (7) (9) 16.67% (4) 8.33% (2) 16.67% 37.5% 20.83% Adjacent to a major transport route 24 (4) (9) (5) Adjacent to complementary facilities (schools, shops, other 12.5% 20.83% 4.17% 37.5% 25% 24 recreation facilities) (3) (9) (6) (1) (5) 4.17% 12.5% 20.83% 29.17% 33.33% Highly visible location 24 (1) (3) (5) (8) (7)

Statistics based on **24** respondents;

24

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17

If there are any additional comments that you would like to make regarding the development of Sport, Recreation, Cultural and Library Facilities in

0%

(0)

On land capable of supporting future futher development

		Response total	
		15	

4.17%

(1)

12.5% 16.67%

(4)

(3)

66.67%

(16)

Statistics based on 15 respondents;

Town of Oromocto Facility Needs Assessment - Recreation and Sport - Sondage sur les installations communautaires de sport et de loisirs

Please select your language

S'il vous plait selectionnez votre langue



Statistics based on 216 respondents;

Where do you live?

		Response percent	Response total
Oromocto - East area (Ward 1)		13.83%	30
Oromocto - PMQ area (Ward 2)		11.06%	24
Oromocto - West area (Ward 3)		27.19%	59
Oromocto First Nation	(0.46%	1
Greater Burton-Geary LSD		23.96%	52
Lincoln LSD		10.6%	23
Rusagonis-Waasis LSD		6.45%	14
Other municipality / LSD		6.45%	14

Statistics based on 217 respondents;

Are you responding as an individual or on behalf of your household?

	Response percent	Response total
Responding as an individual	33.64%	73
Responding on behalf of our household	66.36%	144

Statistics based on ${f 217}$ respondents;

In the past year, have you / members of your household used any of the following INDOOR recreation or sport facilities in Oromocto? (please check all that apply)

	Response percent	Response total
Kings Arrow Arena	52.11%	111
Indoor Pool at CFB Gagetown	56.34%	120
Gymnasium at CFB Gagetown	59.16%	126
Fitness (weights, cardio, etc.) at CFB Gagetown	53.99%	115
Boxing Club in Oromocto Community Centre	7.51%	16
Judo / Martial Arts Room in Oromocto Community Centre	4.23%	9
Climbing Wall in Base Gagetown	21.13%	45
Curling Club adjacent to Kings Arrow Arena	19.72%	42
Soldiers Arena	43.19%	92
Bowling Alley at CFB Gagetown	22.54%	48
Gymnasium/Multipurpose room in Oromocto Community Centre	8.45%	18
Gymnasia located within any schools in Oromocto	21.6%	46
I/my household have/has not used any indoor recreation facilities within either the Town or on the Base	10.33%	22
Other (please specify):	5.16%	11

Statistics based on 213 respondents;

Are there any indoor recreation or sport activities or programs in which you/members of your household would like to participate but cannot at this time?

	Response percent	Response total
Yes	25.35%	55
No	74.65%	162

Statistics based on 217 respondents;

What INDOOR recreation or sport activities would you or other members of your household like to participate in but are not able to? (please check all that apply)

	Response percent	Response tota
Running or walking on an indoor track	40%	22
Aerobics, Pilates or Yoga	30.91%	17
Fitness with weights and cardio machines	25.46%	14
Indoor court sports such as basketball, volleyball, badminton	27.27%	15
Indoor field sports such as soccer	21.82%	12
Indoor lawn bowling	1.82%	1
Curling	9.09%	5
After school program for children	20%	11
Gymnastics	30.91%	17
Ball hockey	16.36%	9
Figure skating	5.46%	3
Recreational skating	23.64%	13
Youth drop in program	9.09%	5
Play group for pre-school children	12.73%	7
Other: (please specify)	25.46%	14

Statistics based on **55** respondents;

Please identify the reasons that best describe why you / members of your household are not able to participate in the activities you identified in the previous question? (please check all that apply)

	R	Response percent	Response total
The activities are available but do not fit with my/household schedule		40%	22
I am / we are not aware of these programs within Oromocto		32.73%	18
Programs are available but facilities are not suitable		10.91%	6
Participation costs are too high		52.73%	29
I am / we are not able to access these activities due to lack of transportation		7.27%	4
Other (please specify):		21.82%	12

Statistics based on **55** respondents;

In your opinion, are NEW indoor recreation facilities required in the Town of Oromocto to meet the needs of your household?

	,,,			
		Response percent	Response total	
Yes		43.78%	95	
No		40.55%	88	
Don't know		15.67%	34	

Statistics based on 217 respondents;

$\label{lem:please} \textbf{Please indicate the reasons you / your household are satisfied with the current facilities.}$ Response percent Response total Existing facilities meet my/ household needs 77.27% 68 I/household do not use indoor recreation or sport facilities 5.68% 5 Tax dollars should not be spent on new or renovated facilities for sport and 12.5% 11 recreation Facilities outside of Oromocto meet 15.91% 14 my/household needs

Statistics based on 88 respondents;

7

7.96%

With respect to the indoor recreation or sport facilities listed below, identify the level of priority you/your household would give to each facility. Please check 'would not use' if the facility is not a priority at all to you / your household.

Other (please specify):

	High priority	Moderate Priority	Lower Priority	Would not use		Respons total
Indoor pool - for instruction and lane swim	20.93% (27)	30.23% (39)	24.81% (32)	24.03% (31)	0 5 10 15 20 25 30 35 40 27 39	129
ndoor pool - for recreational/leisure	33.33% (43)	32.56% (42)	18.61% (24)	15.5% (20)	0 5 10 15 20 25 30 35 40 45	129
Arena	34.88% (45)	31.01% (40)	17.83% (23)	16.28% (21)	0 5 10 15 20 25 30 35 40 45	129
Gymnasium for court sports	15.5% (20)	40.31% (52)	17.83% (23)	26.36% (34)	0 5 10 15 20 25 30 35 40 45 50 55 20 62	129
Multi-purpose space	24.81% (32)	36.43% (47)	21.71% (28)	17.05% (22)	0 5 10 15 20 25 30 35 40 45 50 32 47	129
Meeting space	10.85% (14)	27.13% (35)	34.88% (45)	27.13% (35)	0 5 10 15 20 25 30 35 40 45	129
Social and gathering space	10.85% (14)	36.43% (47)	27.13% (35)	25.58% (33)	0 5 10 15 20 25 30 35 40 45 50	129



Statistics based on 129 respondents;

Thinking about your / your household's situation, and understanding that new indoor recreation and sport facilities would very likely have implications for your annual municipal taxes - including those included in rent if you rent your accommodation, what amount would you/your household be prepared to add to your annual tax/rent to have the facilities you listed as high or moderate priorities?

	Response percent	Response total
I/household would not be prepared to have our annual taxes/rent increased at all to have facilities identified as moderate or high priorities.	31.78%	41
I/household would be prepared to have our annual taxes/rent increased by \$100 to have facilities identified as moderate or high priorities.	38.76%	50
I/household would be prepared to have our annual taxes/rent increased by \$100-\$200 to have facilities identified as moderate or high priorities.	14.73%	19
I/household would be prepared to have our annual taxes/rent increased by up to \$300 to have facilities identified as moderate or high priorities.	6.2%	8
Other	8.53%	11

Statistics based on 129 respondents;

Would you be willing to contribute to a fund-raising program for new recreation facilities in Oromocto?

	Response percent	Response total
Yes	57.36%	74
No	12.4%	16
Not Sure	30.23%	39

Statistics based on 129 respondents;

How much would you be willing to contribute as a one time donation?

	Response percent	Response total
\$100 or less	67.57%	50
\$100 - \$300	18.92%	14
\$300 - \$500	4.05%	3
\$500 or more	4.05%	3
Other	5.41%	4

Statistics based on 74 respondents;

Would your contribution be dependent on certain considerations? (e.g. location, type of facility etc.)

	Response percent	Response total
Yes	69.44%	50
No	30.56%	22
If yes, please give details		27

Statistics based on 73 respondents;

Do you / members of your household use CFB Gagetown recreational facilities?

20 /04 /		
	Response percent	Response total
Yes	76.04%	165
No	23.96%	52

Statistics based on 217 respondents;

Please identify the reasons that best describe why you / members of your household do not use CFB Gagetown recreation facilities.

	Response percent	Response total
Program schedule not convenient	13.04%	6
Prefer Town facilities / programs	17.39%	8
Do not feel comfortable using CFB Gagetown recreation facilities	47.83%	22
Not aware of public access to CFB Gagetown recreation facilities	21.74%	10
Other	23.91%	11

Statistics based on 46 respondents;

The next set of questions allows us to group your responses with everyone else who has taken part in this survey. Please note that your individual responses will remain confidential.

Which of the following best describes you, or your household if a group response?

		Response percent	Response total
		response percent	response tota
Single adult over the age of 19		6.91%	15
Single adult over the age of 50		7.37%	16
Couple without dependent child(ren) in the house		26.73%	58
Couple with dependent child(ren) in the house		51.15%	111
Single parent with dependent child(ren) at least part of the time		2.3%	5
More than one single adult sharing a residence	4	1.38%	3
Extended family or multiple family household	4	1.38%	3
Youth between the age of 13 and 19		1.84%	4
Child under the age of 13	4	0.46%	1
Other	+	0.46%	1

Statistics based on **217** respondents;

Do you or someone in your household work at Base Gagetown?



Statistics based on 217 respondents;

If your response is for your household we would like to know: Of the TOTAL number of people living in your household, how many are in the following age categories?

Tonowing age categories:	Mean	Response tota
	Weall	Response tota
0-14	1.63	107
15-19	1.04	45
20-24	1.61	31
25-44	1.90	136
45-64	1.47	86
65-84	1.09	32
85 years or older	0.39	13

Statistics based on 217 respondents;

Thank you for taking the time to provide your input to the current feasibility study. If there are any additional comments that you would like to make regarding the development of new recreation facilities in the Town of Oromocto please do so below:

	Response total
	69

Statistics based on 69 respondents;

Oromocto - Facility Feasibility Study - Library Community Survey - Sondage sur la bibliothèque publique

Please select your language

S'il vous plaît sélectionnez votre langue



Statistics based on $\bf 90$ respondents;

Where do you live?

		Response percent	Response total
Oromocto - East area (Ward 1)		25.28%	23
Oromocto - PMQ area (Ward 2)		12.09%	11
Oromocto - West area (Ward 3)		25.28%	23
Oromocto First Nation	4	1.1%	1
Greater Burton-Geary LSD		23.08%	21
Lincoln LSD		3.3%	3
Rusagonis-Waasis LSD		5.5%	5
Other municipality/LSD		4.4%	4

Statistics based on $\bf 91$ respondents;

Are you responding as an individual or on behalf of your household?

	Response percent	Response total
Responding as an individual	43.33%	39
Responding on behalf of our household	56.67%	51

Statistics based on **90** respondents;

How would you characterize the extent to which you / members of your household have used or accessed the services of the Oromocto Library in the past year?

	Response percent	Response total
Avid user (at least once every two weeks)	27.47%	25
Frequent user (at least once a month)	26.37%	24
Occasional user (at least once every six months)	18.68%	17
Infrequent user (once a year or less)	14.29%	13
Non-user (have not used the library in the past year)	13.19%	12

Statistics based on $\bf 91$ respondents;

Why do you / members of your household usually visit the library? Response percent Response total To borrow materials for 75.95% 60 myself To browse collections / new 43.04% 34 materials section To borrow children's 43.04% 34 materials To access the Internet on a Library computer 8.86% 7 To use the Wireless 10.13% 8 connection To borrow books on tape or 16.46% 13 To borrow DVDs /videos 29.11% 23 To read magazines and /or 10.13% 8 newspapers To get information on a topic of personal interest 29.11% 23 To read or study 20.25% 16 To do job-related research 8.86% 7 To do a school-related 17.72% 14 assignment To access electronic 7.6% 6 databases To participate in a program 25.32% 20 or activity To take a child to a library 27.85% 22 program or activity To meet with friends 16.46% 13 Other (please specify): 7.6% 6

Statistics based on **79** respondents;

Not including when you are away on vacation, do you / members of your household regularly use a library other than the Oromocto Library?

	Response percent	Response total
Yes	17.72%	14
No	82.28%	65

Statistics based on 79 respondents;

Is the library you / members of your household frequently use:

		Response percent	Response total
A public library in another community		50%	7
A library at a school or educational institution		28.57%	4
A library at your place of work		0%	0
Other (please specify):		21.43%	3

Statistics based on 14 respondents;

Why do you / members of your household regularly use a library other than the Oromocto Library?

	Response percent	Response total
More convenient location	21.43%	3
More convenient hours of operation	7.14%	1
Better selection of resources/materials	50%	7
Better library facilities	42.86%	6
More access to computers/Internet	7.14%	1
Other (please specify):	28.57%	4

Overall, on a scale from 1 to 5, where 1 means "very poor quality" and 5 means "very high quality", how would you rate the quality of library service provided to you / members of your household by the Oromocto Library?

	Response percent	Response total
1 (very poor quality)	1.27%	1
2	6.33%	5
3	21.52%	17
4	32.91%	26
5 (very high quality)	37.98%	30

Statistics based on 79 respondents;

If there was one thing the Oromocto Library could do or improve to better meet your / members of your household's needs, what would that be?

	Response total
	42

Statistics based on 42 respondents;

What else could the Oromocto Library do to better meet your / members of your household's needs? (Please check all that apply.)

	Response percent	Response tota
Increase the hours of operation	26.92%	21
Improve or expand the collections	43.59%	34
Improve the library building	57.69%	45
Provide additional computers with Internet access	15.39%	12
Improve the physical accessibility of the library building (e.g. for people with disabilities, parents with strollers)	15.39%	12
Increase / improve the areas for reading in the library	42.31%	33
Increase / improve the areas for studying or working	23.08%	18
Provide improved programs and resources for children	21.8%	17
Provide improved programs and resources for teens	15.39%	12
Provide improved programs and resources for adults	28.21%	22
Provide improved programs and resources for seniors	16.67%	13
Improve parking	5.13%	4
Improve the virtual / remote library services	20.51%	16
Make the library more welcoming, comfortable	24.36%	19
Update the appearance / upkeep of the library	51.28%	40
None of the above / nothing else	11.54%	9
Other (please specify):	7.69%	6

Statistics based on 78 respondents;

What is the MAIN reason you	mat is the MAIN reason you / members of your nousehold have not visited of used the Oromocto Library more often in the past year?				
			Response total		
			12		

Statistics based on 12 respondents;

What other reasons did you / members of your household have for not visiting or using the Oromocto Library more often in the past year?

	Response percent	Response total
Too busy	25%	3
Don't read	0%	0
Not interested	41.67%	5
Use library at school or work	0%	0
Library facility is not accessible	0%	0
Get information from other sources (e.g., Internet)	50%	6
Use a public library in another community	8.33%	1
Library collections are not suitable/satisfactory	8.33%	1
Library hours are not convenient	0%	0
Library location is not convenient	0%	0
No place to work or read in the library	8.33%	1
Unaware of library or library services	8.33%	1
Don't know where library is located	0%	0
Library building is too small/not attractive	16.67%	2
Someone else picks up resources for me	0%	0
Other (please specify)	8.33%	1

Statistics based on ${f 12}$ respondents;

If there was one thing the Oromocto Library could do to get you / members of your household to visit or use the library more often, what would that be?

	Response total
	12

Statistics based on ${f 12}$ respondents;

What else could the Oromocto Library do to encourage you / members of your household to visit and use the library more often?

	Response percent	Response total
Improve the hours of operation	20%	2
Improve or expand the collections	10%	1
Provide more access to public Internet workstations	10%	1
Improve the physical accessibility of the library building (e.g. for people with disabilities, parents with strollers)	10%	1
Increase the areas for reading in the library	10%	1
Increase the areas for studying or working	0%	0
Provide more/improved programmes / library activities	0%	0
Provide improved areas for children's programs / activities	0%	0
Expand the facility	10%	1
Make the library more welcoming, comfortable	20%	2
Move the library to a better / different location	10%	1
Other (please specify)	50%	5

In your opinion, are NEW library facilities required in the Town of Oromocto to meet the needs of your household? Response percent Response total Yes 39.56% 36 No 48.35% 44 Don't know 12.09% 11

Statistics based on 91 respondents;

Thinking about your / your household's situation, and understanding that a new library facility would very likely have implications for your annual municipal taxes - including those included in rent if you rent your accommodation , what amount would you / your household be prepared to add to your annual tax/rent to have a new library facility?

	Response percent	Response total
I/household would not be prepared to have our annual taxes/rent increased at all to have a new library facility.	34.04%	16
I/household would be prepared to have our annual taxes/rent increased by \$100 to have a new library facility.	53.19%	25
I/household would be prepared to have our annual taxes/rent increased by \$100 - \$200 to have a new library facility.	6.38%	3
I/household would be prepared to have our annual taxes/rent increased by up to \$300 to have a new library facility.	4.26%	2
Other	2.13%	1

Statistics based on 47 respondents;

Would you be willing to contribute to a fund-raising program for a new library facility?

	Response percent	Response total
Yes	76.6%	36
No	4.26%	2
Not sure	19.15%	9

Statistics based on ${f 47}$ respondents;

How much would you be willing to contribute as a one time donation?

	Response percent	Response total
\$100 or less	85.71%	30
\$100 - \$300	8.57%	3
\$300 - \$500	2.86%	1
\$500 or more	0%	0
Other	2.86%	1

Statistics based on 35 respondents;

Would your contribution be dependent on certain considerations? (e.g. location, type of facility, etc.)

would your contribution be a	ependent on certain considerations? (e.g. location, type of facility, etc.)		
		Response percent	Response total
Yes		51.43%	18
No		48.57%	17
If yes, please give details			10

Statistics based on **35** respondents;

Which of the following best describes you, or your household if a group response? Response percent Response total Single adult over the age of 19 8.79% 8 Single adult over the age of $50\,$ 14.29% 13 Couple without dependent child(ren) in the house 23.08% 21 Couple with dependent child(ren) in the house 47.25% 43 Single parent with dependent chil(ren) at least 0% 0 part of the time More than one single adult 2.2% 2 sharing a residence Extended family or multiple family household 3.3% 3 Youth between the age of 0% 0 13 and 19 0% 0 Child under the age of 13 Other 1.1% 1

Statistics based on **91** respondents;

If your response is for a household we would like to know: of the TOTAL number of people living in your household, how many are in the following age categories?

	Mean	Response total
0-14	1.64	44
15-19	0.75	12
20-24	2.90	10
25-44	2.16	56
45-64	1.50	40
65-84	1.00	15
85 years or older	0.33	6

Statistics based on **91** respondents;

Thank you for completing this survey. Please provide any additional comments that you would like to make about the Oromocto Library in the space below.

·	
	Response total
	20

Statistics based on 20 respondents;

Oromocto - Facility Feasibility Study - Cultural Community Survey - Sondage des facilités culturelles de la collectivité

Please select your language

S'il vous plaît sélectionnez votre langue



Statistics based on 103 respondents;

Where do you live?

		Response percent	Response total
Oromocto - East area (Ward 1)		18.27%	19
Oromocto - PMQ area (Ward 2)		12.5%	13
Oromocto - West area (Ward 3)		23.08%	24
Oromocto First Nation	•	0.96%	1
Greater Burton-Geary LSD		31.73%	33
Lincoln LSD		3.85%	4
Rusagonis-Wassis LSD		3.85%	4
Other municipality / LSD		5.77%	6

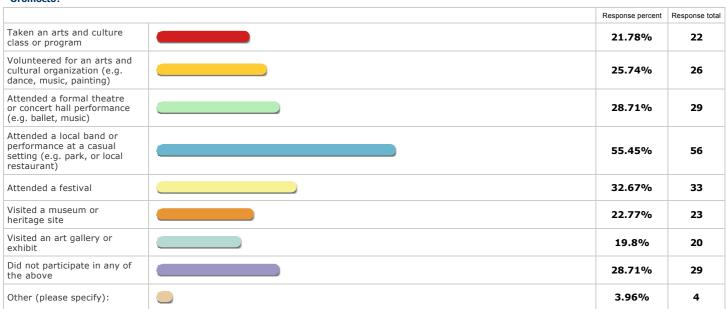
Statistics based on 104 respondents;

Are you responding as an individual or on behalf of your household?

	Response percent	Response total
Responding as an individual	45.19%	47
Responding on behalf of our household	54.81%	57

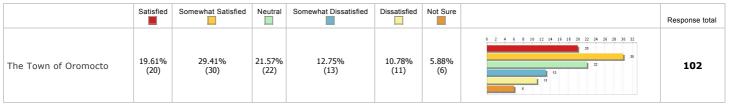
Statistics based on 104 respondents;

In the past year, have you / members of your household participated in any of the following arts, cultural or heritage activities within the Town of Oromocto?



Statistics based on **101** respondents;

Please indicate how satisfied you / members of your household are overall with the arts, cultural and heritage programs and activities, events and opportunities available in the Town of Oromocto.



Statistics based on 102 respondents;

Are there any arts, culture and heritage activities or events not currently available in Oromocto in which you / members of your household would like to participate? If 'Yes' please indicate your interests.

	Response percent	Response total
Yes	32%	32
No	68%	68
Please Specify:		30

Statistics based on **101** respondents;

Are there any barriers that affect your / household members' participation in arts, culture and heritage activities or events?

	Response percent	Response total
Yes	18.27%	19
No	81.73%	85

Statistics based on 104 respondents;

If you answered 'Yes' to barriers affecting your / household members' participation, please check all that apply.

	Response percent	Response total
Cost of participating	26.32%	5
Transportation	36.84%	7
Time constraints	31.58%	6
Nothing currently offered interests me	36.84%	7
Not aware of the activities or events available	31.58%	6
Other (please specify) :	21.05%	4

Statistics based on 19 respondents;

If you / members of your household were considering attending an arts, cultural or heritage activity or event would you be:

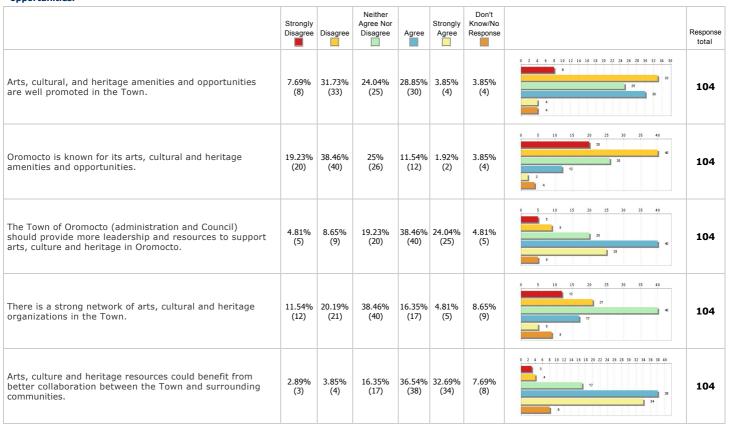
	Response percent	Response total
More likely to attend or participate within the Town of Oromocto	69.23%	72
More likely to attend or participate outside of the Town of Oromocto	30.77%	32
Please elaborate on your response:		40

Statistics based on 104 respondents;

If you responded that you / household members would be more likely to participate in programs and events outside of the Town of Oromocto, please indicate why this would be the case.

	Response percent	Response total
I/we would be most likely to participate in these activities during vacation away from Town	46.88%	15
Arts, culture and/or heritage activities and events available outside the Town are more interesting	53.13%	17
Arts, culture and/or heritage activities and events available outside the Town are of better quality	68.75%	22
Other (please specify):	12.5%	4

Please indicate your level of agreement with the following statements related to the Town's support for arts, cultural and heritage activities and opportunities.



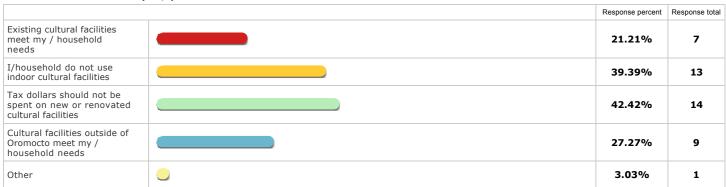
Statistics based on 104 respondents;

In your opinion, are NEW indoor cultural facilities required in the Town of Oromocto to meet the needs of your household?

	Response percent	Response total
Yes	35.58%	37
No	31.73%	33
Don't know	32.69%	34

Statistics based on 104 respondents;

Please indicate the reasons you / your household are satisfied with the current cultural facilities.



Statistics based on 33 respondents;

Thinking about your / your household's situation, and understanding that new indoor cultural facilities would very likely have implications for your annual municipal taxes - including those included in rent if you rent your accommodation, what amount would you / your household be prepared to add to your annual tax / rent to have new cultural facilities?

	Response percent	Response total
I/household would not be prepared to have our annual taxes/rent increased at all to have new cultural facilities.	35.71%	25
I/household would be prepared to have our annual taxes/rent increased by \$100 to have new cultural facilities.	38.57%	27
I/household would be prepared to have our annual taxes/rent increased by \$100 - 200 to have new cultural facilities.	11.43%	8
I/household would be prepared to have our annual taxes/rent increased by up to \$300 to have new cultural facilities.	2.86%	2
Other	11.43%	8

Statistics based on 70 respondents;

Would you be willing to contribute to a fund-raising program for new cultural facilities in Oromocto?

		Response percent	Response total
Yes		59.16%	42
No		8.45%	6
Not sure		32.39%	23

Statistics based on 71 respondents;

How much would you be willing to contribute as a one time donation?

	Response percent	Response total
\$100 or less	70.73%	29
\$100 - \$300	9.76%	4
\$300 - \$500	7.32%	3
\$500 or more	2.44%	1
Other	9.76%	4

Statistics based on 41 respondents;

Would your contribution be dependent on certain considerations? (e.g. location, type of facility, etc.)

	Response percent	Response total
Yes	78.57%	33
No	21.43%	9
If yes, please give details		16

Statistics based on 42 respondents;

The next set of questions allows us to group your responses with everyone else who has taken part in this survey. Please note that your responses will remain confidential.

Which of the following best describes you, or your household if a group response? Response percent Response total Single adult over the age of 19 7.69% 8 Single adult over the age of $50\,$ 11.54% 12 Couple without dependent child(ren) in the house 28.85% 30 Couple with dependent child(ren) in the house 43.27% 45 Single parent with dependent child(ren) at least part of the time 0% 0 More than one single adult 0.96% 1 sharing a residence Extended family or multiple family household 2.89% 3 Youth between the age of 1.92% 2 13 and 19 1.92% 2 Child under the age of 13Other 4 0.96% 1

Statistics based on 104 respondents;

Do you or someone in your household work at Base Gagetown?

	Response percent	Response total
Yes	48.52%	49
No	51.49%	52

Statistics based on 101 respondents;

Of the TOTAL number of people (including yourself) living in your household, how many are in the following age categories?

		Response total
0-14		43
15-19		21
20-24		14
25-44		58
45-64		53
65-84		20
85 years or older		6

Statistics based on 100 respondents;

Thank you very much for participating in our study. If there is anything else you wish to add that you feel would be relevant to this study, please type your comments in the space provided.

	Response total
	23

Statistics based on 23 respondents;

APPENDIX C: CONSULTATION PARTICIPANTS

Key Informants

Dick Isabel, CAO, Town of Oromocto

Bill Jarrett, Director, Department of Recreation and Tourism, Town of Oromocto

Barry Wall, Municipal Treasurer, Town of Oromocto

Muriel Morton, Chief Librarian, Oromocto

Bill Mitchell, Assistant Regional Director, York Library Region

Beth Corey, CEO, Gagetown Military Family Resource Centre

Doug Motty, CEO, Ignite Fredericton – Regional Economic Development

Jackie Hulsman, VON Oromocto

David McTimoney, Superintendent, Anglophone West School District

Cynthia Lorette, Principal, Harold Peterson Middle School

Grant Sinclair, Consultant Department of Healthy and Inclusive Communities, Government of NB

Don Fitzgerald, Executive Director of Regional Service Commission # 11 (Fredericton)

Facility User Groups

Participated	First Aid Instructor
Oromocto & Area Minor Baseball Association	Oromocto Market
Oromocto & Area Minor Hockey Association	Zumba Instructor
Oromocto Figure Skating Association	Yoga-Pilates Instructor
Arena user group - private adult hockey group 1	CAMFA
Arena user group - Oromocto High School	The Gage Curling Club
Arena user group - private adult hockey group 2	AA
Arena user group - V-reds skating program	Oromocto Pioneer Quilters
Arena user group - Oromocto Old-Timers League 1	Invited, but did not Participate
Arena user group - Anglophone West School District PE	Autumn Years Seniors Club
Arena user group - Oromocto Ringette Association	Eco Logical Adventures
Arena user group - Oromocto Women's League	Arena user group - Oromocto Gents Hockey League
Arena user group - Oromocto Old-Timers League 2	Oromocto Dragon Judo Club
Oromocto Ceramics Club	Girl Guides
Central Valley Adult Learning Association	TOPS group 1
Oromocto Boxing Club	TOPS group 2
Lintuhtine Music Academy	Sunbury Seniors Club